

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday September 29 1983

Reagan prepares
his Chinese
overture, Page 16

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NEWS SUMMARY

GENERAL

Andropov rejects Reagan's new bid

Soviet leader Yuri Andropov rejected U.S. President Ronald Reagan's latest proposal for curbing intermediate range nuclear missiles and accused Washington of trying to win time to deploy its own arms.

Mr Reagan had told the United Nations General Assembly on Monday that the United States would forgo siting of Pershing and cruise missiles in Europe from December, and would negotiate on reducing numbers of nuclear weapons-carrying aircraft if the Soviet Union reduced its medium-range missile force in Europe.

Mr Andropov, speaking in Moscow, said the Soviet Union would respond appropriately to any disturbance in the strategic balance.

In Paris, France's President Francois Mitterrand is reported to have reservations about the U.S. proposals, apparently believing it would be wrong not to insist on a cut in Soviet SS-20s.

Lebanon setback

Hopes of progress in Lebanon were set back when Druze militia said they would regard the reopening of Beirut airport as a violation of the ceasefire.

Israel called on the Druze to eject the Palestine Liberation Organisation guerrillas. Page 18

Thatcher: man held

Toronto police laid five charges against a man who broke out of a crowd of anti-nuclear and Irish Republican protesters and lunged at visiting British Prime Minister Margaret Thatcher.

Soviet jet off course

Britain's ITN television said a Soviet Aeroflot jet flying from Cuba to Ireland last week was 60 miles off course - due to the kind of navigational error the Soviets say the South Korean jet they shot down could not have made.

Labour plans switch

Britain's Opposition Labour Party leaders will ask the party conference next week to adopt important policy changes. Likely areas for a new stance are on defence, economic strategy and EEC membership.

Sudan arrests

At least 11 leading opposition leaders in Sudan, including former Premier Sadiq al-Mahdi, have been arrested, according to Khartoum reports. Page 7

Changes in Kenya

Five ministers and 12 deputy ministers lost their seats in Kenya's one-party election. With six results still to come, there are already 37 new MPs in the 153 seats. Page 7

Irish jewels hunt

Following up detailed information, police have launched a hunt for the Irish crown jewels, worth at least £2.3m (\$3.8m), and stolen from Dublin Castle in 1907, long before Ireland became independent from Britain.

Going home

Twenty Portuguese hostages released by UNITA guerrillas in Angola were on their way home via Johannesburg.

Briefly...

Bombardier: More than 100 protesters were arrested outside a military exhibition.

Bureau's former Minister for Home and Religious Affairs Bo No was jailed for life for a \$1,223 fraud.

Colombia: Police arrested several hundred demonstrators in West Bengal.

BUSINESS

Vauxhall faces all-out strike

VAUXHALL, the UK subsidiary of General Motors of the U.S., faces an all-out pay strike by its 14,500 manual workers from tomorrow night after votes by its Luton and Dunstable plants. Union leaders at Ellesmere Port, Merseyside, will ask their members to join it. Background, Page 11

FRENCH financial experts see renewed weakening of the franc as putting more pressure on the Government to tighten price controls in order to check inflation. Yesterday the franc fell to a record low of DM 32.915 per FFfr 100. Page 3. Correspondence, Page 41

DOLLAR fell to DM 2.644 (from DM 2.695), FFfr 6.0175 (FFfr 6.0425), SwFr 2.131 (SwFr 2.1405) and Y236.3 (Y238.05). Its Bank of England trade-weighted index fell from 127.5 to 127.2. In New York, it closed at DM 2.6482, SwFr 2.134, Y236.32 and FFfr 6.0175. Page 41

STERLING rose 15 points to \$1.490, but fell to DM 2.965 (DM 2.9725), FFfr 12.015 (FFfr 12.045), SwFr 3.1975 (SwFr 3.221) and Y355 (Y357). The trade weighting fell from 84.4 to 84.2. In New York, it closed at \$1.5001. Page 41

GOLD rose \$875 in London to \$412.375. In Frankfurt it rose \$125 to \$413.5, and in Zurich it closed \$1 up at \$413.5. The COMEX October settlement was \$411 (\$413.9). Page 40

LONDON: FT Industrial Ordinary index moved up 2.9 to 696.5. Some Government securities showed marginal falls. FT Share Information Service, Pages 25-37

WALL STREET: Dow Jones index closed 6.00 down at 1,241.97. Report Page 31, full share listings. Pages 32-34

TOKYO: Nikkei Dow index pushed up 31.17 to another new high, 9,445.32, and the Stock Exchange index was up 1.75 to 694.37. Page 31. Leading prices, other exchanges, Page 34

STOCKHOLM: Bourse is expected to tighten registration controls today following several scandals.

AMERICAN Chamber of Commerce has backed foreign government calls to end unitary taxes imposed by 13 U.S. states. Page 7

U.S. MERCHANDISE trade deficit reached a record \$7.19bn in August, from \$6.36bn in July.

CHINA'S 1983 grain output is expected to beat the 1982 record of 353.4m tonnes.

UK COMPANIES are expecting orders worth about £35m (\$127.5m) for open-cast coal-mining equipment from India, after the signing of an aid agreement in New Delhi.

SINGAPORE plans to allow employers to spread the 44-hour week over seven days to help productivity.

GROWTH in financial futures trading is accelerating the globalisation of financial markets. Mr Thomas Strauss, managing director of Salomon Brothers, U.S. investment bankers, told an FT conference in London. Page 22

RICE: Efforts to solve a dispute between the U.S. and Taiwan over Taiwanese subsidised exports have foundered. Page 40

COMPANIES

ERBAMONT, the company set up in May to handle the drug and health-care interests of Italian chemical group Montedison, reported a first-half net profit of \$12.8m. Page 19

GILDEMEISTER, West Germany's biggest machine tool maker, is to increase its stake in rival Piller from 24 per cent to 75 per cent. Page 19

Reagan sets date for China visit as relations improve

BY MARK BAKER IN PEKING AND REGINALD DALE IN WASHINGTON

President Ronald Reagan will visit China next April, Mr Caspar Weinberger, the U.S. Defence Secretary, said in Peking yesterday. Mr Reagan's visit will follow that of the Chinese premier, Zhao Ziyang to the U.S. in January.

Confirmation of this top-level exchange comes after a significant warming in Sino-U.S. relations over the past two months, underlined by Mr Weinberger's visit to China this week.

In Washington, the White House said that the talks between Mr Reagan and Zhao would continue a dialogue on a wide range of bilateral and international relations.

It would be the first visit of a Chinese Prime Minister to the U.S. and the first visit of an American President to China since the establishment of formal diplomatic relations between the two countries in January 1979. The last U.S. President to visit Peking was Mr Gerald Ford in 1975.

The White House said that there were no plans for Mr Reagan to visit Taiwan during his forthcoming Far Eastern trip in November, in which he is due to visit Japan, South Korea, the Philippines, Indonesia and Thailand.

Officials said that the Chinese Government would not have invited him to Peking if he had included Taiwan on his itinerary.

Mr Reagan has had a standing invitation to visit China from the Chinese leader, Deng Xiaoping, since November 1980.

While it has been known for several months that the visit was likely to take place early next year, the timing had been left open, largely because of a series of disputes between the two countries.

Relations improved markedly after the settling a long-running row over U.S. quotas on Chinese textile exports, and the U.S. decision to allow China greater access to high technology.

It is a measure of that change that Peking has agreed to receive Mr Reagan in April, before the U.S. presidential election, a move likely to be interpreted as Chinese endorsement for Mr Reagan's re-election.

Deng and Zhao, however, both stressed in their talks with Mr Weinberger yesterday and today that continuing U.S. support for

BY TERRY DODSWORTH AND Paul Taylor in New York

LTV, the third largest U.S. steel company, is to take over Republic Steel in an agreed bid worth about \$600m.

The combination of the two companies, which have both been big losers over the last 18 months, will create a new giant to be called LTV Steel ranking just behind U.S. Steel, the biggest in the U.S. industry, in terms of shipments.

The announcement of the merger came late yesterday after board meetings of both companies which ended 24 hours of speculation.

Armed, the leading U.S. steel and energy company, announced a major corporate restructuring involving the sale of coal properties to Peabody Holding and its oil and gas offshoot to Strata Energy; substantial changes are also planned in Arco's steel operations. Page 19

Under the terms of the planned acquisition, Republic Steel's shareholders will receive 1.5 LTV shares and 0.3 shares of a newly created cumulative convertible preferred stock for each Republic Steel share. The 5 per cent preferred stock will be convertible into 1.22 LTV shares. Republic Steel has 17.8m shares outstanding.

Republic's reported book value was \$81.26 a share at the end of June, but the shares have traded as low as \$13 in the past twelve months. When the shares were suspended LTV's share price was \$18 and Republic's share price was \$28.

Mr Raymond Hay, LTV chairman and chief executive, announcing the deal yesterday said that he did not believe Federal anti-trust laws would pose a threat to the deal.

He added: "While there are significant opportunities to optimise facilities, the two companies had no specific plans selling off parts of the business. However Wall Street analysts believe the merger of the two companies will be followed by some rationalisation of overlapping facilities."

While the two companies have a fairly complementary product range in sheet, specialty steels and pipe, LTV also has a significant oil field equipment business.

Lex, Page 18; Crenset-Loire break-up, Page 19

Airbus likely to suffer twin setback

BY OUR FOREIGN STAFF

BOEING of the U.S. appears set to win important new orders from Japan Air Lines (JAL) at the expense of the European Airbus Industrie consortium, whose order book has taken a battering as a result of the slump in the airline industry.

At the same time, Eastern Air Lines, the only U.S. customer for Airbus, announced that it would not take delivery of the last four Airbus A-300s it has ordered "because of Eastern's financial difficulties," Mr Bernard Lathiere, Airbus's chief executive, said yesterday.

Eastern this week threatened to seek the protection of courts under Chapter 11 of U.S. bankruptcy laws if its 37,500 employees refuse to take a 15 per cent pay cut. Under Chapter 11, companies continue to operate but are given court protection from their creditors while they restructure.

The Japanese airline is expected to announce today which new generation of aircraft will replace its ageing fleet of McDonnell Douglas DC-8 aircraft. The announcement might point to orders worth several hundred million dollars, with further orders to follow.

JAL would only say yesterday that the decision awaited the signature of the company's president, but aviation officials in Tokyo believe the decision will favour Boeing.

It will put to rest a hotly contested battle between Airbus, offering the A-300 or the A-310, Boeing the 767, and McDonnell Douglas the MD100. McDonnell Douglas is seen as having only an outside chance.

An Airbus official in Tokyo said he understood an executive meeting had been called for today and that all important opinions of the Ministry of International Trade and Industry and the Transport Ministry had already been delivered.

JAL has said that commercial considerations would be the key to its decision and that it intended to rely on one supplier.

The airline's initial order may be for no more than four or five new aircraft. The 767 and the two Airbus models are valued at about \$60-\$65m each, according to prospective 1986 prices. It is possible that JAL will order additional 747s - it is already the world's largest operator of 747s, with a fleet of 42, with seven more to be delivered in the next 18 months.

Both Mrs Margaret Thatcher, the British Prime Minister, and President Francois Mitterrand of France have pressed the Airbus case personally on Japanese government officials visiting Europe.

At the same time, Japanese acquisitions of U.S. aircraft have emerged as a quick way of reducing the country's trade surplus with the U.S.

TRANS WORLD, the U.S. airline and hotel group, is to give "detailed examination" to proposals to hive off its TWA airline in a separately quoted company after a report by the Goldman Sachs Investment Banking Group.

The decision results from intensive lobbying for a split of the company by Odyssey Partners, a Wall Street investment group earlier in the year. Odyssey claimed that Trans World, which also owns Hilton International and a mixture of food and real estate, would be more valuable to shareholders as separate units.

At a shareholders' meeting in May, Odyssey's suggestions for the dismemberment of Trans World received the support of about 23 per cent of eligible votes, but the Trans World board, which had vehemently opposed the split-up, claimed victory. Goldman Sachs, however, was asked to look at options for enhancing the group's value to shareholders and presented its report earlier this month. The Trans World board said yesterday that if it voted to proceed with a separation plan, the group would seek shareholder approval at a special meeting later this year or early next.

The group made 41 per cent of TWA, which recorded a \$108.9m pre-tax loss in the first half of this year. Last year, TWA ran up pre-tax losses of \$44.5m, but the rest of the Trans World group has been consistently profitable, making \$45.6m before tax in the first six months of 1983.

Regan warns IMF over long-term financing

BY MAX WILKINSON, ECONOMICS CORRESPONDENT, IN WASHINGTON

MR DONALD REGAN, the U.S. Treasury Secretary, yesterday affirmed his support for the work of the international Monetary Fund (IMF) but warned that it must remember its original character as a provider only of short-term funds.

In his formal address to the fund's annual conference in Washington, he said: "Some believe that the U.S. position on IMF and World Bank issues at this meeting reflect a lack of support for these institutions. Nothing could be further from the truth."

Mr Regan strongly seconded the promise which President Ronald Reagan made on Tuesday that Congress would be urged to push through legislation required to increase the U.S. quota subscription to the fund from next year.

He added, however: "The current financial strains affecting the fund underscore the need for the IMF to husband its scarce resources."

He also said it was important to reaffirm the IMF's traditional role as a source of temporary balance of payments financing.

His remarks reflected growing anxiety among some factions in Congress and within the Administration that the fund was providing for the long-term capital needs of debtor countries.

Mr Regan, however, was buoyantly optimistic about the prospects for world recovery, which he said was being led by the U.S. economy.

He said: "We are in the midst of an historic transitional phase now, and it is by no means over. We are seeing low inflation and significantly lower interest rates."

"So, rather than another traditional cycle of recession to recovery, I think we are witnessing a more fundamental change - moving us on to a solid new foundation that can sustain real growth and improve the standard of living throughout the world."

He saw three fundamental differences between the present recovery and those of earlier periods:

- Countries were now prepared to forgo short-term expediency in the interests of long-term stability;
- Growth at present was not accompanied by a resurgence of inflation;
- Many countries, particularly in the Third World, were prepared to make substantial adjustments to

the problems of low commodity prices, debt and the inadequacies of their earlier policies.

Mr Regan acknowledged the general anxiety about the high U.S. budget deficit and its effect on interest rates, but pointed out that interest rates were now at only half their peak levels in 1981.

He said there was recent evidence that, despite high nominal and real interest rates, "private investment growth will be coming on earlier in this recovery than is historically normal."

He added: "If we were to reduce sharply our fiscal deficit by raising taxes, as some have suggested, this would indeed stifle the recovery."

Mr Regan warned of several threats to the world's renewed economic health, including the tendency for protectionist pressures to increase, temptation to pursue tax monetary policies for short-term reasons, and the looming uncertainty of international debt problems.

"British recovery under way," Page 5; a suggestion on world debt, Page 17

Sainsbury buys \$20m stake in U.S. food store chain

BY CARLA RAPOPORT IN LONDON

J. SAINSBURY, Britain's biggest food retailer, is making its first foray into foreign markets with the \$20m purchase of a minority stake in Shaw's, a U.S. food store chain located in New England.

Shaw's, a privately owned company, has 41 food stores in the states of Massachusetts, New Hampshire and Maine. Last year, the company recorded sales of \$640m and pre-tax profits of \$17m. Over the past four years, sales and earnings per share have grown by more than 20 per cent per year.

Mr David Sainsbury, finance director, said yesterday that the purchase had grown out of the company's continuing interest in the U.S. food retailing business. Shaw's is advanced in applying computer technology to the food business, and Sainsbury hopes to benefit from the small company's expertise.

"We might have been happier with buying a stake in a larger U.S. company," said Mr Sainsbury yesterday, "but this is a particularly well run regional group. In general, regional chains do extremely well in the U.S."

The agreement between the two companies calls for a minimum purchase of 20 per cent of the outstanding stock of the family-owned company for \$20.1m in cash. The company has the right to increase this stake to 25 per cent and may buy

further shares if they become available. The purchase consideration will be financed by U.S. borrowings.

Sainsbury has been expanding rapidly in recent years in the UK, opening new supermarkets at the rate of 15 to 17 a year. The company emphasised yesterday that its main investment strategy would remain focused on the UK.

The company has also been among Britain's most profitable. In 1977, the group reported pre-tax profits of £26m on sales of £963.7m. Last year, those figures reached £89m in profits and £1,950m in sales. The group's retail margin last year was 4.4 per cent, about twice the UK industry average.

CONTENTS	
Europe	2, 3
Companies	19
America	3, 5
Companies	19
Overseas	7
Companies	20
World Trade	10-12
Britain	8, 10-12
Companies	23, 24
Agriculture	40
Appointments	13
Appointments advertising	14
Arts - Reviews	15
World Guide	15
Business Law	7
Commodities	40
Currencies	41
Editorial comment	15
Eurobonds	42
Euro-options	35
Financial Futures	41
Gold	41
Int. Capital Markets	42
Letters	17
Lex	18
London	18
Management	14
Market Monitors	31
Men and Matters	16
Mining	34
Money Markets	41
Raw materials	40
Stock markets - Bourses	31, 34
Wall Street	31-33
London	31, 35-37
Technology	6
Unit Trusts	38, 39
Weather	18

U.S.: Reagan's Chinese overture	16
EEC budget: three UK payments formulae	2
Technology: wool seeks closer industry knit	6
Management: Conran's new retail venture	14
Australia: Whitlam places State Bank on map	20
Editorial comment: aid for Africa; banks	16
Economic Viewpoint: a suggestion on debt	17
Lombard: definitions of Left and Right	17
Lex: U.S. steel; Aurora; M & A	18
FT Conference: financial futures market	22

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EUROPEAN NEWS

E. Germany lowers its border guard

BY LESLIE COULT IN BERLIN

WEST GERMAN border police said yesterday that East German army engineers are continuing to dismantle the automatic shrapnel weapons mounted on the final metal border fence to West Germany. Some 1,500 of the weapons which were first installed in the early 1970s to stop East Germans escaping, have been removed from a total of 54,000 such devices along the border, according to the West German Interior Ministry. A spokesman said the Govern-

ment has received indications that all the automatic weapons are to be removed along the 1346 km border. This will not render the border more "permeable," however. The automatic weapons — designed to wound escapers in the legs with a shower of shrapnel — have been removed along 10 kms of the border.

West German border police had earlier suggested that the weapons might be scheduled for replacement with newer ones. However, West Berlin's mayor, Herr Richard von Weiz-

sacker, said he was told earlier this month by President Erich Honecker, that they would be done away with.

East European officials in East Berlin say that persistent rumours are circulating in the western border areas of East Germany that border guards have been given orders not to fire on people escaping but to shoot over their heads. Such rumours, even if untrue, quickly gained credence because of the lack of information from East German media.

Newspapers in East Germany

did not mention the elimination yesterday of the border exchange fee for children up to 14 years of age entering from the West. The East Europeans said this was because the West German spokesman had previously said that East Berlin would inform Bonn in a note about the humanitarian measure.

They point out that East Germany is extremely sensitive to any suggestion that it must inform West Germany about measures it takes, and decided not to publish the move in the Press.

W. German union pressure for shorter work week

By John Davies in Frankfurt

THE BATTLE over union demands for a 35-hour working week is building up in West Germany. After months of warnings, IG Metall, the biggest union, is giving three months' notice that it will cancel contracts laying down a 40-hour week in the steel and metal manufacturing industries.

This places some 4m workers on a collision course with employers and with the Bonn Government. But while the union has warned that strikes are possible, its leaders are aware that the climate of opinion and economic circumstances may limit the scope for militant action.

Employers claim that a 35-hour week would raise industry's costs by about 18 per cent, undermining efforts to recover from recession and regain export markets.

IG Metall is clearly leaving room for manoeuvre, as it has been vague about next year's wage demands. This has raised speculation that it may contemplate a reduction in real wages to obtain a shorter working week.

More jobs

Herr Hans Janssen, the IG Metall official in charge of wage policy, has estimated that a 35-hour week would help cut unemployment by creating more than 250,000 jobs in metal industries. If workers in all industries won a 35-hour week, it would create as many as 1.2m new jobs, he said.

The propaganda war will intensify early next month when IG Metall holds its annual conference. First negotiations with employers are expected in mid-December.

A breakthrough to a shorter working week was made earlier this year when IG Chemie won the progressive introduction of a 36-hour week for chemical workers aged 55 and over.

Three plans to cure UK payments malady
EEC scientists concoct new budget formulae

IN THE early spring, the 12th floor of the European Commission's headquarters in Brussels echoed to a cry of "Eureka," heralding the discovery of "modulated VAT." In London and Copenhagen bureaucrats celebrated the invention of respectively the "safety net" and the "convergence fund."

All three formulae claim to be the cure for the malady which has soured Britain's relations with the Community for the past eight years. All aim to provide a more durable and less politically inflammatory means of cutting down Britain's net payments to the EEC budget than the agreement which has operated since 1980. All three have now been cast into the negotiating pot from which EEC foreign and finance ministers hope to extract an acceptable brew to put before the Community heads of government summit in December.

The EEC's member states now acknowledge that a solution to the British budget problem must be a key element in any Package of Agreements. Without such a solution, together with some economies in farm spending, there is no chance of Mrs Thatcher, the British Prime Minister, agreeing to raise the ceiling on the Community's budget revenues, no matter how close it may be to bankruptcy.

In their search for a new formula the bureaucrats were handicapped by the need to work backwards. To have some chance of being accepted the formula needed an element of intellectual respectability and hence they had to lean heavily upon relative Gross National Product figures and EEC budget shares.

There are four basic questions which these formulae have to answer to provide the basis for a final deal.

① By how much should Britain's net payments to the EEC budget be reduced?

Commission officials have estimated that the modulated VAT formula might reduce the UK's net payments — which were 2.098bn European Currency Units before adjustment last year — by between a third and a half. The British doubt this, however, and say the reduction in 1982 under this formula would have been around a quarter, or just under 500m ECU — compared with the 1,100 ECU rebate the UK has secured.

Denmark's convergence fund according to Copenhagen would have yielded a net reduction in 1982 of around 600m ECU.

Britain's safety net proposal offers no arithmetic — the size of Britain's net payments would depend entirely on how the plan was fleshed out.

② What should be the basis for fixing Britain's payments?

Since 1980 the UK's net payments to the EEC have been reduced through political negotiation by about two thirds.

For eight years European Community relations have been soured by the dispute over British budget payments John Wyles in Brussels explains the three different plans and assesses whether they are likely to please Mrs Thatcher

But the cuts have been arbitrary in the sense that no real criteria have been employed to fix an appropriate contribution.

The principle behind modulated VAT is that Britain pays more to the EEC than she should because agriculture takes a huge slice of total Community spending — between 65 per cent and 70 per cent.

Britain pays around 20 per cent of these farm costs but receives only around 11 per cent of farm spending.

The Commission's approach seems to reduce the amount Britain has to pay to finance the Common Agricultural Policy by bringing its contribution more in line with the relative wealth created by British agriculture and the overall prosperity of the country.

The convergence fund draws its name from its alleged purpose of contributing to convergence in economic development in the Community, although it is solely directed at the UK budget problem.

A confusing idea, it does not act directly on Britain's contributions to Brussels but tries to reduce the budget burden through special payments like those of the past three years.

These would attempt to bring the UK's share of budget spending more into line with the proportion of GNP the Community spends through its budget.

The safety net takes a very firm stand on equity and ability to pay. All member states whose GDP is below the EEC average should, in principle, be guaranteed to receive more from the budget than they pay in. This would take care of Portugal which other states will be a net contributor to Brussels. Those with above average wealth — the UK, Germany, France, the Benelux countries and Denmark — should have precise limits put on their liability to the EEC budget.

The limit would depend on how much wealthier than average the country is. The British have suggested that where any member state proved to be 40 per cent above average, then its net payments should not be greater than 0.3 to 0.4 per cent of GDP.

③ Should any budget changes be made to help West Germany?

Yes, says the Commission, whose plan would make a slight reduction in German payments. The UK plan offers a great deal to stabilise West German payments, which are the largest in the EEC. The Danes, however, are strongly opposed to putting any cap on West German budget payments.

④ Should there be any time limit on a budget deal?

Yes, say the Danes, who propose a five year life for the convergence fund. The Commission's modulated VAT would cease to apply once farm spending fell to 33 per cent of the total EEC budget while the British safety net would apply in perpetuity.

In the early Ministerial discussions, most interest has been shown in the Danish plan because it is short-lived and relatively cheap. The UK rejects it for both reasons and also because it will continue the annual wrangling with the European Parliament over special spending on the UK.

The final agreement, whenever it is reached, could embody elements of all three.

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Handwritten text: 10/2/84

EUROPEAN NEWS

Fall of French franc adds to pressure for tighter price curbs

BY DAVID HOUSEGO IN PARIS

THE FRENCH franc weakened again yesterday, putting fresh pressure on the Government to tighten price controls in order to hold down the inflation rate. The franc slipped marginally against the D-Mark to touch a record low of FF 3.035. It has lost 7 per cent in value against the D-Mark since September 13 when the present downward slide began. It is still a good way from its pivot point of FF 3.066 within the EMS, however.

The renewed weakening has been mainly due to the decline in the dollar which has in turn pushed up the D-Mark. It comes at a time when the continued August price figures have shown that the government's 8 per cent inflation target by the end of the year is now out of reach without additional measures. Prices rose 0.6 per cent last month implying an inflation rate of 9 per cent or over.

With the gap between France's inflation rate and that of its main trading partners running at 4.5 per cent, any

slippage in the target is bound to add to the pressure on the franc.

It will make it more difficult for the Government to prevent additional wage claims this year and to lower the level of settlements in 1984. It will also make it harder to reduce interest rates and hence the cost of servicing the Government's domestic debt.

For these reasons, the administration has been considering tightening price controls. One step in this direction was the recent decision to freeze until the end of the year the dollar/franc parity used to calculate petrol prices.

M. Jacques Delors, the Finance Minister, is, however, reluctant to go further for fear of further squeezing company profits and hence investment.

A survey of industrial opinion published by the official statistics institute yesterday shows that industrialists expect production to continue to fall in the coming months.

New U.S. hope over talks on non-nuclear forces

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

THE 10-year-old talks to reduce Nato and Warsaw Pact conventional forces in Europe opened again in Vienna today amid U.S. hopes of an improved dialogue between the two sides.

Mr Morton Abramowitz, leader of the U.S. delegation to the Mutual and Balanced Force Reduction (MBFR) talks, told the U.S. Congress earlier this week that formidable obstacles to an agreement in Vienna remained.

However, he noted that shifts in the positions of both East and West at the talks over the last year had enlarged the areas of possible agreement. In particular there were now new opportunities for "probing and for much improved dialogue between the sides" on what verification measures should accompany future European troop reductions.

The MBFR talks which opened in October 1973, involve 12 Nato and seven Warsaw Pact countries. Their aim is to reduce the numbers of non-nuclear forces in the Benelux countries and West Germany and in East Germany, Poland and Czechoslovakia.

The talks have been stymied

over two key issues. While both sides agree that the forces of each side should be reduced to 300,000, they do not agree on how to do it. The East insists that reductions should be based on verification.

Mr Abramowitz told the Senate Foreign Relations Committee that he saw little promise in the data issues but considerable flexibility from the East on verification, although the West remained uncertain whether the East was willing to accept the kind of verification measures we consider necessary.

Mr Abramowitz said he thought there were irreconcilable differences in the approach of East and West to MBFR, although these need not preclude an agreement. "The West seeks to develop an agreement very strictly, attempting to regulate in every detail in order to reduce uncertainty."

The East on the other hand tends to apply a broad political brush to the problem and is willing to go along with a degree of uncertainty and a lack of clarity which we find unacceptable.

French union group backs nuclear disarmament

BY OUR PARIS STAFF

FRANCE's pro-Socialist CFDT labour confederation has decided to back the European campaign for nuclear disarmament and oppose the deployment of U.S. missiles in Europe.

But the large French union sought immediately to keep its distance from the French Communist Party which together with the pro-Communist CGT labour confederation has been the only French political party to campaign actively against U.S. missile deployment in Europe.

The CFDT decision is significant in that it shows the union's concern not to allow the rival CGT to capitalise on its role

among the labour rank and file as the champion of the peace movement.

At the same time, the CFDT is anxious to ally itself to the European pacifist and French Christian movements to avoid the risk of being accused of endorsing the communist inspired peace movement in France.

The deployment of U.S. missiles in Europe at the end of this year in the event of the collapse of the current Geneva negotiations is a key issue dividing the French Socialists and the Communists, both partners in the current Left-wing French coalition Government.

Unions challenge Spanish plan for steel cutbacks

BY TOM BURNS IN MADRID

UNIONS and management of the troubled state-owned integrated steel plant, Altos Hornos del Mediterraneo (AHM), yesterday gave sharply divergent views at a Madrid meeting on the future of the plant which is located at Sagunto, near Valencia.

The Sagunto plant, which the Government has earmarked for closure, is seen as a test case for Spain's controversial industrial reorganisation programme. About half of AHM's 4,000 labour force is shortly due to be redundant under the plans.

The Communist-led Comisiones Obreras Union, which is the dominant force at the plant, called for a Pta 16bn (\$70m)

investment to improve port facilities at Sagunto. This was direct challenge to the Government's decision last July not to make any further major investments in the plant.

Industry Minister Sr Carlos Solchaga had earlier claimed that 1,100 jobs could be created in the Sagunto area by new industries by mid-1985. These industries are believed to involve a fertiliser plant and an automobile component factory.

An AHM union leader, however, said that such alternative jobs were unacceptable and that the Government should aim to ease existing unemployment.

Lisbon readies public sector law

BY DIANA SMITH IN LISBON

THE PORTUGUESE Government has begun work on the law which will reopen banking, insurance, and cement and fertiliser manufacturing to private capital.

The Socialist-Social Democrat coalition is determined to reduce the public sector created by the nationalisation of the 1976 revolution, and plans to have the law on the statute book by the end of November. The bank of Portugal, meanwhile, has sent its draft of a

comprehensive banking law to the Finance Minister. This law, which will replace 25-year-old legislation, will establish the basic rules for nationalised and private banks, including their minimum capital requirements. Details are not yet clear but the minimum capital provision could exceed \$10m.

Once the banking law is passed, new institutions, either Portuguese or foreign, may apply to set up wholesale or retail operations. More than 20 international banks have repre-

'No vote' call by Turkish party

By Our Ankara Correspondent

TURKEY'S main centre-right party, the Correct Way, which is barred from entering November's general election, has urged followers not to vote for the three parties allowed to run.

All three had served the present Turkish Government, it said, and "should take responsibility for making life intolerable" for ordinary Turks.

The party said it had been deprived of its constitutional and legal right to enter the election but blamed the electoral council rather than the ruling generals.

"The CWP believes that the grave problems facing Turkey can only be solved by the appearance of a Turkish grand national assembly elected on free and equal terms in the contest between political parties which are the indispensable elements of democracy," it said in a statement from party headquarters.

This looks like a calculated affront to President Kenan Evren as even the merest hint of criticism of the Government is prohibited. The party leader, Mr Yildirim Avel, appears to have chosen his words adroitly, however, avoiding even an indirect allusion to the military's role.

Greece pulls out of Nato manoeuvres

By Andriana Ierodiconou in Athens

GREECE yesterday pulled out of a big Nato naval and air exercise in the eastern Mediterranean, accusing the alliance of giving way to Turkish pressures to exclude the Greek Aegean island of Limnos from the exercise plan. The island is midway between the Greek and Turkish coasts and its militarised status is a matter of bitter controversy between Athens and Ankara.

The part of the exercise involving Limnos was called off this week apparently after Greece claimed a diplomatic victory over Turkey. Since coming to power the Greek Socialists have refused to participate in exercises excluding Limnos.

Greece, meanwhile, has again refused to allow U.S. bases in the country to relay military supplies to Lebanon. A U.S. warship has been denied permission to collect ammunition for delivery to Beirut from the Souda base.

Bonn yesterday criticised the U.S. army for rehearsing mass burials of battlefield casualties during Nato manoeuvres in West Germany last week, AP reports.

Sindona bank trial opens

By James Buxton in Rome

THE TRIAL began in Milan yesterday of those accused over the crash in 1974 of Michele Sindona's Italian bank. Sindona, however, is not being tried as he is serving a jail sentence in the U.S.

The 25 men are accused of fraud in connection with the bankruptcy of Banca Privata Italiana. Fourteen were in court yesterday, others are on the run.

Sindona himself is serving 25 years in connection with the collapse of his U.S. bank, Franklin National. The Italian Ministry of Justice is preparing a new extradition treaty with the U.S. allowing people in jail there to come to Italy temporarily to stand trial, but it is not ready.

Drugs safety call

THE Council of Europe parliamentary assembly urged its 21 member nations yesterday to impose better safety standards on pharmaceutical products exported to the Third World. AP reports from Strasbourg. Its recommendation was based on a report citing numerous instances in which drugs have been sold to developing countries without the warning labels required for the domestic market.

representative offices in Lisbon but only about half have declared their intention of seeking to establish full operations.

There are signs that the degree to which foreign banks have participated in loans to Portugal will weigh on the authorities' decision to authorise a handful of new foreign banks. These will join the long-standing operations of the Bank of London and South America, Credit Franco-Portugais and the Banco do Brasil, which were untouched by the revolution.

AMERICAN NEWS

UK recovery holds lessons for world, says Lawson

BY MAX WILKINSON, ECONOMICS CORRESPONDENT, IN WASHINGTON

MR NIGEL LAWSON, the UK Chancellor of the Exchequer, yesterday told the world's financial leaders that Britain was experiencing an economic recovery, the strength of which had confounded critics of the conservative Government's strategy.

He told the annual meeting of the International Monetary Fund (IMF) in Washington that the lessons of the British achievement should be noted worldwide. It showed that "powerful forces" unleashed by lower inflation, lower interest rates and lower labour costs could regenerate activity without the need for government stimulus.

Britain's economy has been growing at an annual rate of 2½ to 3 per cent, since the bottom of the recession in the first half of 1981.

"This compares favourably with our long-run pre-recession trend.

And unemployment, although still tragically high, is starting to level off," Mr Lawson claimed.

This growth had been achieved, despite the fact that world trade had been depressed and Britain needed a four-year period of tight policies to bring inflation down from around 15 per cent in the 1970s to the present annual rate of around 5 per cent.

Mr Lawson said: "The long upward trend of rising inflation rates from one cycle to another has been decisively broken."

He added: "Some observers in the UK used to argue that such a recovery was impossible without government stimulus. So far from that being the case, economic recovery in the UK can now be seen to have started in the immediate wake of my predecessor's courageously tough budget of 1981."

"Now the critics argue that the re-

covery is not sustainable; that it is unbalanced, and that inflation is bound to rise again... I believe they are wrong on all counts."

Mr Lawson told the assembled representatives of 146 nations that he was confident the British recovery would change gear after the initial acceleration provided by consumer spending and stock changes into a second phase of increased capital investment. This should be helped by the "very substantial increase" in company profits last year.

He added: "As for the critics' concern that UK inflation would rise with economic recovery, the fact is that there is no sign so far of re-emerging inflationary pressure, even though the recovery has already been under way for two years."

The international lesson which Mr Lawson pointed up was that

government stimulus had in the past generated inflationary pressure because it had been applied on top of forces for recovery which were already powerful.

At a press conference before his address, Mr Lawson said he had found an "astonishingly broad measure of agreement" about economic policy among the Ministers and central bankers attending the meeting.

He identified six main conclusions from the UK experience:

- Tight strategies work and do not stifle growth;
- Perseverance is needed;
- A harmonious balance between fiscal and monetary policy must be attempted;
- Firm financial strategies help countries to withstand international shocks;
- Recovery is helped by liberalising

industry, giving a free rein to market forces; and

● The last UK general election result showed that tough policies, if clearly explained and understood, could be politically acceptable.

On the future management of the world debt crisis, Mr Lawson said efforts should now be made to find ways of lengthening debt maturities in future years. This was needed to avoid a report of recent rescheduling problems in a few years' time when a "very considerable bump" of debt is due to mature.

In addition, he said poorer countries should explore the possibilities for attracting more long-term capital from private sources in place of short-term debt.

He also suggested that more emphasis would need to be placed on the contribution of the World Bank.

Mexico starts talks on new loan for next year

BY PETER MONTAGNON IN WASHINGTON

MEXICO today begins talks with its commercial bank creditors on a new loan of between \$3.5bn and \$4bn to satisfy its financing needs for 1984.

The talks come amid speculation among bankers at the International Monetary Fund annual meeting in Washington that the rapid turn-round in the country's financial position since last year's acute payments crisis could lead to an improvement in the terms it will receive from the banks.

Last winter Mexico raised a \$5bn loan over 6 years with a margin of 2½ per cent over Eurodollar rates or 2½ per cent over U.S. prime.

Mr William Rhodes, the Citibank senior vice-president who heads the banks' negotiating committee, declined to comment on the likely margins but

did hint that there could be some reduction.

"I believe that the spreads finally agreed upon for next year's Mexican Government financing should reflect the progress that Mexico has made during the past year," he said. Mr Rhodes cited Mexico's ability to repay \$500m in private sector interest arrears between now and the end of the year as evidence of the country's improved position.

"If any demonstration is needed of the success of the Mexican programme, the ability of Mexico to make this payment is the proof," he said.

Half of the arrears are to be paid this week, and the balance before December 15. Previously they had been expected to be rolled up into a new loan for the Mexican Government.

Argentina set to draw on credit

By Peter Montagnon in Washington

ARGENTINA'S Central Bank governor, Sr Julio Gonzalez del Solar, has asked the country's bank creditors for a first drawing on October 4 of \$500m (\$333m) on Argentina's recently arranged \$1.5bn credit.

Bankers attending the International Monetary Fund meeting in Washington say that Argentina has fulfilled all the conditions needed for the drawdown except for the final elimination of some interest arrears on its foreign debt.

The drawing on the \$1.5bn credit should be followed on October 17 by a repayment to the banks of \$300m owed on the \$1.1bn bridging loan



Herzog voices concern

By Max Wilkinson in Washington

Mexico's Finance Minister Sr Jesus Silva Herzog yesterday told the International Monetary Fund's annual meeting in Washington of the anxiety of Latin American countries about the resistance of some industrial countries to providing enough money for the Fund.


"We are in a new stage in international financial relations. In the past months we gained time. We have overcome acute liquidity crises, and the policies adopted by the international financial community have been essentially defensive."


Sr Herzog said the debt problem would continue for some time and said it was necessary for all parties to share the responsibility of learning to live with it.



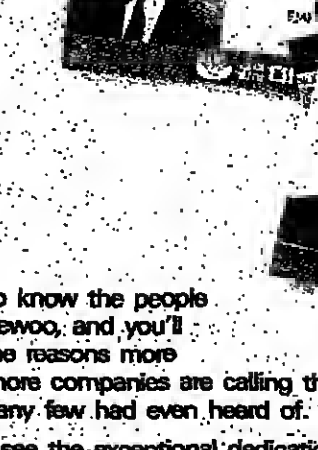
arranged for Argentina by its commercial bank creditors earlier this year.



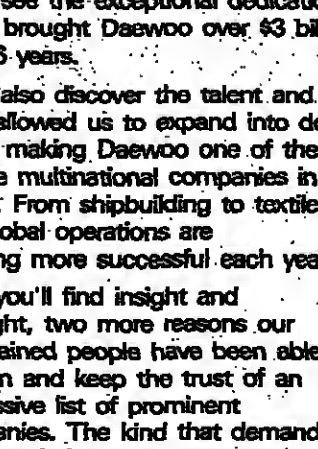
These payments should not be affected by a court decision in Argentina earlier this week criticising the recent signing of a \$220m rescheduling agreement for the state airlines, Aerolineas Argentinas.


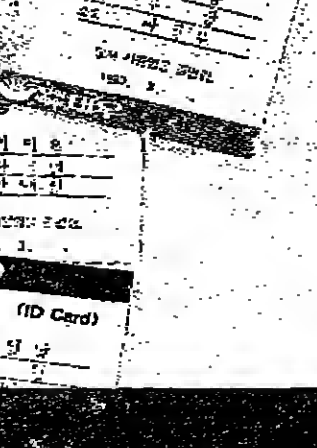
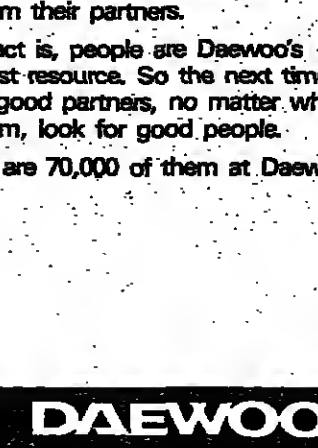
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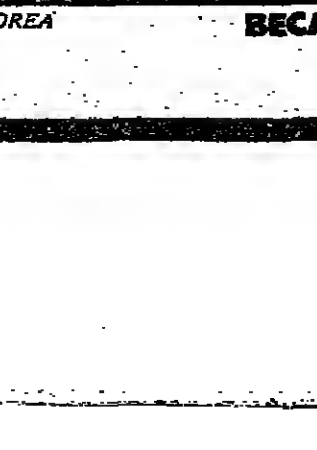
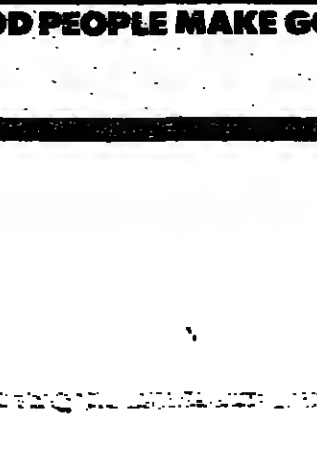




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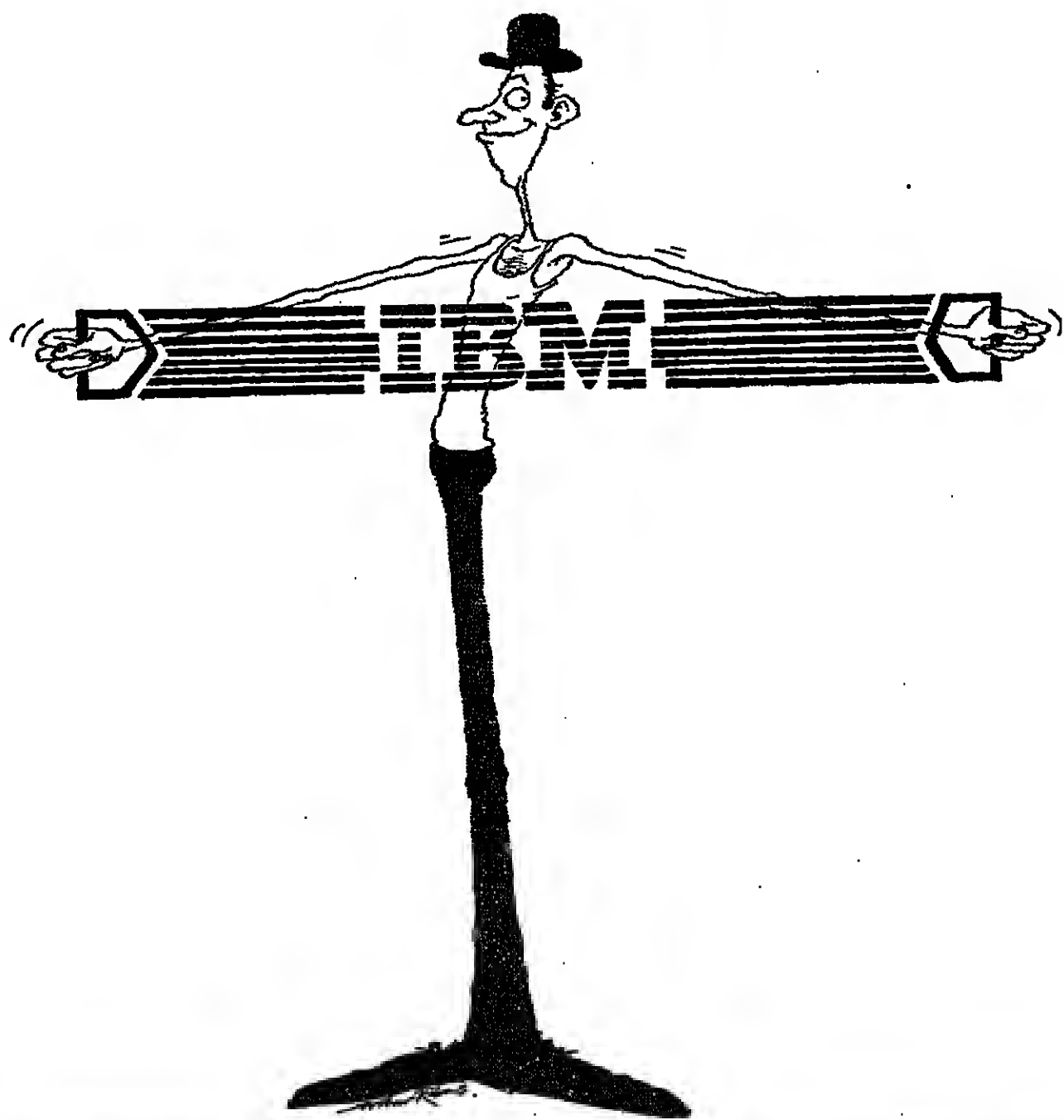
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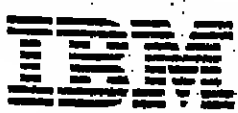
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AMERICAN NEWS

Economy tops Thatcher-Reagan talks agenda

By Stewart Fleming in Washington

EAST-WEST relations and the world economy are likely to be at the top of the agenda when Mrs Margaret Thatcher meets President Ronald Reagan for lunch at the White House today.

Mrs Thatcher was due to arrive in Washington yesterday for a crowded three days of talks with U.S. Government officials.

Mrs Thatcher's recent election success, and the rapport she has already established with Mr Reagan has assured her of an enthusiastic welcome from the Administration which draws comfort from the fact that its own tough stance against the Soviet Union is broadly mirrored in London.

In the meeting with President Reagan, but also in the discussions she is to have with other top officials, including Mr Donald Regan, Treasury Secretary, Mr Paul Volcker, Federal Reserve chairman, and Senate leaders, Mrs Thatcher is expected to raise a number of contentious issues, especially in the economic sphere.

President Reagan's efforts last week to defuse the "unitary taxation" issue — under which taxes, levied by some 13 states, are collected from some foreign multinationals on earnings they make outside the U.S. — will probably not spare him from some stern words on the topic.

The issue, while apparently dear to Mrs Thatcher's heart, did not take up much of the President's bedtime reading schedule until the Prime Minister's imminent arrival loomed on the horizon. Last Friday Mr Reagan announced the setting-up of a working party to study the issue.

British and European leaders see the question in part as another example of the extra-territoriality of some U.S. laws which have long soured relations from time to time, notably



Thatcher... crowded programme

on the question of exports of pipeline equipment in the Soviet Union.

The role of the gaping U.S. budget deficit in forcing up U.S. and world interest rates is also likely to prove a contentious point.

In a certain-raising interview on U.S. television last Sunday, Mrs Thatcher left no doubt that she differs sharply from the President on this point.

Mr Reagan, for his part, has publicly backed Mr Donald Regan, Treasury Secretary, who has been maintaining that the deficit is not currently linked directly with the level of U.S. interest rates.

British officials have also been making it clear during the past few days at the International Monetary Fund's annual meeting that they do not entirely share the tight-fisted approach which the U.S. has adopted to financing the IMF and the World Bank.

Mr Reagan's strong support for the IMF on Tuesday will have eased some fears.

Costs row threatens AT&T break-up

By Paul Taylor in New York

THE PLANNED break-up of American Telephone and Telegraph's (AT & T) Bell telephone operating companies appears set to become embroiled in a major congressional controversy over the question of local telephone charges.

Earlier this week a Senate committee tentatively approved legislation which would delay a plan approved by the Federal Communications Commission (FCC) and supported by AT & T, to impose telephone "access fees" on residential and business users.

The access fee plan is part of a process to end the subsidisation of local telephone calls by long-distance charges. The fee would be paid to local telephone companies to cover the cost of providing access to long distance telephone lines.

Under the FCC plan, local residential telephone customers would face a \$2 a month. Business customers would begin by paying \$6 a month.

However, the access charge plan—a key part of the AT & T divestiture scheme which will separate AT & T from its 22 local Bell telephone operating companies on January 1—is fiercely opposed by a powerful lobby comprising consumer groups, local authority representatives and others who fear that the imposition of the access charge will make telephones too expensive for millions of people in rural America.

The Senate committee, responding to these concerns, provisionally supported the drafting of a Bill which would impose a two-year moratorium on the introduction of access charges.

A separate House committee was expected yesterday to begin drafting a separate bill.

However, any delay in approving the access charge scheme could have serious consequences for AT & T and the divestiture.

AT & T, which rejects accusations that the scheme would make telephones too expensive for the nation's poor, considers that some of the bills now before Congress upset the very basis on which the divestiture plan has been agreed.

Economic medicine is hard to swallow, reports Andrew Whitley in Rio de Janeiro

Brazilians fear cure is worse than disease



Delfim... blamed for crisis

"FOR THE first time in our lives, people of my generation cannot see the way forward. We have lost our sense of progress and development," commented a senior official in the Brazilian Foreign Ministry.

This sort of uncertainty is reflected throughout society. Marcos, a waiter at a popular downtown restaurant in Rio de Janeiro, says: "We are prepared to make sacrifices, but I don't understand where they are going to lead."

Brazil's debt crisis has coincided with a bewildering lack of leadership from its withdrawn and isolated President General Jose Figueredo. Brazilians are willing to make allowances for the fact that he is recovering from a second major heart operation.

The contrast between the frequently irritated, uncommunicative man of today and the backslapping populist of the election hustings a year ago is striking.

Gen Figueredo still sticks by Sr Antonio Delfim Netto, his all powerful Planning Minister, but the latter, considered a miracle worker a decade ago is now blamed personally for having led Brazil into what is widely regarded as an unnecessarily severe crisis. Neither Gen Figueredo nor Sr Delfim Netto are offering any fresh hope to dissipate the gloom.

Black humour abounds as Brazil's belt-tightening is felt across the board. A few months ago when the BNH, the state housing bank, announced a 130 per cent increase in monthly payments, it was promptly labelled "Brazil's neutron bomb"—it killed people while leaving their homes intact.

The recent wave of looting attacks on suburban supermarkets in the drab northern reaches of greater Rio sent shudders of alarm throughout the city. The former capital has always been terrified of the prospect of starving armed mobs descending from the shanty town "favelas" perched on the hills above the city's chic areas on to their unprotected homes.

The April riots in São Paulo by unemployed industrial workers died away as quickly as they had started and so did the disturbances in this city. But last week's attack by 500 women on a food co-operative in São Miguel in north-eastern Brazil and the continued looting have not helped settle fears. The unrest might be the tip of an iceberg which will gradually show itself as the IMF medicine is forced down over the coming months, many people feel.

It is this uncertainty which makes the Government and the industrial barons so uneasy. In the past the Brazilian social fabric has been able to take the strain of temporary recessions or natural disasters, but in today's climate of participation by all classes, not just the landed and urban elite, popular reactions are much more difficult to predict.

Now they are controlled easily without resorting to the repression which the military-led Government says it has left behind. President Figueredo had personally resisted any real reduction in salary levels—as the IMF demanded for seven months — believing it would jeopardise the relative tranquillity be and the rest of the

—itself an unlikely prospect judging by the present mood of Government and opposition politicians.

Emasculated by nearly two decades of military rule, the Congress elected at last November's general elections has shown a surprising degree of independence of the Figueredo Government. But while it may be slowly recovering its lost prestige, the executive still holds all the cards.

On paper the combined opposition parties have a small majority in the Chamber of Deputies, but in practice many Congressmen, from both houses, are opposed to the salary law and unconvinced on the wider issue of the IMF austerity programme.

Last month the Partido do Movimento Democrático Brasileiro, the main opposition party, presented its alternative way out of what is increasingly seen as both an economic and a political crisis.

Masterminded by two prominent Left-wing intellectuals, Sr Fernando Henrique Cardoso and Sr Celso Furtado, the PMDB's programme calls for direct Presidential elections in a year's time, the holding of a constituent assembly to clean up Brazil's heavily amended constitution, a total break with the IMF, and a 25-year moratorium on foreign debt payments.

The programme was well received, but the PMDB, a broad church coalition of disparate, often conflicting, opinions, has failed to capture the public's imagination over the economic crisis. The opposition parties may be able to call Sr Delfim and other Ministers to account

In Congress, but so far they have not shown themselves able to mobilise public opinion against the IMF's recipes for Brazil.

Last month's virtual failure of a national trade union congress confirmed the employers in their view that labour action is currently not a serious threat to production. The disappointing outcome of the planned countrywide "day of action" against the IMF in July was further evidence that, at a time of mass lay-offs, organised labour is more concerned about job security than political action.

The only consolation for the opposition parties is that the officially-backed Partido Democrático Social is itself in a sorry state, with a large minority in revolt against the party being constantly treated as the poodle of the President.

"President Figueredo is an authoritarian in a democrat's clothes," one well-attuned Western diplomat observed. The 65-year-old general dislikes politicians and politicking. But he has been forced to enter the fray, to try to hold the Government party together behind the IMF programme, and to unite it behind a single candidate to succeed him as President in March, 1985.

Although the electoral college which will decide his successor will not meet for another 16 months, the race to succeed Gen Figueredo has been going strong since March. No clear-cut candidate has yet emerged and the unresolved issue is becoming an increasing preoccupation for the President and his aides.

UN clash dashes hope of early end to Falklands dispute

By Jimmy Burns in New York

HOPES OF an early settlement of the Falklands dispute receded this week as Britain and Argentina exchanged a volley of angry words during the opening session of the United Nations General Assembly.

In a wide ranging policy speech yesterday, Sir Geoffrey Howe, the British Foreign Secretary, vigorously defended Britain's recovery of the islands last year and said that the rights of self-defence, self-determination and economic and constitutional development had been upheld in line with the UN charter.

He added that in spite of Britain's wish to establish "a more normal relationship with Argentina," the response from Buenos Aires "had not been encouraging."

Earlier Sir Geoffrey said at a Press conference that Britain was not prepared to discuss the transfer of sovereignty over the islands.

He said he was only interested in the restoration of trade relations with Argentina as a "first step" towards eventually normalising the links between the two countries.

Sir Geoffrey accused the Argentine authorities of "making a very depressing and un-

helpful contribution to the debate (on the future of the islands) ... by making a lot of bellicose statements."

In a major speech on Monday, Sr Juan Ramon Aguirre Lanari, the Argentine Foreign Minister, said the "restoration of the Malvinas to effective Argentine sovereignty is a permanent objective and priority of the Argentine people and a common cause of Latin America."

Sr Lanari, who was warmly applauded by delegates from the Third World and Eastern Europe, accused Britain of embarking on a "dangerous adven-

ture" of militarisation in the South Atlantic by developing an air base on the islands and maintaining an exclusion zone which, he said, was "disproportionate" to the Argentine threat.

"We have to infer that the true purpose of the UK, a nuclear power and member of Nato, is none other than to extend its global interests in the South Atlantic," he said.

UN diplomats interpreted the two speeches as the prelude to the debate on the Falklands scheduled to take place at the UN next month.

Argentina has proposed a

motion calling on both sides to resume negotiations on sovereignty under the auspices of the UN general secretary.

Peter Balas in Buenos Aires writes: the two wings of the Argentine General Confederation of Labour (CGT) have agreed to call a 24-hour general strike, after the Government said it could not meet their demands.

Union leaders have been demanding the incorporation of a once-only 800 peso (1220) advance on year-end bonuses into the basic wage rate during the past four months of the year.

Venezuela raises oil prices

VENEZUELA has raised the price of its heavy crudes by 69 cents to \$21.25 a barrel, officials of the company's office in New York said yesterday, Reuters reports. The price changes will take effect from October 2.

The price changes affect oils from an API gravity of 20.6, or moderately heavy, to 10.0, or very heavy.

The 20.6 gravity oil, known as Cabinas, was raised by 69 cents a barrel to \$25.72 a barrel. The 10.0 gravity oil, Boscan, was raised \$1.25 to \$21.15 a barrel.

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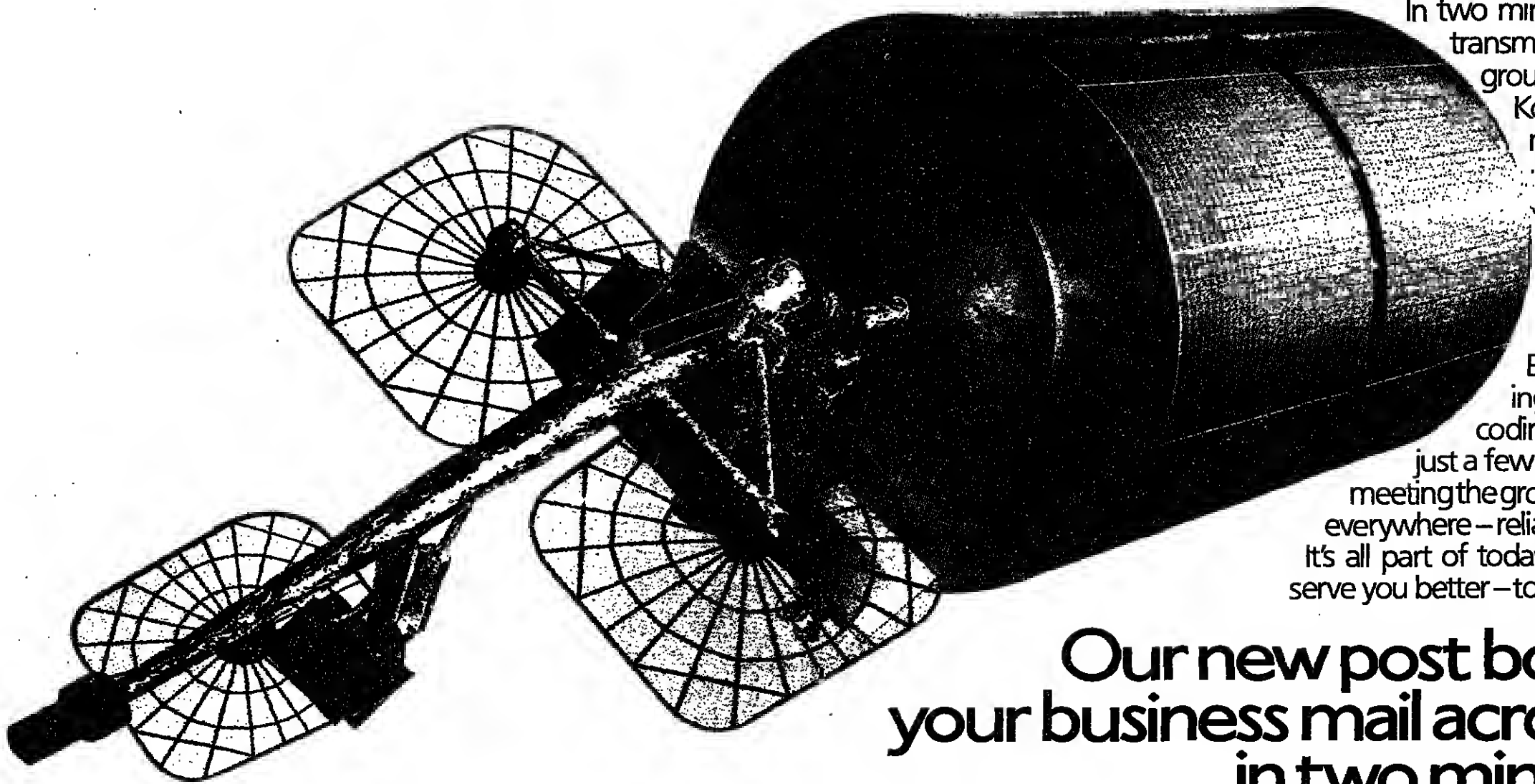
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TECHNOLOGY

LONG-TERM RESEARCH PLANS TO BE DISCUSSED IN NOVEMBER

Wool research seeks closer knit with industry

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

A SPECIAL meeting of the International Wool Secretariat's top research directors is to be held in Melbourne in November to discuss the route they should take over the next five years.

They will have before them a document called the Strategy Plan for Global Research and Development for Wool, which has evolved from discussions over the past two years. The document suggests, and it is likely to be accepted, that if the IWS is to meet the challenges of the next decade, its Technical Centre at Ilkley, the front-line interface with industry, must make a radical shift in policy and strengthen its links with industry.

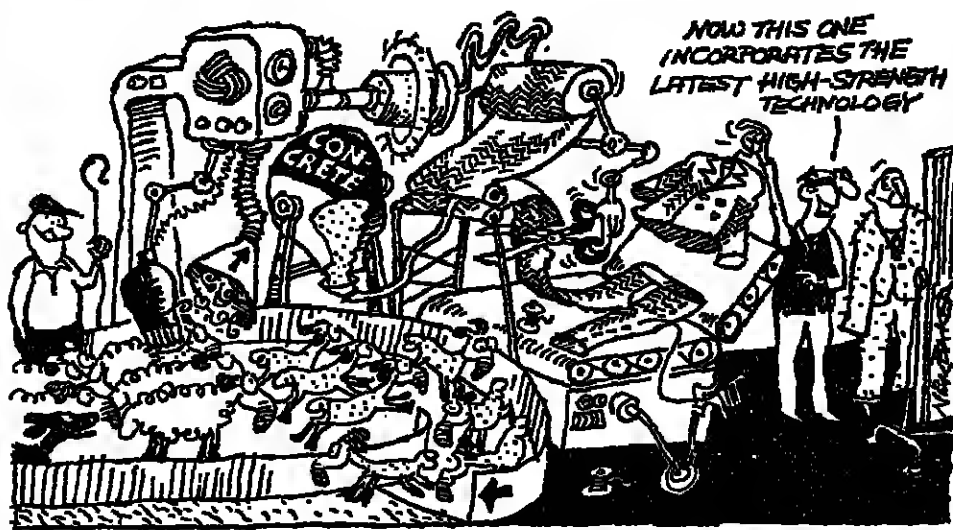
Interests

The IWS was set up in 1937 to further the interests of the woolen farmers in Australia, New Zealand and South Africa (Cruguey joined later). Each has traditionally had its own research centre or centres—Australia, by far the world's largest wool producer, has three—but the founder members also established a central Technical Centre in 1968 at Ilkley, outside Bradford, traditional home of the world's wool users.

Ilkley has always concentrated heavily on process-based developments, that is work with a high scientific content and based on fundamental research and development. One of its first investigations concerned shrink-resistance and subsequent work has been done on scouring and efficient treatment, dyeing, printing and bleaching and on the refinement of Sirospun, a process developed in Australia to improve spinning.

Product and technological developments were not ignored and in fact grew to the point where they accounted for the larger share of Ilkley's resources. But there was a certain amount of overlap between the work at Ilkley and research centres in Australia, New Zealand and South Africa were at one time simultaneously working on scouring processes—and a feeling arose that the centres were getting rather too far from industry and its needs.

The November meeting, and the global plan, is all about reversing this trend. Resources are to be switched increasingly into product and technical work, and away from process studies. Such a change of



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emphasis will have enormous implications, not least because Ilkley is full of highly-trained scientists.

Some intimation of the way Ilkley ought to go might have been gleaned two years ago when Mr Ian Graham took over as director of research, a title which hides his role as head of the 260-strong organisation.

Previous heads of Ilkley had all been scientists. Mr Graham, a Borders Scot from Hawick, is a textile technologist rather than a scientist.

"The global plan," he says, "looks at what we should be doing over the next five years. Its core is that we should be going to our branches (IWS has branches in over 30 countries), to industry and to the marketing people to see what their requirements are."

Hard push

"We have in the past pushed very hard at the spinning and machinery level and while this undoubtedly helps sell wool in due course we now think we should be much more closely involved with the market's needs for wool as a fibre."

"IWS is now marketing wool as a fibre, showing what it can do. In a campaign called Cool Wool and to link with this we must show how you can sell the fibre, not the machinery."

In a sense, this is taking Ilkley back to its basics. It was set up to be a link with industry but Mr Graham admits that

over the years it has rather meandered into pure development.

"We feel now that Ilkley has the same chance to provide a service to industry, its original intention, without being too encumbered with new processes. We are going to be much more concerned with what can be done with wool."

Two years ago process development accounted for

"The global plan postulates that the whole research and development undertaking must be co-ordinated"

about 20 per cent of Ilkley's resources, with another 20 per cent going towards product development and 40 per cent towards technology transfer. This year, process development will get about 13 per cent of the resources and if the global plan is accepted it will be down to 7 per cent in 1988.

This major shift will take Ilkley increasingly into areas such as methods of producing fancy yarns, developing apparel fabrics, embellishing knitwear, developing new clothes such as thermal underwear, carpet yarns and home textiles. It will also exploit new technologies

such as flame-resistant cloth (for aircraft seats, for example) and improve machine washability.

In a word, the buyer of the finished item will become much more important than its producer.

Mr Graham admits that this switch could not have been set in train at a more difficult time. In the depth of the recession industry is highly unwilling to commit itself, or to think, five years ahead.

The switch at Ilkley will not affect the work of the other main research bodies, Australia's Commonwealth Scientific and Industrial Research Organisation, the Wool Research Organisation of New Zealand and the South African Wool and Textile Research Institute. They will pick up the process-development work previously undertaken at Ilkley and they will also attempt to specialise rather more in order to eliminate unnecessary overlapping.

Casual

"The global plan postulates that the whole research and development undertaking must be co-ordinated and that Ilkley can get out of some areas in the knowledge that the other three can take over."

"What we shall then do is agree with the branches what is necessary, decide which laboratory should take on the initial study, a very time-

consuming element and then set up a team, which might have members from several laboratories."

Finance has not been a major factor in the thinking behind the global plan, though it is a factor which has had to be taken into account. "Financial stringency is not really the driving force. The sponsors have always been keen on R and D and willing to support our work in the knowledge that it would help sell more of their wool and the money we have is adequate for what we do."

Even so, financial stringency has played a part. The IWS is carefully watching the pennies following the New Zealand decision, the second most important paymaster, to cut its contribution to IWS.

Research activities are allocated a budget of about A\$20m, of which Ilkley receives about A\$7m (around 24.1m), and Geelong the next major share. But that A\$20m is not likely to rise and so in real terms there must be fewer resources available as inflation takes its toll.

The major factor influencing the switch has been a big change in consumer demand over the past decade. The standard wool clothes, men's suits and women's coats, can no longer be taken for granted as everyday purchases.

Co-ordinate

Men are increasingly wearing casual clothes even on relatively formal occasions, and women are into separates and, they are increasingly wearing them made from other fibres. There is pressure on wool as a fibre despite its acceptability and its share of the fibre market is likely to decline.

Ilkley therefore has to undertake work that will prepare it, and wool, for the '90s and the next century.

"We shall continue to keep a finger in the process pie," Mr Graham says, "but we want industry to know we are acutely conscious of their needs."

"We want people to get away from looking at us as a bunch of pure scientists. We want them to see us as a bunch of hard technologists."

INDUSTRY IN SPACE

Britain's lukewarm response to Shuttle

BY GEOFFREY CHARLISH

THE ABSENCE of gravity, which results in the disappearance of such normally accepted phenomena as hydrostatic pressure, buoyancy and convection—or of air pressure, and all that entails—might result in enhanced production processes which many scientists and engineers are not aware of at the moment.

A Nasa/McDonnell Douglas/British Aerospace team was in London recently, complete with astronaut Dr Sally Riddet, to drum up some interest in the idea. According to Peter Conchie, Director of Business Development at British Aerospace, very few British companies have taken any notice, the general feeling being that cost simply rules it out.

However, although it can cost some \$35m to use Shuttle exclusively, fixed canisters of 5 cubic feet volume can be flown for \$10,000 and some 300 of these "Getaway Specials" are already planned.

One of the first larger scale projects to achieve satisfactory results has been the McDonnell Douglas/Johnson and Johnson experiment in which an undisclosed hormone is being made by electrophoresis, a process in which substances can be separated by applying an electric field.

This work has been going on since 1977 and the process was proved on the ground in 1981. Shuttle flights four and six carried the apparatus and it was shown that the process could produce over 400 times as much material as it could on earth.

Now the trials are moving on through animal tests and on to clinical tests of the material produced aloft: full scale production is planned for 1987. Ultimately, the aim is to transfer the production to a fixed space station and it is believed that some 15 new products could be added in the next 10 years. Commercial quantities would clearly be needed to achieve market penetration of any new substances.

In fact, it is possible that Fairchild Industries will be off the mark. In the last few days it has announced its intention to put a \$200m satellite into orbit from the Shuttle in 1987 which "could provide the first factories in space for pharmaceutical and high technology manufacturers."

The idea is to use the Shuttle at six month intervals to bring back the products made in the automated production unit on the satellite.

Fairchild expects a big leasing demand from both industry

and government, so the craft's name has been aptly chosen—Leasecraft.

Some industrial scientists present at the London meeting felt that all the benefits would go to those first in the field, who would have exclusivity.

However, in its case, McDonnell Douglas pointed out that only the specific substance is confidential to Johnson and Johnson. Similar apparatus could be used by others since it has been developed with McDonnell Douglas private funds.

So in the U.S. at any rate, there appears to be growing interest. Over here, British Aerospace believes that UK industry should be looking at what might be marketable products in five years' time.

Both aerospace companies are looking at other phenomena such as the effects on basic atomic and molecular structure, internal structure at the micro level including uniformity of mix, and external structure (body and surface geometry).

Areas with some commercial promise include the production of "beta cells" for example, which cause diabetes, and will produce insulin inside the body, and the production of alloys of otherwise immiscible materials.

LOW COST INSECTICIDE IS ECOLOGY CONSCIOUS

Saving the honey bees

BY CARLA RAPOPORT

THE PLIGHT of the honey bee has exercised the scientific minds at one of the world's leading manufacturers of insecticides, Shell Chemical this week launched a new insecticide which it claims kills only nasty bugs and doesn't cost more than the ones which send honey bees to their graves.

The insecticide, with the chemical name alaphenethrin, is a descendant of the successful synthetic pyrethroid family of insecticides. These account for the bulk of Europe's \$800m a year insecticide market.

"To maintain our lead in the extremely competitive insecticide market—where in some countries spraying costs per hectare have been halved in real terms over the last five years—we have had to go one step

further," says Mr Neville Craig, project co-ordinator for the new product, which will be known as Fastac when it reaches European markets early next year.

Mr Craig says that Fastac has the two most desirable qualities for an insecticide—high chemical activity and an ability to kill the broadest range of pests. It is better, he says, because it also causes minimal effects on the environment.

Shell has spent more than \$1m on ecological tests to back up its claims. While Fastac is toxic to fish, bees and other animals in laboratory tests, its effects in the field are insignificant. This is because of the very low dose rates required and the unusually stable

physical properties which make Fastac less volatile than other products.

The list of pests which Fastac does kill includes the usual criminals such as stalk borers, bollworms, weevils and beetles. Shell says Fastac kills these pests at a 20 to 100 times lower dose rate than widely-used commodity agrochemicals. As a result, its cost is comparable with methyl parathion, which is a bee-killer.

Not a company known for its bravado, Shell is already claiming that Fastac is the "best insecticide we have ever made." No doubt the world's bee population will approve. But it may take some selling to convince less ecologically-minded farmers world-wide that the interests of bees should be heeded.

How to drive a car on sugarcane.

Take ordinary baker's yeast, add it to extracted sugar juice, and leave it to ferment. The result is ethyl alcohol. The residue fibre, left after sugar extraction, is used to raise energy for the entire process.

100 years ago Henry Ford designed his first car to run on ethyl alcohol. However, since gasoline was cheap and easy to produce, alcohol was "forgotten" as an automobile fuel.

Alfa-Laval, leaders in biotechnology, have found a new way to produce ethyl alcohol.

Known as Biostil, it is a closed process—energy saving and easy on the environment.

It's being put to work in Brazil, a country which has quickly established itself as the world's leading producer of "green gas"—automobile fuel made from agricultural products.

In fact, by 1985 Brazil will have a million cars running on green gas—produced primarily from the country's gigantic sugarcane plantations.

Crucial to this programme are Alfa-Laval's yeast separators and heat exchangers. And not just in Brazil, but in plants throughout the world where ethyl alcohol is being produced.

Green gas is an environmentally acceptable substitute for oil: today, a decade after the onset of the oil crisis, cars in the United States are beginning to run on "gasohol"—nine parts gasoline and one part ethyl alcohol.

Devising a way to drive a car on sugarcane is typical of our innovative way of solving problems: all over the world we are finding new applications for well-proven Alfa-Laval product lines.

Ultimately, our aim is this: to find environmentally safe and cost effective ways of supplying the world's food and energy needs. This, we feel, is potentially the world's next major growth area.

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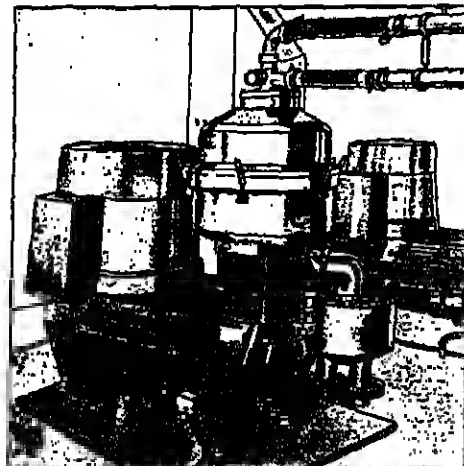
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WORLD TRADE NEWS

U.S. body attacks unitary tax

By Frank Gray

THE AMERICAN Chamber of Commerce has thrown its weight behind foreign governments pressing for an end to unitary tax legislation applied by 13 states in the U.S.

Mr Edwin Dodd, chamber chairman, told a luncheon audience that he believed a Supreme Court decision to uphold the legislation was unwise. He said the organisation, which now represents 220,000 businesses compared with 40,000 a few years ago, has endorsed and will lobby for congressional legislation to eliminate the tax system.

The effects of the tax on foreign companies with subsidiaries in the U.S. is expected to be discussed when Mrs Margaret Thatcher, the British Prime Minister, meets with President Ronald Reagan in Washington today.

Mr Dodd acknowledged that high imports and large budget deficits were causing great concern in the U.S.

The budget deficit was contributing to the high value of the dollar, boosting imports and impeding exports of U.S. goods. This was aggravated by the fact that exporting tended to be dominated by big multinational companies.

Call for EEC to end protectionism against Third World

BY CHRISTIAN TYLER IN BERLIN

THE WORLD'S troubled developing countries are finding it increasingly difficult to sell their goods to the EEC, a leading West German businessman claimed here.

Dr Michael Otto, chairman of one of Europe's biggest mail order houses, Otto Versand Hamburg, accused the EEC of "administrative protectionism, a restrictive external trade policy and a punitive treatment of Third World agricultural exports."

He warned an audience of officials and businessmen from 53 countries at a major trade fair opened here yesterday that a large proportion of the goods they were displaying "cannot be freely imported into the Community."

The EEC's system of preferences for developing countries was too complicated, Dr Otto said. One result that last year only 70 per cent of the dollar value had been taken up. Community rules of origin were a further handicap for the poorest countries.

There was "total dirigisme" on textiles and clothing from

outside the Community and restrictions on household goods. He claimed the EEC Commission in Brussels was now raising barriers against agricultural exporters as a way of financing "the unfinanceable European agricultural policy."

A regulation designed to protect European industry from unfair business practices in third countries now being discussed in Brussels could prove another protectionist and unnecessary device, Dr Otto said.

Europe's treatment of the developing world was, however, defended by Mr Richard Burke, Ireland's EEC Commissioner responsible for administration.

He said that despite the complaints and a less-than-perfect record, the EEC had been the first to set up a system of generalised preferences. The Community took 34 per cent of Third World exports to developed countries, more than Japan or the U.S.

West Germany's own commitment to assisting developing countries in Europe was reaffirmed by Dr Rudolf Sprung, parliamentary secretary of the federal Economics Ministry.

Pointing to what he called the contradiction between solemn declarations and actual policy in the EEC, he promised the ministers that West Germany would resist other member nations' attempts to obstruct agricultural trade.

The "Parcours for Progress" Overseas Import Fair, which runs until Sunday, has attracted 760 exhibitors and 400 other companies. Subsidised by the German Government, it is an annual showcase of developing countries' goods, attended by West European and Scandinavian buyers and importers.

This year, the fair's 21st, a group of retailers has been set up to advise exhibitors who have failed so far to translate their promotional work into more exports in Europe.

Japan-Iran project may be resumed next year

By Charles Smith in Tokyo

WORK ON the stalled Bandar Khomeini petrochemical project in southern Iran could be resumed early next year, according to Mitsui and Company, one of the main Japanese participants in the troubled project.

Mitsui said yesterday that two Japanese engineering construction companies, Chiyoda Chemical Engineering and Construction and Toyo Construction had agreed to act as managing contractors of the project.

A letter of understanding is being drafted by the Iran Japan Petroleum Company setting out the terms under which the two companies will act. If this and subsequent formalities are completed smoothly, Japanese engineers could be in Iran by early next year, Mitsui says.

Work on the \$5 per cent complete Bandar Khomeini project was suspended for the second time when the Iran/Iraq war broke out in late 1980. In 1981 a lengthy series of negotiations started between the Iran Chemical Development Company (the Japanese consortium responsible for the project) and Iran's National Petrochemical Company on the terms under which work might eventually resume.

The negotiations achieved a breakthrough in the summer of 1983 when the Iranian side agreed to shoulder all future costs and Japan, in turn, undertook to be responsible for completing the construction work and for technical transfers.

Action urged on counterfeiting

PARIS—Governments world-wide yesterday were urged to take tougher action against an alarming increase in counterfeit goods by delegates to an International Chamber of Commerce (ICC) meeting.

Estimated losses by companies whose trade-marks and products are imitated by commercial counterfeiters accounted for 2 per cent of world trade in 1982, according to M. Jean-Jacques Guerlain who chaired the two-day ICC conference.

Examples of fake goods range from blue jeans, perfumes, watches, records and tape cassettes, to motor parts, electrical components, fertilisers and aircraft spares.

Reuter

U.S. PLANS TO RELAX STRATEGIC CONTROLS

Allies split on sales to China

BY DAVID SUCHAN, EAST EUROPE CORRESPONDENT

THE NEW U.S. proposals to relax western strategic controls on sales to China have met a mixed response from U.S. allies, with Britain openly favouring the move in the context of its delicate negotiations with Peking over Hong Kong's future, but other countries being more hesitant.

Mr Malcolm Baldrige, the U.S. Commerce Secretary, this week announced guidelines which would speed up—and broaden the scope of—licences for the sale of U.S. technology to China. This came in the context of yesterday's announcement that President Reagan would visit Peking next spring and of the talks which Mr Caspar Weinberger, the U.S. defence secretary, is holding this week in the Chinese capital.

The U.S. Government, Mr Baldrige said, would divide licences for technology sales to China into three new categories—a broad "green" zone where sales would get routine clearance, an "intermediate" category where sales would be reviewed case by case with allies' approval in the multilateral CoCom organisation and a "red" zone where Washington would forbid sale for security reasons.

The U.S. Commerce Secretary estimated that, under the new policy, sales of U.S. electronics and telecommunications equipment might rise to \$1.2bn, compared with total exports requiring U.S. licences of \$800m last year. British officials yesterday expressed satisfaction that it would now be easier to get U.S. government permission to sell

UK technology with U.S. components to China.

But the new U.S. policy, which will be presented to allies in detail next month, will have to be meshed in with the rules of CoCom, the Paris-based organisation of virtually all Nato countries plus Japan which vets sensitive sales to the Communist world, including China. This will entail a formal set of separate rules on trade with China for the first time since the early 1950s when ironically CoCom set stricter curbs on China than on the Soviet Union.

In the recent past some allies have argued against special treatment for China, with such as France arguing it would lead to inconsistency as against Russia and others such as Japan expressing concern that relations with a western-armed



Mr Malcolm Baldrige

China might not always be as good as it presently is. The U.S. itself wants to ensure policy changes towards China do not set precedents in policy towards trade to the Soviet bloc.

Pan Am to replace 60-strong jet fleet

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

PAN AMERICAN is now considering a major re-equipment programme, designed to replace during the mid-1980s its existing fleet of close to 60 twin-engine short-to-medium range jets in service in Western Europe and inside the U.S.

Mr Martin Shugrue, Jr, senior vice-president, marketing, for the airline, said in London yesterday that Pan Am was looking at everything available, but had not yet made up its mind on any aircraft.

The Pan Am order, when it comes, will be a big one, however, worth over \$2bn, and is thus being keenly contested by Boeing and McDonnell Douglas of the U.S., and Airbus Industrie in Europe.

The Pan Am operation currently involves extensive short- to medium range services inside Western Europe, including West Germany, and internally across the U.S., as well as long-haul international.

For its long-haul and medium-to-long international routes, Pan American will concentrate on the Boeing 747 Jumbo jet, of which it already has 43 in service, "with no replacement even in sight." The airline plans to sell off its 16 McDonnell Douglas DC-10s and 12 Lockheed TriStars, as soon as it can find buyers.

On its short-to-medium-haul routes in Western Europe, the airline uses up to 17 Boeing 727s, while it has another 40 of those aircraft on routes inside the U.S.

"We are looking at a new wide-bodied aircraft for the U.S. domestic operations," said Mr Shugrue, either the Boeing 767 or the Airbus A-300/A-310.

In Western Europe, we see a need for a new narrow-bodied twin-engine aircraft, like the Boeing 737-300, the McDonnell Douglas MD-80 series, or even the Airbus A-320.

He stressed that no decisions had been taken but that some action would be needed during 1984.

Arabs ready to back 18 Pakistan ventures

BY MOHAMMED AFTAB IN ISLAMABAD

ARAB AND Middle East investors say they are willing to finance 18 industrial projects in Pakistan.

This is the outcome of a conference called by the Investment Commission in Pakistan which opened yesterday. The meeting was jointly sponsored by the Federation of Pakistan Chambers of Commerce and Industry (FPCCI), the government's Investment Advisory Centre of Pakistan (IACP) and Vienna-based United Nations Industrial Development Organisation.

The 18 projects which have been identified for potential investment cover food processing, cotton ginning, poultry, tanning, footwear, farm implements, electronics, steel products, automobile filters, tyre retreading, viscose yarn and petrochemicals.

Nearly 100 investors from the Middle East and Gulf, including Saudi Arabia, Kuwait and Abu Dhabi attended the conference in Karachi, Pakistan's biggest city and industrial centre.

Investors from the Arab world, which has the largest number of potential investors, are keen to invest in Pakistan, the IACP said.

The need for speedier Government processing of investment proposals and allocation of scarce infrastructural facilities was stressed by several potential investors. The problem is exacerbated by excessive regulation of the economy by a bureaucracy which was trained mainly to handle law enforcement.

Pakistan is attractive to Arab investors for several reasons. By far the most important factor is that it is an Islamic country.

The Pakistani Government is known to offer better facilities and greater consideration to Arab investors than others. The need for speedier Government processing of investment proposals and allocation of scarce infrastructural facilities was stressed by several potential investors. The problem is exacerbated by excessive regulation of the economy by a bureaucracy which was trained mainly to handle law enforcement.

ment as it was conceived at the turn of the century, rather than modern industry and business management.

Pakistanis at the conference recommended to prospective investors bilateral deals and ventures such as one Islamabad is planning with Chinese technical collaboration and Arab money. The proposed plan will produce heavy machinery parts in Pakistan, import more sophisticated ones from China, and sell the assembled equipment domestically, as well as in the Middle East and south Asian markets.

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Tariff for Use of the System 1 October 1983 to 31 March 1984

Fixed by the Central Electricity Generating Board (CEGB) pursuant to Section 8(1) of the Electricity Act 1963 for the year ending 31 March 1984.

- Private producers of electricity supplying their own consumers via the CEGB grid system shall pay in respect of each private consumer so supplied:—
 - 41.9 pence per month, per kilowatt of Maximum Power Required, and
 - 0.22 pence per month, per kilometre of the Distance Conveyed multiplied by the kilowatts of Maximum Power Required.
- In the above:—
 - Maximum Power Required shall mean the relevant demand in kilowatts of each private consumer as determined by the Area Board concerned.
 - Distance Conveyed shall mean the distance in kilometres of the shortest practical grid connection existing between the private generator and the consumer.
- Where the arrangement for the use of the system is made by and through an Area Board, that Board shall be responsible for payment of these charges on behalf of the private producer.
- The CEGB reserves the right to replace this Tariff with Special Terms where unusually large loads are concerned or where technical difficulties are foreseen.

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All Bank Indus	9 1/8	Hill Samuel	9 1/8
Allied Irish Bank	9 1/8	C. Hoare & Co.	9 1/8
Amro Bank	9 1/8	Hongkong & Shanghai	9 1/8
Henry Ansbacher	9 1/8	King's Cross & Co. Ltd.	10 1/8
Leahurst	9 1/8	Knolly & Co. Ltd.	10 1/8
Armo Trust Ltd.	9 1/8	Lloyds Bank	9 1/8
Associates Cap. Corp.	9 1/8	Mallinall Limited	9 1/8
Banco de Bilbao	9 1/8	Edward Manasse & Co.	9 1/8
Bank of Cyprus	9 1/8	Messera and Sons Ltd.	9 1/8
Bank Hapoalim B.M.	9 1/8	Midland Bank	9 1/8
BCCI	9 1/8	Morgan Grenfell	9 1/8
Bank of Ireland	9 1/8	National Bk. of Kuwait	9 1/8
Bank Leumi (UK) plc	9 1/8	National Girobank	9 1/8
Bank of Scotland	9 1/8	National Westminster	9 1/8
Bankque Belge Ltd.	9 1/8	Norwich Gen. Tst.	9 1/8
Bankque du Rhone	10 1/8	R. Raphael & Sons	9 1/8
Barclays Bank	9 1/8	P. S. Refson & Co.	9 1/8
Beneficial Trust Ltd.	10 1/8	Rothschilds Guarantee	10 1/8
Brenar Holdings Ltd.	9 1/8	Royal Trust Co. Canada	9 1/8
Brit. Bank of Mid. East	10 1/8	Standard Chartered	9 1/8
Brewin Shipley	9 1/8	Trade Dev. Bank	9 1/8
Cl. Bank Nederland	9 1/8	TCB	9 1/8
Canada Perm't Trust	10 1/8	Trustee Savings Bank	9 1/8
Castle Court Trust Ltd.	10 1/8	United Bank & Kuwait	9 1/8
Cayzer Ltd.	10 1/8	United Mizrahi Bank	9 1/8
Cedar Holdings	10 1/8	Volkskas Intl. Ltd.	9 1/8
Charterhouse Japhet	9 1/8	Westpac Banking Corp.	9 1/8
Chauriatons	10 1/8	Witwatersrand Ltd.	9 1/8
Citibank Savings	9 1/8	Williams & Glyn's	9 1/8
Chydade Bank	9 1/8	Winttrust Secs. Ltd.	9 1/8
C. B. Coates	10 1/8	Yorkshire Bank	9 1/8
Comm. Bk. of N. East	9 1/8		
Consolidated Credit	9 1/8		
Co-operative Bank	9 1/8		
The Cyprus Popular Bk.	9 1/8		
Dunbar & Co. Ltd.	10 1/8		
Duncan Lawrie	10 1/8		
E. T. Trust	10 1/8		
Exeter Trust Ltd.	10 1/8		
First Nat. Fin. Corp.	10 1/8		
First Nat. Secs. Ltd.	10 1/8		
Robert Fraser	9 1/8		
Grindlays Bank	9 1/8		
Guinness Mahon	9 1/8		
Hambros Bank	9 1/8		

BUSINESS LAW

EEC exemption may be a curse in disguise

BY A. H. HERMANN, LEGAL CORRESPONDENT, IN LONDON

"EXCORIATING" is the word used by Professor Roy Goode, of Queen Mary College, London, who reviewed the treatment meted out to the legal activities of the EEC Commission in this column. Thus corrected, I have decided to put on kid gloves and avoid bruising the Commission's sensitive skin any more.

However, even the Commission's most devoted admirers would find it difficult to praise its absurd decision concerning the joint venture between Rockwell, the leading U.S. automotive components manufacturer, and Iveco of the Fiat group.

To appreciate the full significance of the Rockwell/Iveco decision, one must bear in mind that it was taken against the background of member governments' dissatisfaction with a competition policy which appears to take little account of the needs of high technology industries. Both the UK and France agree that EEC competition policy should be applied to facilitate European joint ventures in industries using advanced technology and dependent upon very high research, design and development costs.

The Rockwell/Iveco decision reveals a different policy: to keep the EEC competition department in control of those ventures of which it approves—producing so many uncertainties for the partners that many would be deterred from attempting this sort of co-operation.

Rockwell, the most important supplier on the U.S. market, with eight subsidiaries in Europe, is a leader in the field of rear-drive axles for trucks. It sells about £1bn (\$1.5bn) worth of them yearly. In recent years the company has developed a new series of single-rear-drive axles for fuel-saving and noiseless truck engines which operate at a lower speed. These axles achieve transmission in direct drive at the point of maximum efficiency, and can drive fully laden trucks at an efficient cruising speed.

European truck manufacturers account for 95 per cent of European axle production. The remaining 5 per cent is divided between four competitors, Rockwell-Maudslays, Eaton, SOMA and GKN. Because of the high cost of design, smaller truck manufacturers are likely to be forced to purchase advanced design axles from specialised producers.

axes—now supplied to the European market from the U.S., and by the Rockwell-Maudslays subsidiary in the UK. To construct a new factory in Europe to supply this growing market would cost Rockwell at least \$200m. The Fiat group had free capacity available, but to design an advanced new axle would have taken a long time and involved great costs.

Rockwell and Fiat, through its Dutch subsidiary, Iveco, therefore, agreed on a joint venture and

Even the Commission's most devoted admirers would find it difficult to praise its absurd decision on the joint venture between Rockwell and Iveco. Its decision to exempt rather than approve the venture is a slight of hand to enable it to impose its own conditions.

formed a joint company in which Rockwell will ultimately have 60 per cent and Iveco 40 per cent.

Rockwell's contribution includes in the first place know-how concerning design, selection of materials and manufacturing processes. The two companies concluded agreements on technology, trademarks, supply and distribution in Italy, the EEC, the Middle East, and several African countries, as well as the Communist countries of Europe.

In its legal assessment the EEC Commission said that the joint venture was "a new and efficient competitor." Through it "Iveco gains access to Rockwell's axle technology and can dispense with expensive new developments" which "should contribute to increased technical progress in the goods concerned."

The additional distribution of Magirus-Deutz and Rockwell-Maudslays axles by the joint venture, said the Commission, would provide other truck manufacturers with "an interesting alternative," and the joint venture "can, consequently, become an effective stimulus to the free axle market."

Commenting on this decision in the September issue of the FT European Law Letter, Dr Valentine Korab, of University College London, writes that there should be no need to exempt an agreement if it does not foreclose any competition.

OVERSEAS NEWS

Top Hong Kong officials set for London talks next week

BY ROBERT COTTRELL IN HONG KONG

SIR EDWARD YOUDE, Governor of Hong Kong, and members of Hong Kong's executive Council, the territory's senior policy-making body, are to visit London next week to discuss the colony's future with the British Government.

The executive councillors making the trip are the body's "unofficial" members—premier business and professional figures from Hong Kong's private sector. They last visited London in July, when they met Mrs Margaret Thatcher.

Britain's Prime Minister. The visit was announced by Mr Richard Luce, Foreign Office Minister responsible for Hong Kong.

Talking about Sino-British negotiations over Hong Kong's future, Mr Luce said he regarded as "unhelpful and sad" public comments which he said the Chinese Government was making about the negotiations.

Aspects of the Sino-British negotiations.

The fourth round of Sino-British talks took place last week, and a fifth is due to begin on October 19. Mr Luce did, however, give some pointers to the British stand in saying that Britain's aim in negotiating a future for Hong Kong is to "preserve all that has been built up so successfully, and try to build further on that success so that Hong Kong can flourish still further in the long term."

Opposition leaders held in Sudan

BY QUENTIN PEEL, AFRICA EDITOR

AT LEAST 11 prominent opposition leaders from Sudan, including Sadiq al-Mahdi, the former Prime Minister, have been arrested and detained in Khartoum, according to reports reaching London.

The detainees all belong to the Muslim Ansar movement led by Sadiq, a long-time opponent of President Qasaf Nimeiri, although in recent years the two have agreed on a public reconciliation.

Ironically, the arrest of the Ansar leaders follows the surprise announcement by President Nimeiri that the Islamic Sharia code, for which they had been campaigning, is to be introduced in the country.

As a result, he has released prisoners from detention, and held a public ceremony to pour some 50m-worth of alcohol into the river Nile.

The reports from Khartoum say that Sadiq was arrested after his house had been cordoned off by tanks. Others detained include Dr Omar Nur al-Daim, a former Minister of Agriculture, and Abdul Rahman al-Nur, a Supreme Court judge.

Last week Sadiq al-Mahdi made a major speech at a prayer meeting coinciding with the ceremony of Eid al-Adha, at which he welcomed the introduction of Islamic law, but

warned it must be a code of justice as well as a penal code.

President Nimeiri's decision to adopt this code is seen as an attempt to reconcile fundamentalist Muslim opposition to his rule, but it could also alienate many Christians in the south of the country. Sadiq's speech suggests that it may equally fail to win over many Muslims.

AP adds from Khartoum: Maj-Gen A. W. Dennis, director of the Overseas Military Assistance Department in the British Ministry of Defence, has arrived for a 24-hour visit to discuss strengthening bilateral relations.

Poll blow for many Kenya MPs

BY MICHAEL HOLMAN IN NAIROBI

ABOUT 40 per cent of Kenya's 158 MPs lost their seats in Monday's general election, including five Ministers and 12 deputy Ministers. Voting turn-out was 48 per cent of the electorate.

With all but a handful of results from 133 contested seats to come, it seems that the high turnover of MPs which has characterised past elections has again taken place.

The disappointing turnout was the lowest since independence, well below the 68 per cent recorded at the last election in 1979.

Although the results puts some new faces into parliament, there are few obvious contenders for ministerial posts outside the ranks of the former cabinet and thought to be close

to Mr Njonjo, had no difficulty retaining his seat. Nor, for the most part, have other candidates with this association found it a political liability.

On the contrary, the disavowal of Mr Njonjo by erstwhile associates in the tense atmosphere that surrounded his downfall, may have cost them votes.

Political observers here believe that the heavy defeat of Dr Manya Waiyaki, former Minister of Agriculture, in Narok's constituency, may 100 per cent have been due to Dr Waiyaki's public distancing from Mr Njonjo.

But the predominant feature of the election remains voter apathy notwithstanding a lengthy campaign.

CDC Life Sciences Inc.

a wholly-owned subsidiary of Canada Development Corporation
has sold one of its subsidiaries

A/S Dumex
(a Danish corporation)

to

**A/S Apothekernes Laboratorium
for Specialpræparater**
(a Norwegian corporation)

We acted as advisor to
CDC Life Sciences Inc. in this transaction.

Merrill Lynch Capital Markets

September 29, 1983

UK NEWS

Saga drops Laker name for holidays

By Arthur Sandles

SAGA HOLIDAYS has abandoned its costly excursion into mass package tourism. It has dropped the Laker name for holidays, bought for £500,000 in the wake of the Laker Airlines collapse 20 months ago, and reverted to its traditional base of providing holidays for retired people.

Saga lost a further £2.1m on its Laker operations in the year to June 1982. Figures for the current year will be out in a matter of weeks but Saga managing director Mr Roger de Haan, says that the Laker impact will "not be significant".

The Laker name will be continued in a vestigial form by Saga for a programme of cheap flights, without hotels or other holiday facilities. In July the number of visitors from North America to the UK was more than 50 per cent up on July 1982.

About 410,000 visitors from the U.S. and Canada came to the UK in that month. Overall, according to figures from the Department of Trade and British Tourist Authority, 1.7m visitors from overseas came to Britain in July. This was 16 per cent more than a year ago.

Interest rate stays up as borrowing increases

By Robin Pauley

THERE ARE still no signs of the Bank of England lowering its intervention rates and thereby signalling to the clearing banks that a modest cut in bank base rates from 9½ per cent to 9 per cent is timely.

There are several reasons behind the Bank's firm resistance to market expectations and they are compounded by this week's figures showing bank lending to the private sector accelerating again in the three months to mid-August.

Although the Bank has recently been able to offset the expansion in the money supply growth by adopting an aggressive funding policy, it will not be clear whether the growth in money supply aggregates has been pulled back within the Government's target range of 7 to 11 per cent until next week's September money supply figures are available.

By then it will also be clear whether U.S. Federal Reserve has indeed relaxed its credit policies.

By the end of next week nearly all of the most important bilateral discussions should be completed between spending ministers and Mr Peter Rees, Treasury Chief Secretary, about cuts in bids for public spending next year.

As brokers Phillips and Drew note, the authorities may prefer not to demonstrate outwardly an easing in their monetary stance just when

September is likely to be the best month this year for building societies, which lend money for private house purchase. The net inflow of funds is expected to be around £300m, well above the previous best high reached in July when interest rates were increased. The September receipts should be the second highest level ever, and October's are expected to be even higher.

The higher interest rate was a big factor this month but the societies were also helped by new two-year term shares. The five leading societies and several others launched the new shares on September 1.

Demand for personal credit remains behind the high levels recorded last year. Nevertheless it rose by £1.77bn or 7½ per cent in the three-month period to account for more than half of the rise in lending to UK residents, before taking account of seasonal adjustments.

Within the modest rise in demand for credit from industry the decline in lending to the food, drink and tobacco sector, down £363m, was the second largest fall in that group since 1975. Lending to agriculture and construction advanced strongly. Bank lending to the public sector continued to fall.

● The proportion of total personal disposable income put into savings has fallen to its lowest level for more than 10 years.

Yesterday's figures from the Central Statistical Office show that real personal disposable income in the second quarter of 1983 remained close to the level of the first quarter and has hardly changed since the second quarter of 1981. However, the pattern of people spending rather than saving their money, which became apparent during the recession and led to the sustained recovery in retail spending, has continued to accelerate.

Enfield India bids £½m for Triumph

By Alan Wraight

ENFIELD INDIA, the Indian company that makes motorcycles based on the former British Royal Enfield, has put in a £350,000 bid for Triumph, the Meriden-based cooperative now in liquidation.

However, Cagiva, the Italian motorcycle producer, has asked the liquidators, Peat, Marwick, Mitchell, to delay a decision on the sale of Triumph while it "seeks ways to secure Triumph's long-term future."

Under Enfield's plans, all 173 jobs at Triumph would be lost, as it is proposed to ship the machinery for building the motorcycles to India. If Cagiva succeeds, however, Triumph production will remain in the UK.

A statement by the Italian group said the management was particu-

larly anxious to see assembly of motorcycles centred in the Midlands and it was studying the viability of the Triumph factory as a production unit.

Earlier this month, Harley-Davidson, the U.S. motorcycle manufacturer, held exploratory talks with the liquidator on the possibility of reopening Triumph at Meriden.

Harley-Davidson's scheme involved a Japanese producer's arranging loan guarantees from Japan to help to bring forward the production of new Triumph models.

The West Midlands County Council also proposed to offer £240,000 for Triumph's spare parts business but that plan has been dropped.

Gallaher to restructure UK tobacco operations

By Brendan Keenan in Belfast

GALLAHER is to rationalise its UK cigarette and cigar manufacturing operations by closing one factory near Manchester and transferring some production from its plant in Ballymena, Northern Ireland, to South Wales.

The company said yesterday that the changes would be carried out in 1985, and, with the use of manpower transfer, would probably involve no more than about 150 job losses in that year.

The Middleton plant of Gallaher's Senior Service subsidiary will be shut. Production will be increased at the subsidiary's Hyde plant, also near Manchester, which currently employs 1,300. The majority of the 340 employees at Middleton will be offered jobs at Hyde, which manufactures Silk Cut, Benson &

Hedges, and Senior Service brands.

The company is transferring cigar production in two years' time from Ballymena to its plants at Carriff and Port Talbot. It is adapting Ballymena to make roll-your-own tobacco, and will raise cigarette output at both Ballymena and Belfast.

This will create some new jobs for the 1,700 currently employed at Ballymena. Job losses at Middleton and in Northern Ireland are expected by the company to be about the same. The restructuring reflects a need to improve overall operating efficiency in the face of a declining UK market.

Gallaher has increased its share of the cigarette market to 32 per cent, with Benson & Hedges, the biggest-selling cigarette brand, and Silk Cut, the leading low-tar seller.

Talks on Irish gas

By Brendan Keenan

A DECISION on the purchase of natural gas from the Irish Republic for use in Northern Ireland is expected within the next two weeks. The proposals are believed to be before the Cabinet for final approval.

The proposals are the result of months of negotiation between officials from Belfast and Dublin and the two ministers involved, Mr. Adam Butler MP, and Mr. John Bruton, the Irish Minister for Industry and Energy. Northern Ireland officials have been divided on the plan, which many regard as risky in terms of commercial return.

The Irish have offered gas from the Kinsale Head field at around 26p a therm, but building a pipeline from Dublin and converting the

Belfast gas system could cost up to £100m.

The gas would have to be priced competitively to attract new customers, leaving margins tight.

Complications over how to adjust prices over the expected 20-year life of the project appear to have been eased by Irish agreement to relate future prices to the cost of fuel oil, thus getting around difficulties over future exchange rate movement between the Irish pound and sterling and differing inflation rates in the Republic and in Northern Ireland.

The chairman of Belfast city council's gas committee, Mr. Paddy Devlin, said he believed the deal had the approval of Mr. Butler and the Secretary of State, Mr. James Prior.

Ulster mission's 'success'

By Brendan Keenan

RIVAL POLITICAL leaders in Northern Ireland joined forces yesterday to claim success for their eight-day mission to the U.S. and Canada to attract investment to the province.

U.S. media reaction to the visit made it plain that the main attraction was the fact that the Rev. Ian Paisley, the loyalist leader, and Mr. John Hume, the nationalist leader, were both on the trip. The delegation discovered the scale of Northern Ireland's problem with its public image. Several senior businessmen compared Belfast with Beirut.

There is little sign that the impact of a few days' co-operation has persuaded the politicians that the

much larger benefits which would flow from wider agreement are worth changing their political stances.

The visit also reopened an old argument about Northern Ireland's industrial representation abroad. This is carried out through the consular service, but there is a feeling that it should be undertaken independently by the Industrial Development Board (IDB).

The main practical success seems to have been an offer by the U.S. Department of Commerce to make its records on 300,000 U.S. companies available to the IDB. The delegation also made a particularly successful visit to Toronto, where many leading businessmen have Northern Ireland origins.



EniChem.

A statement of diversified strengths.

EniChem is the new identification for Enichemica SpA, a major enterprise consolidating the various businesses formerly grouped under Anic and Enaxy.

EniChem is a member of Eni, the Italian state energy group. With an initial capital of \$1.1 billion and sales approaching \$5 billion, EniChem is one of Europe's largest and most diversified chemical companies.

Its products range from basic chemicals, through bulk plastics, synthetic rubber and latexes, to engineering polymers, fine chemicals, detergents, pharmaceuticals, synthetic fibres and agricultural chemicals.

Together, EniChem subsidiaries employ over 30,000 people and operate production plants throughout Italy and in the United Kingdom, backed by over 1,200 in research and development.

EniChem's focus for international marketing and sales is Eni Chemical SA, based in Zurich, Switzerland with sales offices across Europe.

EniChem is not only a new identity, but also a renewed commitment to the European chemical industry and its customers.

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Handwritten text: 10/2/84

British Caledonian have just taken delivery of a Concorde from British Airways.



It may be smaller in size than the average Concorde, but it's with great pride that we receive it.

It's the "Airline of the Year" trophy awarded by Executive Travel magazine from a survey of its readers.

This year, British Caledonian have taken the title from British Airways, beating all the major airlines of the world.

Two other aviation "Oscars" flew our way in the competition as well: Best Carrier to Africa. Best

Carrier to the Caribbean, Central and South America.

Best of all, the people who voted for us, and our Caledonian Girls, were not a panel of "experts" but ordinary fare paying business travellers.

Which just confirms something we've always believed. Before you can win awards, you've got to win over your passengers and your travel agents.

We never forget you have a choice.

Airline of the Year 1983.

British  Caledonian

COMPANY NOTICES

Kingdom of Denmark

U.S. \$ 100,000,000
Floating Rate Notes due 1988

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from September 22, 1983 to March 22, 1984 the Notes will carry an interest rate of 10 1/2 % per annum.

The interest payable on the relevant interest payment date, March 22, 1984 against Coupon No. 7 will be US\$ 13,033.85 per Note.

Agent Bank
KREDIETBANK
S.A. LUXEMBOURG

NOTICE OF MEETING
TIME ASSURANCE SOCIETY
45 Queens Road, Clapham
Greater Manchester
Registered Office:

A SPECIAL GENERAL MEETING of the above Society will be held at the Registered Office on Tuesday, 10th October 1983, at 10.30 a.m.

AGENDA
1. To Amend Table Dividend and Dividend
2. To Amend Table Dividend and Dividend
3. To Amend Table Dividend and Dividend
(Signed) D. R. REES,
Secretary.

PUBLIC NOTICES

COUNTY OF CLEVELAND
REDEEMABLE STOCK 1984

The Council of the County of Cleveland announces that the half-yearly payment of interest due on 28th March 1984 on the above stock will be at the rate of 15.4375% (less income tax) per £100 stock.

CONTRACTS AND TENDERS

**DEPARTMENT OF ECONOMIC DEVELOPMENT
FOR NORTHERN IRELAND**

BOREHOLE DRILLING CONTRACT

Tenders are invited on a fixed price basis from competent and experienced drilling contractors for the drilling of up to 12 boreholes in east Tyrone and north Armagh.

Tender documents may be obtained from the offices of the Geological Survey of Northern Ireland, 20 College Gardens, Belfast BT9 6BS, on production of a written application accompanied by a deposit of £20 which will be returned on receipt of a bona fide tender not subsequently withdrawn. Deposit cheques should be made payable to the Department of Economic Development.

Tenders should be returned to the Department of Economic Development, Minerals Branch, Netherleigh, Massey Avenue, Belfast BT4 2JP, in the envelope provided, by not later than 3.00 pm on Thursday, 13 October 1983.

Tenders submitted by post should be registered or sent by recorded delivery. An official receipt must be obtained for each tender delivered by hand.

The lowest or any tender will not necessarily be accepted and the department will not be responsible for any costs incurred by firms in preparing tenders.

MINERALS AND RESOURCES

CORPORATION LIMITED

(Incorporated in Bermuda)
NOTICE TO HOLDERS OF SHARE WARRANTS TO SHARE

PAYMENT OF COUPON NO 96

With reference to the notice of declaration of final dividend given in the Press on September 21, 1983 following information is published for the guidance of holders of share warrants to bearer.

The dividend of 16 cents was declared in United States currency, the dividend on bearer shares will be paid on or after November 6, 1983 against surrender of coupon No. 96 detached from share warrants to bearer as under:

(i) at the office of the Corporation's continental paying agent, Credit du Nord, 5 & 6 Boulevard Haussmann, 75009 Paris.

(ii) at the London Share Recognition Office at Charter Consolidated P.L.C., 40 Habsburg Street, London EC1R 3JG. Unless persons depositing coupons at such office request payment in United States dollars in central register, payment will be made in United States dollars.

(iii) in respect of coupons lodged on or after November 2, 1983 at the then prevailing rate of exchange on the day the coupons are remitted to the London Share Recognition Office.

Coupons must be left for at least four clear days for examination prior to the date of payment. If coupons are not received and may be presented between the hours of 10.00 a.m. and 5.00 p.m. on the day of payment.

United Kingdom income tax will be deducted from payments to any person in the United Kingdom in respect of coupons deposited at the London Share Recognition Office, unless such coupons are accompanied by valid evidence of exemption from such tax. Where such deduction is made, the net amount of the dividend, after deducting U.K. income tax at 30%, will be 11.20 cents (United States) per share.

In the case of payments made in United States currency the sterling equivalent of 16 cents will be calculated in accordance with the rate of exchange prevailing on the day of payment.

For and on behalf of the Corporation
J. C. Greenfield
London Office
46 Holborn Viaduct,
London, EC1A 1JA
September 27, 1983.

THE MINERS - CLAIMS AND CLOSURES

Scargill at war on two fronts

BY JOHN LLOYD, INDUSTRIAL EDITOR



Mr Arthur Scargill

MR Arthur Scargill, the National Union of Mineworkers' president, is conducting a war on two fronts.

The first is pay, where the miners traditionally stage the dramatic set-piece of the bargaining round. He has lodged a "substantial" claim and talked of rises varying between 17 and 23 per cent as necessary to restore purchasing power. The National Coal Board's reply will be delivered tomorrow.

The second is pit closures. Mr Scargill announced a special delegates' conference for October 21, marking another attempt on his part and that of his vice-president, Mr Mick McGahey, to use their formidable oratorical powers to whip up resistance to closures. They have failed in the past, in two nationwide campaigns; but they do not give up easily.

The miners' president trusts that his two fronts can be consolidated, as resentment over what is likely to be a very low offer boils over to stimulate militancy in defence of pits. It is, however, this fiasco which has consistently eluded him, both as leader of the Left before he became president and since assuming his post.

In large part, this is because, as well as fighting on two fronts, he is also fighting on two levels. He needs to get national industrial action in order to pose any kind of threat to the NCB (though 55m tonnes of stockpiled coal makes that option far from attractive to him); but pit closures happen at local area level where they are often agreed by area officials.

Of those pits which made head-

lines as centres of resistance over the past year - Cardowan in Scotland, Tynemouth in North Wales and Brinllw in South Wales - none remains all are either closed or are near to it. Now, the order of the day is for closures to go through relatively unopposed on the national scene - and to go through more quickly than at any time since the widespread closures of the 1960s.

On the day Mr Scargill told cheering miners lobbying the pay talks at the Board's Selragh head-quarters that they were to be led to battle again, area officials in the north-east were faced with yet another closure, that of Herrington Colliery, where geological conditions were reported by the board to have declined to such an extent that the sulphurous coal could not be sold by anyone. Its 880 miners will be redeployed, or offered early retirement by the middle of next year.

The north-east officials were already reeling from the announced closure of Tynemouth Colliery, with 870 men - which they are likely to

appeal against - and of Fishburn Coke Works, whose appeal is still lodged with the Board.

In Leicestershire, two of the rapidly shrinking area's six pits - Stribston (300 men) and Desford (340 men) are to close by Christmas and next February respectively; neither are being contested by the area union, which has accepted sadly that the centuries' old mining tradition in Leicestershire will be dead in a decade.

In North Derbyshire, the Pleasley pit will close by the end of the year and in South Wales, the Britannia pit, the aged Wylabham Western pit, and the Coedely coke works face the axe.

Only at Monktonhall, in Scotland, is serious opposition being shown. The 1500 men are on strike against the board's attempts to persuade 300 men over 50 to take early retirement, and that strike was made official earlier in the week.

Mr Scargill and his colleagues on the NUM executive have not shirked from demonstrating the militant leadership which they promised they would give when they won control.

Much has been made of Mr Scargill's growing unpopularity among rank and file miners because of his style, his pro-Soviet stance and his attack, later retracted, on the Polish Solidarity union. Nevertheless the fact remains that he is without a challenger for his post and remains popular among his own militants.

For all that, he has significantly moderated his head-on charge against the NCB and the Government.

Battle starts over Channel 4 funds

BY RAYMOND SNODDY

AN INTENSIVE lobbying campaign has begun aimed at influencing next year's level of funds for Channel 4, the second independent television channel.

The independent television (ITV) companies wish to hold down the cost of the channel from April 1984 as they prepare for competition from cable television.

Many would like the increase on this year's £124m total cost for Channel 4 to be no more than the increase in the retail price index, even though ITV revenue for the year to January 1984, net of agency

commission, is likely to top £280m - a rise of about 16 per cent.

The ITV subscription for Channel 4 is set by the Independent Broadcasting Authority (IBA) within a band ranging from 14 to 18 per cent of net revenue.

Channel 4 argues that as the venture is in its early days investment should continue next year as close to 18 per cent as possible.

Although no decision will be taken until next year, senior IBA officials are sympathetic to this argument and Channel 4 seems likely to get more than £140m.

The lobbying, however, seems to be becoming increasingly entangled with larger questions of the relationship between the ITV companies and Channel 4 and the desirability of at least some senior figures in the industry to get a greater degree of control over Channel 4 programming and scheduling.

Earlier this month Mr Hugh Dundas, chairman of Thames Television, said in his annual statement that his board believed "there would have to be some radical changes in its (Channel 4's) modus operandi and control."

Fears for progress on work health and safety

BY DAVID GOODHART, LABOUR STAFF

RECENT PROGRESS in health and safety at work will not last the recession in many workplaces according to the retiring chairman of the Health and Safety Commission, Mr Bill Simpson.

Writing in the commission's report for 1982-83 he states: "Already, in the recent recession, there are signs that many good intentions are melting like snowflakes in the warm chimney of competitive and financial pressures."

Reviewing the Commission's work since 1974 - when it was established as part of the Health and Safety at Work Act - Mr Simpson says that there has been a general reduction in "lost time" accidents and an improvement in the reporting of accidents.

The number of fatal accidents per year has fallen by 30 per cent since 1975 - although the 1982 figure of 498 was a slight increase on the 1981 figure of 451. Construction is still by far the most dangerous sector,

accounting for 102 of the 1982 total - with mining and quarrying second with 73, and Transport and Communication third with 50.

The number of serious accidents - defined as accidents resulting in admission to hospital for more than 24 hours - fell from 435,000 in 1981 to 368,000 in 1982.

But Mr Simpson, who next week makes way for a new chairman, Dr John Cullen, warns: "Although substantial progress has been made in reducing fatalities and probably lost time accidents, complacency is unforgivable."

He adds: "Economies do come in to health and safety decisions, and it is therefore inevitable that the present recession is affecting the pace at which workers want improvements to be made."

Although expenditure on the commission rose by £8m in 1982-83 to £28.2m, the number of employees has fallen from 3,840 to 3,730.

New torpedoes start Navy and RAF service

By Bridget Bloom, Defence Correspondent

A KEY STAGE in the Government's £2bn programme to equip British forces with new torpedoes will be reached today when the first Sting Ray torpedoes are formally accepted into service by the Royal Navy and the Royal Air Force.

The new lightweight anti-submarine weapons, manufactured by Marconi Underwater Systems, will equip the Navy's Sea King and Lynx helicopters as well as surface ships such as the Type 22 frigate. They will be carried in the RAF's Nimrod aircraft.

Two weapons to be handed over today are part of an initial production batch of 25, about 80 of which are believed to have been already delivered for trials. Marconi is already negotiating with the Ministry of Defence for the next batch of weapons.

The company ultimately hopes to export up to 4,000 torpedoes but faces strong competition from the U.S.

The Sting Ray has had a chequered history and its precise cost to the Government is still not clear. The House of Commons Defence Committee estimated in May 1981 that the total cost of the project from the beginning of its development to completion was £920m at 1980 prices.

Civil Service accused of incompetence

BY ROBIN PAULEY

AN INCOMPETENT Civil Service and Ministers of generally low calibre have contributed to 30 years of policy failure in Britain, Sir John Hoskyns, former head of the Prime Minister's Policy Unit, said last night.

In a stinging attack on both the political and administrative branches of the policy machine, Sir John said in the Institute of Directors annual lecture last night that four changes were needed to break out of "these antique conventions, culture and machinery which failed us between 1950 and 1980."

● The Prime Minister should not be restricted to the small pool of career politicians in Westminster when forming a government.

● Whitehall must be organised for strategy and innovation as well as for day-to-day political survival.

● It must be possible to bring adequate numbers of high quality outsiders into the Civil Service.

● The workload on ministers must be reduced.

"Over the past 30 years we have suffered the consequences of a massive failure of intelligence and nerve on the part of the inbred political establishment," Sir John said. He added that change would emerge from within that establishment and that "the Prime Minister is not at present persuaded of the need."

The people who would have to stimulate change and offer fresh thinking would therefore have to be businessmen. The way they

thought and acted was more relevant than that of most politicians, civil servants, academics and commentators.

Businessmen should spend less time lobbying for special treatment in a sinking economy. Instead they should ask, as disenchanted shareholders, that government equipped itself with whatever political arrangements and technical competence it needed to stop the economy sinking. They should offer help in developing that competence, Sir John said.

Sir John was as scathing about ministers as he was about administrators. The general calibre of ministers was normally low and they had irrelevant experience coupled with impossible burdens of office. The Civil Service had been left with the job of damage limitation, "of making ministers look better than they really are." In the process, the quality of Whitehall had declined, producing a general intellectual slackness.

"With confidence and competence so much lower than they should be, it is not surprising that Whitehall scarcely defends its tradition of secrecy," he said.

"The Official Secrets Act and the 30-year rule (on confidentiality of government papers), by hiding peacetime fiascos as though they were military disasters, protect ministers and officials from embarrassment. They also ensure that there is no learning curve."

Zambia

Consolidated Copper Mines Limited

Incorporated in the Republic of Zambia

Extracts from a statement by the Chairman and Chief Executive, Mr. F. H. Kaunda

The Company and its subsidiaries showed an after-tax loss of £127 million for the financial year ended 31 March 1983. This was an improvement on the previous year and several factors contributed to this. As a unified entity the Company was able to take unprecedented measures to reduce cash outflow and despite lower than forecast metal prices the total cash expenditure of £356 million exceeded the forecast by £57 million. The Kwacha was devalued by 20 per cent on 7 January 1983 against the SDR and this boosted receipts from metal sales by £45 million in the last quarter, but the Company's indebtedness rose by about £117 million. The price of copper was very low for most of 1982 and the recovery was largely due to speculative and currency factors. Demand remains depressed and LME stocks have risen. The price of cobalt declined substantially in the first half of the year, and although the price has since recovered somewhat, world stocks will continue to keep prices depressed.

The metal pipeline was reduced from about 88 200 tonnes in March 1982 to 50 000 tonnes at the end of October but serious operational difficulties on the Tanzania Zambia Railway in the fourth quarter increased copper stocks to 75 315 tonnes by 31 March 1983 and the Company has had to maximise despatches on the southern route. For more than a decade capital expenditure has been restricted initially by generous dividend policies and latterly by financial constraints. The Company now has a considerable backlog of expenditure and profit retentions must be maximised. Undue reliance on loan finance has contributed to the Company's problems. The Company's 15-year production plan shows copper production declining from 1984's without the Tailings Leach Stage III Project. If this is taken into account, annual production will be raised by about 50 000 tonnes of cheap copper from 1987 until 1990.

Tonnage of copper ore treated was higher than in the previous year, but poorer in grade and finished production was down 2.8 per cent. Two other factors were responsible for copper production being significantly below forecast. The fire at Nkana Division power station in November 1982 immobilised the smelter and other surface facilities and affected hydrometallurgical operations elsewhere. The foreign exchange situation deteriorated further and the procurement of spare parts and consumables was at a virtual standstill. Stocks of many items are exhausted or at critically low levels. Industrial relations were maintained at a satisfactory level and the company continued with its internal and external training and development and a number of senior appointments of Zambians, particularly in the technical disciplines, have been made.

The immediate problem is how best to survive the current economic hardships without impairing productive capacity. This entails continuing with cost-cutting, the need to devote more resources to capital expenditure accompanied by self-denial by shareholders in order to build for the future. The Group should be allowed increased foreign exchange. I welcome wholeheartedly the forthcoming discussions between the "A" and "B" shareholders which will, hopefully, lead to a fresh injection of capital. I am hopeful too that we shall begin to see signs of a recovery in the Zambian economy.

Copies of the full text of this statement are available from Zambia Appointments Limited, 16-28 Tabernacle Street, London EC2A 4BN.

NOTICE OF REDEMPTION

To the Holders of

Comalco Investments Europe S.A.

9 1/2 % Collateral Trust Bonds Due 1985

Issued under Collateral Trust Indenture dated as of November 1, 1970

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the above mentioned Indenture, \$1,250,000 principal amount of the above described Bonds has been selected for redemption on November 1, 1983, through operation of the Sinking Fund, at the principal amount thereof, together with accrued interest to said date, as follows:

Outstanding Bonds of \$1,000 each of prefix "M" bearing the distinctive numbers ending in any of the following two digits:

Also Bonds of \$1,000 each of prefix "M" bearing the following serial numbers:

264	5454	4054	10464	10854	11864	13254	13254	10254	17954	18554
1354	2054	10354	10754	10354	13254	13454	13454	10654	18554	19554

On November 1, 1983, the Bonds designated above will become due and payable as aforesaid in such coin or currency of the United States of America as at the time of payment shall be legal tender for public and private debts. Said Bonds will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder, either (a) at the Corporate Trust Office of Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, New York 10013, or (b) subject to applicable laws and regulations, at the main offices of Morgan Guaranty Trust Company of New York, Brussels, Frankfurt (Main), London, Paris or Zurich, or Credito Romagnolo S.p.A. in Milan, or Banque Generale du Luxembourg, S.A. in Luxembourg, or European-American Bank & Trust Company in New York City, or Deutsche Bank Aktiengesellschaft in Frankfurt (Main). Payments at the offices referred to in (b) above will be made by a check drawn on, or by a transfer to, a United States dollar account maintained with a bank in the Borough of Manhattan, The City of New York.

Coupons due November 1, 1983 shall be detached and collected in the usual manner. On and after November 1, 1983 interest shall cease to accrue on the Bonds herein designated for redemption. Following the aforesaid redemption, \$5,000,000 principal amount of the Bonds will remain outstanding.

COMALCO INVESTMENTS EUROPE S.A.

Dated: September 29, 1983

NOTICE

The following Bonds previously called for redemption have not as yet been presented for payment:

M-159	181	122	2359	3048	3048	4185	4501	5149	5158	5804	7191	7705
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UK NEWS

Government to speed up North Sea approvals

BY RICHARD JOHNS

GOVERNMENT approval for North Sea oil and gas projects involving an investment of about £4bn should be given by the end of this year as a result of an intensified effort by the Department of Energy to accelerate development.

Mr Alick Buchanan-Smith, Minister of State for Energy, says he intends over the next three months to decide on all 10 plans that were on his desk when he took up office in June.

Some big issues still remain to be resolved: in particular, differences over the method of exploiting British Petroleum's South-East corner of Forties Field, and whether Amoco's Arbroath structure should be considered for tax purposes as an extension of South Montrose. But the impression given in Whitehall is that most of the decisions should be cleared this year.

Of the 10 plans referred to by Mr Buchanan-Smith, the two so far approved in mid-summer, have both been gas developments in the southern basin of the North Sea - the Victor Field by Conoco, and the eastern extension of the Leman structure (under exploration by Shell-Eso in block 49/28) by Amoco in its adjoining licence areas.

Probably the front-runner for authorisation, which also accounts for the greater part of the total investment in prospect at an estimated £1.7bn, is Marathon's North Brae field, which will be the first in the North Sea to produce mainly condensates, or ultra-light oil.

Other approvals expected in the near future are Sun Oil's Balmoral field (with an estimated capital expenditure of £500m), Texaco's oil discovery in block 14/20 (£100m) and the three gas fields (£300m) - Esmond, Forbes and Gordon - for which Hamilton Brothers has already reached a price deal with British Gas.

Discussions are also understood to be advanced on Shell's south-east indefatigable gas discovery (£500m-£600m) and Hamilton Brothers' Duncan oil prospect (£100m-£130m). In addition, approval for Britoil's small, unmanned structure to recover oil from the south-west corner of the Beatrice field is expected.

Mr Buchanan-Smith said that the Department of Energy was continuing its discussions on the development of the south-east corner of Forties and expressed hopes of an agreement.

The two parties are undertaking a joint study of potential reserves to decide whether a steel platform would be justified, as the department has maintained, or whether a sub-sea system would be sufficient, as BP has so far insisted.

Meanwhile, Amoco is still claiming that Arbroath should be treated as a separate structure from Montrose for tax purposes, and thus benefit from the tax concessions in this year's budget including abolition of royalties on future developments.

STRIKE THREAT HANGS OVER VAUXHALL RECOVERY

Car boom fuels conflict

BY BRIAN GROOM, LABOUR STAFF

THE GHOST of hot wage autumn past was abroad in a tree-lined park beside Vauxhall's Luton car plant yesterday morning, when nearly 7,000 workers voted by about three to one to strike from tomorrow night over a 7.7 per cent, 14-month pay offer.

Even if last-minute peace efforts delay or avert a national strike by the General Motors subsidiary's 14,500 manual workers, they have clearly regained their bargaining strength. Vauxhall's surge to a 14.5 per cent UK car market share from 11.7 last year (8.5 in 1981) has given the workers even more muscle power.

The offer, like last year's 8 per cent deal, is among the industry's highest. A strike would not only set back Vauxhall's recovery - it would also severely dent its record of working hours lost through disputes. These have been negligible for the past two years, compared with 1979 when 27 per cent of them were lost.

A strike, however, would not signal a general return to the bad old days of frequent stoppages, low productivity and poor quality, whether in industry at large, in most motor companies or in Vauxhall itself.

The strike threat at Vauxhall has, ironically, been made possible by the eradication of these symptoms of the so-called British disease. The workers are not trying to revert to outdated working practices. They want a reward for their year-round improved performance, which had made Vauxhall's productivity and quality comparable with that of European sister plants.

The pattern is similar at BL Cars, the state-owned motor group. Its proportion of available man-hours lost because of external or internal

disputes has fallen from 7 per cent in 1977 to 0.5 per cent in 1982. This year's figure is still expected to be relatively good, in spite of the damaging "washing-up" strike at Cowley.

Although the Cowley strike coincided with the Maestro launch making BL vulnerable, there has been no general upsurge in militancy.

Vauxhall, the UK subsidiary of General Motors of the U.S., faces an all-out strike over pay by its 14,500 manual workers. Thousands of workers at the Luton and Dunstable plants in Bedfordshire voted yesterday to strike from tomorrow night. Union shop stewards at the third UK plant, Ellesmere Port, Merseyside, said they would recommend their members to join them.

throughout Austin Rover plants to match the company's return to trading profit.

Most BL executives attribute the Cowley dispute to over-rapid change - introduction of the Acclaim and the Maestro, replacing the Princess with the Ambassador, moving the Ambassador to another part of the plant, all done while requiring higher efficiency from workers. Unions believe it had more to do with aggressive management.

The same is true at Talbot, where disputes have almost evaporated in tandem with the fall in the workforce from 35,000 to 30,000 in the mid-1970s to nearly 8,000 now. A combination of poor trading conditions, unemployment and better in-

dustrial relations systems have contributed to this.

Much of the motor industry's militancy has disappeared because of redundancies, which have cut the numbers of people employed in British motor vehicle manufacturing from 457,800 in June 1979 to 288,300 in June 1983.

The Vauxhall and BL experiences so far suggest that when stability returns, those strikes which accompany it are of a different kind from before.

The exception to all the trends is Ford, which is watching the Vauxhall situation nervously. Its pay talks start tomorrow, and it has the same problem of persuading the workforce that despite aggressive marketing, high sales are not being reflected in high profits.

Ford of Britain makes money and has not had its back to the wall like other companies. Consequently, the old problem of frequent disputes has persisted, notably at the troubled Halewood plant on Merseyside.

The company lost output of 35,500 vehicles in 1982 - well down on the national strike year of 1978 when 168,800 were lost, but higher than the losses in 1980 and 1981. It is also not making productivity improvements as fast as it would like, even though labour and overhead efficiency improved.

Last year Ford reached an 8.2 per cent pay deal after Vauxhall's 8 per cent. Its unions this year will demand a flat-rate pay rise, shorter hours, and better pensions and sick pay. BL Cars workers will receive a 5.6 per cent pay rise on November 1 as the second stage of a two-year deal.

Company profits rise 25% over first half

BY ROBIN PAULEY

THE PROFITS of British industrial and commercial companies improved by about 25 per cent in the first half of this year compared with the first half of 1982, according to official estimates published yesterday.

The effects on company profits of the sharp drop into recession coupled with a fairly steep climb back on to a recovery path has made quarterly estimates of profitability increasingly erratic and unreliable. The Central Statistical Office is therefore concentrating on half-yearly estimates which indicate a strong surge of profitability this year.

The gross trading profits, after allowing for stock appreciation, of companies operating in the North Sea was £7.3bn in the first half of 1983, a 30 per cent increase on the same period of 1982. The gross trading profits of other commercial and industrial companies, on the same basis, were £13.4bn, up by a quarter on the first half of last year.

This exceptionally strong surge in profitability may be difficult to sustain particularly in the non-oil

sector, as it has been helped along by strong domestic demand, static unit labour costs and relatively low prices for commodities and raw materials.

Commodity prices are now picking up and the level of demand may slacken, with slowly rising inflation producing a similar upturn in the level of pay settlements, all exerting a dampening effect on company profits, particularly if further advances on productivity are not achieved.

The total income, including rent, non-trading income, income from abroad and stock appreciation of all industrial companies rose by £4.8bn to £26.5bn between the first half of 1982 and the first half of 1983. This was largely due to the improvement in gross trading profits, although income from abroad rose by 10 per cent from £2,147bn to £2,362bn.

Allocations from this income increased by £1.2bn to £15.5bn, but, significantly, there was no change in dividend and interest payments. The increases went on taxes, mainly petroleum revenue tax (£800m), and profits due abroad (£400m).

Directors criticise NEDC

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE INSTITUTE of Directors has launched an attack on the country's main tripartite forum, the National Economic Development Council. It describes it as a "major disappointment, even to its committed adherents."

In talks yesterday with Mr Cecil

Parkinson, the Trade and Industry Secretary, the IoD called for a broadening of the council - which contains representatives of the Government, the Trades Union Congress and the Confederation of British Industry - to include other economic interests.

BR woos lost customers with faster trains

By Hazel Duffy, Transport Correspondent

BRITISH RAIL (BR) aims to win back business passengers on Inter-City routes with faster and more comfortable services.

A network of 56 executive-style services for first-class passengers will operate from next Monday. There will be improved catering, with drinks served from a trolley at the passenger's seat, easier telephone bookings, a ticket package incorporating guaranteed seats and meal vouchers, and free parking at most provincial stations.

BR is also test-marketing two new style High Speed Trains on services from Paddington, and two Pullman trains on the Euston to Manchester route. These trains will also include new seating derived from the Advanced Passenger Train.

Another attraction with which BR hopes to regain passengers will be the availability of telephones on trains. A prototype car telephone is being tested on the London - Bristol - South Wales route, but wider coverage must wait for the development of cellular radio systems permitting call-boxes to be installed.

BR's plans to beat off competition from express coaches in the predominantly leisure market will concentrate on discounted fares tailored to certain routes.

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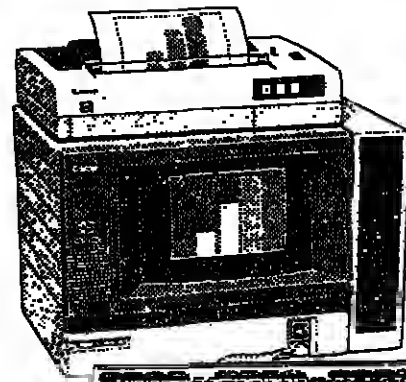
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APPOINTMENTS

Racal Research director

RACAL RESEARCH has appointed Professor Henry Baker as director of research. He was formerly with Racal-Comsec at Salisbury. As head of the digital signal processing group for which he has a special responsibility, he will oversee the development of this technique. At Racal-Comsec Prof. Baker developed the department that eventually became responsible for the cryptographic design of communications security devices. He is visiting professor in information technology at Westfield College, London University.

Mr Paul H. Boschma has been elected international executive of KMG, a trans-national organisation which provides auditing, accounting, taxation and management consultancy services. He succeeds Mr Jan Uiterlinden on October 1. Mr Uiterlinden, who served as international executive since the formation of KMG in 1979, will continue as a partner in the KMG Netherlands member firm, KMG, of which Mr Boschma is also a partner. Thomson McIntosh and Co is the British member of the group. Three regional executives have been named. Mr Kenneth S. Gunning has become chairman of Region II (North America). Mr Thomas S. Leonard takes over as chairman of Region III (Central and South America) and Mr Anthony H. E.

Kewin is the new chairman of Region IV (Asia and Australasia). Together with Mr Genter Schults from Switzerland, all become members of the central management committee of KMG.

ICARUS COMPUTER SYSTEMS has appointed Mr Brian R. Jones as director of marketing and sales after 12 months with the company; and Mr James M. Kelly becomes Icarus's new financial director, moving on to the board following 14 months in charge of the company's financial interests.

Mr Peter Wakefield has been appointed a director of N. M. Rothschild's fund management subsidiary, N. M. ROTHSCHILD



Prof. Henry Baker, director of research, Racal Research

ASSET MANAGEMENT. He joins as deputy head of the pension fund department. He was previously investment manager at Clerical Medical and General Assurance Society.

Mr David Gordon, former managing director of Key Markets, has been appointed to the board of SINGLO GROUP, as an executive director.

Mr Brian E. Hayden has been appointed to the board of HENRY WIGFALL AND SON, Sheffield, as system and administration director. He was director of credit development and head of group planning and administration with Alders Department Stores.

CONTRACTS

Over £10m for Pochin's

A £2m factory to be built by POCHIN'S at Wrexham, North Wales, in a joint venture with the local borough council. The 80,000 sq ft factory and offices on the Gresford Industrial Estate is to be leased by Metal Box on completion and will eventually provide 200 new jobs in the area. Other contracts awarded to Pochin's include an army camp redevelopment for the Property Services Agency at Chester (£8.8m); an office development in Chester (£300,000); refuelling facilities at RAF Valley on Anglesey (£330,000); a cold store for Sealink at Holyhead (£100,000) and a bollard house at Risley Remand Centre in Cheshire (£750,000).

1CL has won a £25,000 contract with the Sembawang Group, Singapore. The order is for a 2897 mainframe computer and 25 distributed resource systems. The Sembawang Group is a conglomerate engaged in ship repairing, owning and managing, tug services engineering, oil industry fabrication, diesel engine manufacturing and financial investment.

COLES CRANES has won a multi-million pound order with the British Army for 80 of its cranes. The order is for the model 315M all-terrain truck crane. The cranes will be built in Sunderland and delivery will

be complete within 12 months. Ministry of Defence requirements for the cranes are that they are capable of being used for bridge building; can handle heavy assemblies on army fighting vehicles; can be handled from the base forward; and can run in convoy at high road speeds and still be immediately available for off-highway work. The crane can lift 15 tonnes and has an underhook height of 12.7 metres. It has three on-wheel capabilities up to nine tonnes.

KALDAIR has been awarded a contract to supply a nitrogen generation unit in the Buchan Field of the North Sea. The order is expected to be worth almost £500,000. The generation unit will be used to supply nitrogen for gas lifting wells into production when no natural gas is available. The overall capacity of this system, which will also be used to meet the platform's purging requirements, means that the pressure swing absorption unit which will be used, is the largest of its kind to be installed offshore.

THE TOWCO GROUP has won £125,000 worth of mechanical and electrical services contracts for PSA projects at army barracks—the Duke of York, Chelsea, Combermere, Windsor, and Hardinge and Cavalry Barracks at Hounslow.

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UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1978=100); retail sales value (1978=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Eng. output	Order	Vol.	Value*	Unemp.	Vacs.
1982							
3rd qtr.	98.3	93.6	84	102.9	150.7	2,837	111
4th qtr.	98.3	92.9	92	110.7	184.5	2,913	115
1983							
1st qtr.	99.5	94.5	85	111.1	183.1	2,063	124
2nd qtr.	99.6	94.2	88	113.6	158.7	2,987	125
January	99.5	95.6	86	110.1	154.7	2,982	122
February	100.1	94.2	95	111.1	148.9	3,001	124
March	99.9	94.6	96	111.9	155.1	2,026	126
April	99.7	94.3	94	112.9	157.3	2,021	124
May	100.4	94.7	87	113.7	158.1	2,970	121
June	99.6	93.7	85	114.0	159.1	2,968	123
July	100.7	95.4	85	113.9	166.3	2,957	123
August				113.0		2,941	122

OUTPUT—By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

	Consumer goods	Invest. goods	Intmd. goods	Eng. output	Metal mfg.	Textile Housg. etc.	Starts*
1982							
3rd qtr.	93.8	91.0	104.7	92.1	102.9	87.5	17.1
4th qtr.	94.1	90.6	103.7	91.6	91.6	87.0	15.1
1983							
1st qtr.	95.5	92.4	104.3	93.4	100.8	87.6	18.1
2nd qtr.	95.3	91.0	105.7	92.8	105.7	87.0	19.6
January	97.0	93.0	104.0	94.0	103.0	88.0	15.6
February	95.0	93.0	106.0	94.0	100.0	87.0	18.2
March	95.0	91.0	105.0	92.0	100.0	88.0	20.1
April	95.0	91.0	106.0	93.0	100.0	87.0	17.3
May	96.0	92.0	107.0	93.0	105.0	87.0	18.6
June	95.0	90.0	105.0	92.0	104.0	87.0	22.9
July	97.0	92.0	107.0	94.0	111.0	89.0	17.4

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balance; current balance (£m); oil balance (£m); terms of trade (1980=100); exchange reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms trade	Resv. US\$bn*
1982							
3rd qtr.	99.4	98.9	+567	+1,272	+1,313	99.8	16.3
4th qtr.	104.6	99.3	+1,215	+2,420	+1,736	98.7	17.0
1983							
1st qtr.	103.5	106.6	-194	+773	+1,764	97.8	17.24
2nd qtr.	101.2	107.7	-654	-313	+1,490	96.0	17.71
January	95.6	109.0	-470	-146	+329	98.6	16.85
February	104.1	107.5	-121	+204	-613	97.5	19.58
March	110.9	103.3	+397	+721	+632	97.1	17.24
April	98.8	106.6	-130	-190	+465	96.4	17.66
May	98.7	110.2	-506	-393	+420	97.7	17.32
June	106.2	106.5	+162	+276	+585	99.1	17.71
July	97.0	108.1	-350	-190	+440	99.0	17.94
August	100.4	106.6	-138	+22	+569	99.8	18.61

FINANCIAL—Money supply M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); domestic credit expansion (£m); building societies' net inflow; HP, new credit; all seasonally adjusted. Clearing Bank base rate (end period).

	M1 %	M3 %	Advances %	DCE £m	BS inflow	HP lending	Base rate %
1982							
3rd qtr.	15.6	9.1	28.3	+4,738	1,796	2,323	10.50
4th qtr.	17.2	12.2	26.9	+4,233	2,139	2,473	10.13
December	14.9	6.8	23.2	+730	490	848	10.13
1983							
1st qtr.	9.5	8.1	30.6	+4,456	1,174	2,499	10.50
2nd qtr.	15.3	14.6	15.0	+5,053	1,071	2,498	9.50
January	7.2	6.8	0.7	+1,099	391	857	11.00
February	10.6	7.6	13.1	-1,309	386	792	11.00
March	10.7	10.0	11.9	+2,648	397	350	10.50
April	12.1	13.0	13.6	+2,010	432	783	10.00
May	12.6	12.5	12.8	+1,089	319	847	10.00
June	18.1	16.8	18.3	+1,956	319	868	9.50
July	14.0	12.5	21.5	+778	739	763	9.50
August	11.5	10.8	22.5	+667	525		9.50

INFLATION—Indices of earnings (Jan 1975=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (1974=100); FT commodity index (July 1982=100); trade weighted value of sterling (1975=100).

	Earnings	Basic matls.	Wholesale mfg.	RPI*	Foodst.	Comdty.	Strig.
1982							
3rd qtr.	227.8	115.4	118.7	323.0	297.0	228.88	91.5
4th qtr.	231.3	119.4	120.1	325.4	298.5	238.84	89.1
1983							
1st qtr.	235.9	124.6	121.8	327.0	302.1	277.39	80.5
2nd qtr.	240.8	123.7	124.2	322.7	302.3	272.39	84.3
January	232.4	124.1	121.3	325.9	301.8	255.45	81.9
February	231.1	125.4	121.7	327.2	302.1	256.25	80.7
March	239.2	124.2	122.4	327.9	302.4	277.29	79.1
April	237.7	124.1	122.6	322.5	294.6	274.56	82.6
May	241.1	122.8	124.3	331.9	306.6	267.61	84.9
June	243.8	124.0	124.6	334.7	308.5	272.59	85.2
July	247.4	123.2	124.7	336.5	308.7	282.26	84.5
August		124.2	125.0	338.8	309.4	293.02	86.1

*Not seasonally adjusted.

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THE MANAGEMENT PAGE: Marketing

EDITED BY CHRISTOPHER LORENZ

IN THE beginning, of course, there was Habitat. Then came Next, the Hepworth women's wear chain, followed by the Mothercare takeover, with Heals in its wake. Now there's Now.

So the Conran machine marches on up the high street. The man to whom a new door is always opening, this week unlocks five more as he aims to plug yet another gap in the market with his newest venture—this time in the teenage clothing field. For Sir Terence, living up to his role as an innovator in the UK retail trade, it notches up another first.

Hardly surprising, you say, from the retailer whose nose for marketing chances and flair for design have been pushing back the frontiers of high street shopping for the past 19 years. Ever since he unleashed his first Habitat shop in London's Fulham Road in 1964 he's been raising standards by example and turning the business of buying from a chore into a pleasure.

From Saturday, boys and girls aged between 10 and 16 years will be specially catered for in five new shops aimed exclusively at them.

No UK retailer has attempted to tackle this tricky and fragmented market so singlemindedly—as many a foot-wearer mother knows after slogging round the specialist departments of large chain-stores. Neither child nor adult, the young teenager has been starved of choice.

Other retailers' experience suggests that Conran should find a receptive audience. C & A, which has run a successful children's wear department for years which includes young teenagers sizes, finds young girls especially do not like shopping in children's wear, preferring a boutique arrangement.

Laura Ashley's decision two years ago to extend its sizing downwards to include a size 8—though just a token gesture—has been enthusiastically received. And Marks and Spencer, while its only venture into this specialist market so far was short lived, regards teenagers as an important target for the future. Three years ago it opened a special teenage department in its flagship Marble Arch store—but integrated it back into the main store when it didn't pay its way.

Now, of course, is a much more ambitious concept but why should Conran's bold strategy succeed where others have only dipped a toe in the water?

Feona McEwan on the latest in UK retailing...

Now is the time to plug a gap



Sir Terence Conran in the Hammarsmith branch of Now: "Does anyone think we can fail?"

"He understands the importance of strong identity," according to a City stores analyst. "It's a key factor in retailing now. So many retailers have extended their product ranges that they are now blurred at the edges. Now stands out on its own and is therefore likely to achieve a strong consumer image."

How risky is the venture? Not very, says Conran, predictably. "Does anyone think we can fail?" he asked his staff in one shop with an amused twinkle. Many City analysts would agree. "Pretty sure it'll do well" is a general opinion. "We think the tight-rope is to make Now into a shop that teenagers will like and yet that parents will feel is sufficiently respectable," says Conran.

"We're not attempting to cater for high teenage fashion. That really is a dicey business best left to the owner-occupiers of boutiques. What we're offering is a range of clothes reasonably priced and of good quality bought by the Mothercare team, yet not drearily like school uniforms." If individually the garments

don't strike you as exceptional—indeed it might be possible to find similar items by scouring other stores—it is the overall collection and the way it's presented that gives the Conran operation its distinct stamp.

He knows well that it's not just what you sell but the way you sell it. As a well-presented meal stimulates the appetite so display and packaging play a leading role in the buying process.

Rows of colour co-ordinated garments stacked in columns of chile grey mesh strike the eye handsomely as you enter the shop. Also the central counter, on which Conran places much faith (selling keyrings, earrings, pencil sharpeners) is positioned next to the till to tempt the spontaneous pocket-money spender.

But a pretty face in itself isn't enough to fill the coffers, as the demise of Biba, the fashionable London store, illustrates. Conran philosophy backs quality over price every time. He knows the Mothercare team, yet not drearily like school uniforms. If individually the garments

however fleetingly, for approval.

Conran's design flair is renowned. Now thanks to the 1981 merger with Mothercare he has the backup of that company's sophisticated computerised management systems. It is this combination that has enabled him to put Now on the streets after just seven months' gestation.

"It shows a further increase in the role of the specialist retailer," one City stores analyst says. Certainly the retail world will be monitoring its progress with keen interest. "It's a good thing," says C & A. "It highlights the need. It'll be interesting to see what a specialist shop can do." "We look forward to Now," says Marks and Spencer. "It can only generate new interest and attract new shoppers into areas where the outlets are."

If Now is a success—and according to the Mothercare team it will know in the first six weeks—what began as an experiment could become a fixture in our high streets with another 20 branches appearing next year. There is a chance, then, that Now could indeed last forever.

IMAGINE running a chain of department stores and supermarkets in a country where the law has effectively frozen the number of larger shops at about where it stood in the early 1970s, and in which the supposed economies of scale enjoyed by large stores count for little when many of the small shops with which they are competing are operating in or near the Black Economy.

These are the problems faced by La Rinascente, one of the country's biggest and certainly its most prestigious stores group. They add up to a marketing nightmare. The retailing revolution which has hit most of Europe and North America—large stores, shopping centres, powerful retail chains—has barely affected Italy.

Modern Italy still has 920,000 shops of less than 5,000 square metres, the number of shops per capita is twice what it is in West Germany and there is the further hazard of 250,000 registered street traders—not to mention many thousands more who are politely described as "not registered."

The challenge facing groups like La Rinascente is how to find a profitable—and expandable—niche in this welter of competition. "The big U.S. stores can measure themselves against each other," says Raffaele Miraglia, the company's deputy commercial manager. "We have to compete with the mass of shops in the immediate area surrounding each of our stores."

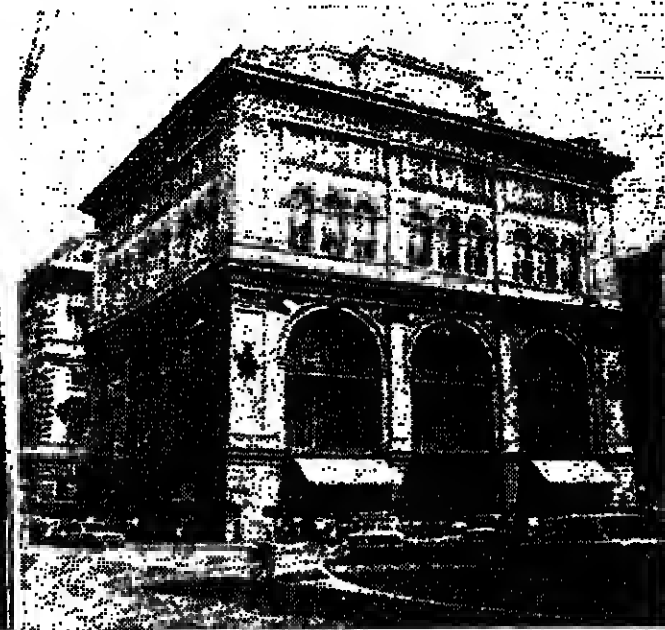
Despite all these handicaps, however, La Rinascente's latest financial results are beginning to show that the skilful use of almost any amount of space, however limited, can pay off.

Rinascente's net profits rose from L11.7bn (£5m) in 1979 on sales of L909bn (£380m) to L32bn last year on sales of L1,572bn. But those are still modest profits and the current recession is biting hard, making ever more crucial the question of how it markets itself in a hostile environment.

The Rinascente group—born way back in 1917 out of the ruins of another company—now has 14 department stores bearing its name. The two in Rome are, by London standards, extremely small. There are also about 200 variety stores called Uptin, which sell food as well as clothes and other goods, about 50 supermarkets named SMA (concentrating on food), seven hypermarkets (all in the more advanced North) and seven cash and carries (four of them in the South). One or two stores are opened a year and others closed—the group's sales floor area stands at 548,000 sq metres—but there is little chance, while the law stays the same, of any major expansion.

... James Buxton on a major Italian stores group

The challenge of a hostile environment



La Rinascente: under pressure from the Black Economy

The group has, broadly, to live with what it has.

In the 1970s the super-markets and food departments of Uptin faced the disadvantage that many shoppers associated them with selling prepacked food, tins and frozen goods, rather than fresh food. It was hard to break the average Italian housewife's habit of buying fresh food daily at a number of little shops, taking on the gossip from one to the next and even haggling over the price.

However, the recession which began in Italy in 1981 helped the department stores. As family budgets became tighter, shoppers went to the bigger shops in search of cheaper prices and a greater selection. The Rinascente group's response with its supermarket chain has been to emphasise fresh food: fresh, not pre-packaged cheese, meat, vegetables, etc., increasingly served personally at special counters inside the supermarkets.

The seven SMAs which have so far been reconstructed to promote the sale of fresh food are going well, with a 10 per cent increase in customers and a 30 per cent rise in what they spend. The aim is to lure the

shopper away from the habit of going to the supermarket only once a week and get her into the store every day. The effect is already beginning to show up in Rinascente's results. In 1982 the group's sales rose by 17.6 per cent compared with an inflation rate of 16.5 per cent. Within that growth the fastest growing sector was food, sales of which grew by almost 29 per cent, while the supermarket chain's sales rose 28 per cent on the basis of unchanged floor area.

The Uptin variety stores and the department stores have more attractive marketing problems. They face competition on two fronts: first, from the specialised clothing and household equipment stores which, while retaining their traditional sales methods (the customer has to tell the shop assistant what he wants and can often obtain a discount), have become sophisticated in their presentation and invest heavily in smart premises.

For those who are impatient with this sales method, there is the second form of competition, from shops in the Benetton chain and its imitators, which allow customers to go

to the shelves and select the knitwear and jeans they wish to buy.

Rinascente can match the Benetton type of store only by providing more choice under one roof. In competition with the traditional clothes shop it can stress the advantages of having the customer room freely and of offering fixed, displayed prices.

The Rinascente department stores and Uptin present a contrast to the often rather formal and intimidating traditional shops. The atmosphere in the Piazza Colonna store in Rome has a somewhat downmarket atmosphere aimed at younger shoppers with rock music playing and inexpensive clothes, most of them bearing the Rinascente label. The company's flagship store near to Milan cathedral is smarter and has recently been refurbished. Perhaps as a consequence its sales rose 13 per cent last year, while those of the department stores as a whole rose only 3 per cent—a substantial decline in real terms, which the company attributes to recession.

The Uptin stores saw their sales rise by only 9 per cent last year, a depressing performance for a sector that accounts for almost half total group turnover. "The variety store is declining everywhere," says Miraglia. "The trend is towards specialist stores, but bigger and better than before. As generalists we can only compete with specialist shops by specialising more ourselves."

As a result departments are being cut out, such as those selling home electrical equipment—"we can't offer the discounts that specialist dealers give, and so the floor space such equipment takes up doesn't justify itself."

Rinascente is opening up the first of a chain of do-it-yourself equipment shops in Turin, and is soon to embark on a new venture—fast food. Rinascente will have to overcome a national suspicion of anything that is not cooked as mother did but other Italian entrepreneurs believe Italy may now be ready for the fast food revolution.

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Thursday September 29 1983

Why Africa needs aid

THE CASH crisis of the International Monetary Fund, coming on top of the similar shortfall in the resources of the International Development Agency (IDA), the soft loan arm of the World Bank, could not have come at a worse time for the poorest nations, most of them in Africa.

At the very moment when their needs are greatest, and when they have begun to appreciate the necessity for domestic policy reforms to stabilise their economies, the flows of external aid, loans and direct investment are stagnating, if not actually shrinking.

The past 18 months have seen a whole series of African countries adopting the sort of radical austerity programmes demanded by the IMF in exchange for balance of payments support. Several more, including Nigeria—the largest and economically by far the most important—have been asked to do so.

Many of those policies have previously been anathema, particularly the adoption of flexible exchange rates, even where black market trading has greatly undermined a currency's real value. Introduction of an IMF programme has been regarded as a recipe for revolution in the volatile political climate of post-independence Africa.

Bank supervision and change

A BANK supervisor, if at all enlightened, must constantly ask how strongly to apply a brake on change in the banking system in the name of prudence. The latest Bank of England Quarterly Bulletin provides a timely analysis of this dilemma, coming as it does when banks and other financial institutions are aggressively pursuing financial innovation to the point of destroying the very definition of a bank.

The analysis wisely concludes that it is futile for supervisors to resist change, because eventually they will be swamped by it. To appreciate the dangers and distortions that result from an inflexible system, one only has to look at the chaotic state of bank regulation in the U.S. where reform has fallen so far behind innovation that regulatory circumvention has become a highly developed—and admired—art.

Even in the UK, where bank supervision is administered with greater flexibility, pressures are mounting to reform bank regulation in light of the rapid convergence of banks and building societies. Both now compete for funds in the same retail and wholesale markets, and both offer mortgages, cheque books and plastic cards.

Yet each is subject to different regulatory constraints, which produce competitive inequalities with implications for monetary policy and the allocation of financial resources.

other investors, that IMF orthodoxy, combined with the World Bank emphasis on agriculture, was a necessary precondition to other forms of assistance. Commercial debt rescheduling has been possible only in the wake of IMF programmes.

There are, nonetheless, a growing number of African leaders and top officials who have willingly embraced the strategy of promoting agriculture, and restricting the role of the state sector, as advocated by the World Bank's Berg Report on accelerated development in sub-Saharan Africa. In its latest progress report, distributed to 146 member nations ahead of this week's annual meeting, the Bank argues that many African governments are more clearly aware of the need to take major steps to improve the efficiency of resource use in general, and especially to improve the efficiency of the productive sectors of their economies.

It is against that background that the cuts in bilateral aid flows, IMF and IDA resources, should be seen. African nations have also been badly hit by the debt crisis of Latin America, to the extent that they have been brushed, although their indebtedness is minuscule in comparison. New commercial bank loans to the continent—in addition to what is already outstanding—have dwindled to a trickle.

Population control

That is not to say that African governments have done enough to help themselves. In particular, they have almost universally failed to tackle the problem of population control (Mauritius and Tunisia are about the only exceptions), as a result of which they show an ever-increasing population growth rate. The continent is still plagued by inadequate state bureaucracies, riddled with corruption, attempting to play a far wider economic role than they are capable of sustaining.

In the words of the Bank's progress report: "The new directions of policy... simply represent an important but modest beginning towards what is required." But at least they have begun on a path of self-help, which needs encouragement and support. It would be quite wrong for the richer nations to curtail their support, just when their preaching is being listened to.

FOR two and a half years the Reagan Administration has been schizophrenic about China. The logic of President Ronald Reagan's black and white view of the world suggested that Peking ought to be an ally, given that the arch-enemy is perceived as Moscow. But Mr Reagan arrived in the White House strongly committed to "loyal," staunchly anti-Communist Taiwan. These commitments could not be abrogated without seriously upsetting the powerful right-wing groups that helped him to power.

It is only in the last few months that both domestic and international considerations have given over-riding priority to a new relationship with Peking. A fact symbolised by Tuesday's announcement that the President plans to visit the Chinese capital.

With the 1984 elections just over a year away, Mr Reagan is still without a major foreign policy triumph and looking around the world from Washington, there seems to be little prospect for dramatic breakthroughs in either Central America or the Middle East, the two main areas on which U.S. foreign policy has concentrated for the past year and more.

In both of these regions, the Administration is beginning to look as if it has decided that its best bet is to soldier on until the elections and try to avoid a disaster that really would give the Democrats something to get their teeth into next year.

Relations with Moscow have hit the lowest point in years following the shooting down of the Korean airliner last July. Because of the incident itself, but also because the Administration has decided to use it as a prime symbol of how difficult



Deng Xiaoping, China's paramount leader, and President Reagan: a warming of Sino-U.S. relations in recent months

it is to deal with the Russians. Mr Reagan still insists that he is a "man of peace," as he did again at the United Nations on Monday. He is offering what are presented as major U.S. concessions in the arms control negotiations with Moscow. But there is little real confidence in Washington that a major arms agreement can be negotiated, and the prime aim now seems to be to pin the blame on Moscow for failure.

The prospects for a Reagan-Andropov summit meeting next year—once reasonably bright—have receded into the remote distance. At the same time, the

Korean airliner incident has shown that the right-wing is not all-powerful. The conservatives howled in anger when Mr Reagan did not even try to take major economic or political sanctions against Moscow in retaliation.

But in the end they found it impossible to answer the stark question that Mr Reagan successfully used to defeat them—what do you want me to do—go to war? Despite the fact that Mr Casper Weinberger, the Defence Secretary, is now in Peking discussing arms sales, and that it had become increasingly clear that Mr Reagan was

going for an opening in China, surprisingly little has been heard from the Right-wing on Taiwan.

Now that a number of other irritants have been resolved—including the disputes over Chinese textile exports and the transfer of American high technology—Taiwan remains the major stumbling block. So far, however, Mr Reagan has been fairly successful in having it both ways on the issue.

He has gone further than any U.S. President before him in committing himself to ending arms sales to Taipei at some

time in the future—but he is continuing to supply the arms. Peking responded with uncharacteristic mildness to his plan to sell Taipei \$300m worth of weapons, including surface-to-air missiles, the second biggest ever U.S.-Taiwan arms deal, announced this July.

But the Chinese have made it clear that the Taiwan issue will not go away, and that the new warmth in their relations with Washington falls short of the "strategic partnership" that Mr Weinberger has talked of. As Washington officials see it, Peking is concerned about the

general Soviet military and naval build-up in the Far East, and about the deployment of SS-20 intermediate-range missiles in Asia in particular.

Mr Reagan has made it clear that one of his main foreign policy goals is to isolate Moscow in the eyes of world opinion, although a whole range of practical U.S.-Soviet links are still in place. China can be made to fit neatly into that scenario. But Washington also recognises that China's main objective is economic development and that for Peking the trade and economic aspects of closer ties with the U.S. are at least as important as military or strategic links.

The China visit means that Mr Reagan's attention is going to be heavily concentrated on Asia in the coming months. In November, he is due to spend two weeks visiting Japan, South Korea, the Philippines, Indonesia and Thailand—further confirmation, if it were needed, of the increasingly Pacific orientation of the United States today.

It will also be seen as another strong hint that Mr Reagan is planning to run again for the Presidency next year. The official White House line remains that he has not yet finally made up his mind, and that he will make an announcement in due course, probably before the end of the year.

He has indicated that he wants to go to Asia in November as a statesman, not as a candidate. But the mechanics of setting up election committees and securing federal matching campaign funds mean that he may have to show his hand soon thereafter. If he is not going to run, he has given absolutely no indication of it.

Deng learns how to play two cards at once

By Alain Cass, Asia Editor

PRESIDENT REAGAN'S planned visit to China next spring illustrates perfectly Deng Xiaoping's famous dictum, now the yardstick of much of Chinese policy: "It does not matter whether the cat is white or black, as long as it catches mice."

After more than three decades of violent changes in direction, Chinese foreign policy under Deng, the country's paramount leader, appears to be settling down to a more pragmatic approach based upon the need to pursue the internal reforms necessary for the country's economic, social and political advancement as a world power.

China, Deng has concluded, needs American technology to modernise both its economy and its armed forces. But it also needs to reduce the huge burden of facing up to the

military threat posed by the presence of 70 Soviet divisions along its borders. It must therefore negotiate with both at the same time, compromising where necessary and refusing to hedge only where absolutely unavoidable.

This eminently practical approach also leaves China in the happy position of being able to use its negotiations with the U.S. to put pressure on the Soviet Union to make concessions and vice-versa. Deng is playing both the Soviet and the American "card"—to the discomfort of both—with the same consummate skill with which he has twice survived political oblivion.

China's newly evolved foreign policy has also been characterised by a moderation in its relations with both the superpowers which has been lacking in the past.

In the case of the U.S., the Chinese regime now appears to accept that the kind of intimate, strategic relationship envisaged by President Richard Nixon in 1972 is neither practical nor desirable.

This is, not least, because of the issue of American and, in particular, President Reagan's support for the nationalist regime in Taiwan. Having hammered at this particular door for nearly two years now, China appears to have decided that no further concessions can be expected from the present Administration.

Faced with the choice of a breakdown in relations or the more profitable course of agreeing to differ and getting on with areas of mutual interest, Deng seems to have had no compunction about choosing the latter course. Taiwan still remains a major obstacle to "normal"

relations between the U.S. and China. But because, unlike Hong Kong, China's sovereignty over Taiwan is not disputed, it feels that it can afford to let the matter lie for the time being.

China has also, however, made it clear that it does not regard the U.S. as its only supplier of either economic or military hardware in the West.

The Chinese, with a healthy \$12bn in foreign exchange reserves tucked away, have been turning increasingly to Europe for advanced technology.

They have also made progress in establishing their own strategic deterrent to reinforce their independence. They fired a land-based CSS Intercontinental Ballistic Missile in June 1980, and their first submarine-launched missile on October 12 1982. The last occasion coincided with

the presence in Peking of a high-level Soviet delegation. Although the Chinese have made the Russians sweat with their use of the "U.S. card," they have been restrained in how they have played it. They did not, for example, vote in favour of the UN resolution condemning the shooting down of the Korean airliner.

Instead, they waited until Mr Mikhail Kapitsa, the deputy Soviet Foreign Minister and the most senior Russian envoy to visit Peking in two decades, left China after talks, and then issued a mildly critical statement of the incident.

The Chinese are, no doubt, pleased at repeated Soviet attempts to improve relations. Mr Leonid Brezhnev, the late Soviet leader, referred to this desire three times in major foreign policy speeches in 1982. When Mr Yuri Andropov succeeded him the initiative was given new

impetus. The warming of Sino-U.S. relations in the past two months will have made the Russians more nervous and, therefore, more eager.

But there too, major obstacles remain. They include the Soviet presence in Afghanistan, which threatens the stability of Pakistan, a staunch Chinese ally; Russian troops on China's northern border and, most difficult of all to resolve, the problem of Soviet support for Vietnam's occupation of Kampuchea, which challenges Chinese supremacy in south-east Asia.

In the end China has followed the only practical course open to it. It has pursued areas of self-interest while conveniently ignoring intractable problems. The message seems clear enough: China will never again wed itself to a superpower. Instead, it will try to become one in its own right.

Men & Matters

High society

Gordon Peter Getty, one of the sons of oilman the late John Paul Getty, is the richest person in the United States with a net worth of \$2.2bn according to Forbes Magazine, which analyses these matters. Altogether, 15 people—13 men and two women—are listed as having fortunes of \$1bn or more. Among them are two daughters and two sons of oilman H. L. Hunt, whose home state, Texas, has six billionaires—more than any other state.

Life at the top is not entirely without its hazards, however. No fewer than 74 of the people who were in the Forbes list a year ago have disappeared from this year's list.

Five of them suffered serious financial setbacks, 13 died, 15 fortunes were reallocated or re-evaluated—and 41 of them simply could not keep up with the Jones.

Battle orders

I expect a smell of moth-balls on the commuter trains into London this morning. Brokers, jobbers, insurance men, and merchant bankers, will be searching their wardrobes for long-discarded battle-dresses and similar protective clothing. For the City is expecting to be under siege from a loosely-connected collection of protesting organisations which have not declared their precise plans to the City police, but which say they intend to "stop the City."



"I've been trying to pick the right moment to ask for a salary increase all week."

Exchange functionaries emphasises that intruders should be asked "firmly but politely" to leave. The next step if the guerrilla action escalates is "minimum force necessary to restrain them." Police assistance should be avoided.

But life will doubtless go on, and fortunes will continue to be made and lost in the Square Mile today. The Stock Exchange memo ends on a sanguine note: "Hopefully, we should not be unduly troubled."

Gray's aim

Command and control were the watchwords at London's Savoy hotel yesterday when an audience of British investors was addressed by Harry Gray, chairman of the U.S. conglomerate United Technologies, and a robust veteran of some famous Wall Street take-over battles. The group included Oils, Elevators, Pratt and Whitney jet engines, and Carrier air conditioning.

Gray had less to say about financial fights yesterday than

to be chairman of Hong Kong's Chinese Banks Association. This links all locally based banks, apart from the Hang Seng (61 per cent owned by the mighty Hongkong and Shanghai Banking Corporation).

Until now, the association has been dominated by the Communist Bank of China which has also traditionally supplied the chairman. The appointment shows some nimble diplomatic footwork by Li, who has been making links with other foreign banks as he wakes Bank of East Asia from its sleepy image.

The bank was founded in the First World War by ten Chinese families; four are still actively associated with it. But it is the Lis who have come more and more to the fore. This year has already seen the opening by HK governor Sir Edward Youde of the bank's new skyscraper headquarters in the centre of the colony.

Li plans new ventures in both banking and insurance. The bank has a merchant banking operation with Warburg called East Asia Warburg, and the colony's financial gyrations are also likely to keep him more than usually busy.

Li's footwork

David K. P. Li, the 42-year-old Cambridge-educated chief executive of Hong Kong's Bank of East Asia, has scored another coup in what has been a busy summer.

Li, who has been pushing the bank in a more ambitious direction, has accepted an invitation

to be chairman of Hong Kong's Chinese Banks Association. This links all locally based banks, apart from the Hang Seng (61 per cent owned by the mighty Hongkong and Shanghai Banking Corporation).

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Li's footwork

THE FAMOUS GROUSE
FINEST SCOTCH WHISKY
Quality in an age of change.

Observer

By Samuel Brittan

Armco and Peabody in \$250m deal

By Paul Taylor in New York

ARMCO, the major diversified steel and energy company, yesterday announced a major corporate restructuring, affecting both its steel and energy divisions.

The company, the sixth largest U.S. steelmaker, said it had agreed to sell its West Virginia coal production properties and its interest in a soon-to-be completed Newport News, Virginia, coal terminal to Peabody Holding for \$250m.

Armco also said it has sold its oil and gas subsidiary, Strata Energy, to Dallas-based, Natural Resource Management, for \$66m and also announced major changes in its steel-making operations.

The restructuring forms part of a previously announced plan by the company to sell assets that no longer fit into a new strategic plan aimed at improving Armco's cash position.

The change in direction was forced by the recession, which led the company into a \$345.1m loss last year - its first loss for 44 years - and a net loss of \$204.2m in the first six months this year.

In its annual report the company said it planned to cut costs and reduce its debt through the planned sale of about \$500m of assets including a 20 per cent stake in its financial services group. Since the start of last year Armco has reduced its salary staff by 6,000 or 27 per cent and cut its commercial paper debt from \$416m in March last year to under \$100m.

As another part of the restructuring, Armco yesterday said it had reached agreement in principle with Dofasco of Hamilton, Ontario, for an exchange of iron ore properties. Armco is virtually self-sufficient in iron ore, limestone and coal.

Armco intends to combine the operations of its flat-rolled carbon steel facilities in Ashland and Middletown, Ohio. Open hearth steel melting at Middletown will be phased out as will the hot strip mill at Ashland.

Armco will install new equipment at both plants and expects eventually to have all steel continuously cast at both plants.

The sale of the coal properties had also been widely expected. Peabody is the largest U.S. coal producer, with revenues last year of \$1.3bn from the sale of 50m tons of steam coal, mostly to electricity companies. The holding company is owned by Newmont Mining, the Williams Corporation, Bechtel Investments, Boeing and Equitable Life Assurance Society of the U.S.

Rollm to launch IBM-based message centre

By Our New York Staff

ROLLM, the California-based advanced telecommunications equipment manufacturer, said yesterday that it expects to make the first product resulting from its technical alliance with International Business Machines (IBM) available in October 1984.

Rollm, in which IBM now has a 17.7 per cent stake as part of its strategy of acquiring equity stakes in companies to support technical products, said the first product will be a computerised message centre capable of handling up to 10,000 voice or data lines. It will sell for about \$115,000.

The message centre will consist of IBM's computerised message terminal and Rollm's computerised switchboard.

The announcement of the new product underlines the importance of IBM's new strategy to ensure its continued competition in the office equipment and telecommunications industry.

New sparks in the U.S. electronic games market

Terry Dodsworth in New York writes on two companies fighting to rediscover glory

LITTLE FUN is to be had these days in making electronic games. In swift succession, the two U.S. companies which virtually created the market and built the industry to a billion dollar scale have been knocked off their pedestals. It will take a long time for them to pick up the pieces.

The duo - Atari and Mattel - have announced aggregate losses of \$557.2m in their home electronics divisions over the last six months. Yet only a year ago they were both riding on the crest of what appeared to be a very big and unstoppable wave. Atari seemed to have money to burn. "When the stock was near \$80, nobody complained that the company had style," says Mr Steven Ross, chairman of Atari's parent, Warner Communications, explaining the group's lavish entertainment budget. "At around \$20, people start complaining."

Growth for both of them had been staggering. Atari, bought by Warner for a song seven years ago, had subsequently shot to international recognition, while racing ahead to generate half the group's sales and around 80 per cent of operating profits of \$522m in 1982.

At Mattel, the transformation had been just as astonishing. Known already as the creator of the Barbie Doll, one of the world's most successful toys of its era, Mattel propelled the electronics division ahead so rapidly that it had grown in the space of three years from about 10 per cent of profits to half. Operating profits in the division jumped from \$7.3m in 1981 to \$67m in the year to January 1983, carrying the group's net earnings up from \$7.3m to \$42.4m.

Disaster struck with the force and speed of a cyclone. Given the record of the electronics industry for such swift and remorseless reversals, it perhaps ought not to have surprised anyone. But many shareholders appear to have been caught completely unawares. Warner Communications' share price lost almost 40 per cent last December as Atari's problems sank in. Mattel's, which had risen to \$31½ towards the end of last year, plunged in the spring, and now stands at \$6½.

There is an overwhelming consensus on how things went so wrong. Analysts, many caught out as badly as the man in the street who believed the firm was investing in effortless 20 per cent annual growth, cite a number of factors.

Loose management. The key activities expanded so fast that they outgrew the management systems set up to control them. Some credence is given to this view by the wholesale blood-letting and reorganisation that has followed the collapses.

Weak product strategy. Management became so complacent after the relatively undiscriminating response of the market to early products that they put insufficient development effort into the new range of games. Dealers have complained, for example, that Intellivision II, the second generation Mattel product, offered little new at all. The market, however, had become more sophisticated by the time of its launch earlier this year and promptly rejected the product.

Costs. U.S. wage rates became increasingly difficult to bear as soon as the competition intensified, with



Glee for the young players of the Atari Soccer video game: less glee for Atari and Mattel.

some rival products being made in the Far East.

The rate of growth began to slacken about a year ago. No adequate figures on the electronic games market exist, but the victims of the collapse have all been caught with enormous stocks which they have found impossible to liquidate quickly, and some of which, indeed, they may be stuck with forever.

Mattel, for example, announced heavy inventory write-offs against profits in its half-year figures. It is almost as though the industry is responding to an ephemeral fad, an impression which is reinforced this month by problems in two Californian games software companies, Image and Activision. The first has been forced into heavy layoffs, the second into raising forecast losses for its second quarter, to September, to \$5m from \$3m.

Apart from the market flattening out it also appears to be moving in a different direction, with electronic games becoming much more a part of the home computer industry. The games manufacturers saw this themselves as they began to move into home computers but some of the home computer companies have been quicker to grasp the opportunities.

Even without the robust American business ethic, which teaches that market disasters must be met ruthlessly and head on, the scale of the slump would have called for radical action. Expectations have not been disappointed. Management heads have rolled, entire factories have been wiped out and enormous write-offs pushed through the balance sheets.

Atari's solution has been a combination of blood-letting and blood transfusion. After taking on 2,500 workers in the U.S. in 1982, some

1,800 were made redundant in the first half of this year, and some manufacturing was transferred to Hong Kong and Taiwan. This was followed by a change at the very top, when one of the U.S.'s most celebrated marketing specialists, Mr James Morgan, from the Philip Morris Tobacco Company, was brought in and given a free hand as chief executive. He has lost little time since he arrived at the beginning of this month, immediately shunting aside some senior executives and moving to impose some order on the group's spread-eagled production and management structure.

What the talk of development means in precise product terms is anyone's guess. There is speculation, for example, that the group will abandon its Atari project aimed at a computer-based telephone. But Atari is still clearly determined to stick in the video games business, and Warner has a sufficiently strong balance sheet to see the next cycle of development through. Even after accounting for a first half loss of \$356m - consumer electronics ran up an operating deficit of \$356m - its common equity still stands at \$1bn.

For Mattel, however, it is a very different matter. Never as big as Atari, which was once credited with 80 per cent of the U.S. electronic games market and still has around 40 per cent, it has given little indication of having the strength or desire to see through a whole new generation of development.

Its market share is reckoned to have slumped from around 15 per cent to 10 per cent, and the losses and write-offs have played havoc

with its balance sheet. By the end of June, as half-year losses soared to \$201m, its equity had been reduced in 12 months from \$281m to \$81m, while short-term debt had shot up from \$300m to \$410m. A longer-term agreement is now being worked out with the banks, which have agreed to support the group until mid-1985, on the strength of the security offered by certain subsidiary assets and accounts receivable.

Mattel included a \$85m provision against cuts and stock write-offs in the first half, so there ought not to be a great deal more to come. Even so, the losses have sharply reduced its room for manoeuvre. With cash flowing out of the company and the interest burden due to go up, it scarcely has the financial resources to push into the kind of development which would keep it in the forefront of e business.

These constraints are reflected in the severity of the pruning it has undertaken. One third - 650 - of its white collar workers have been laid off, the second generation game, Intellivision II, abandoned, and the Aquarius home computer plan severely trimmed back.

The net result of this slimming course, the company admits, will be to reduce the electronics activities to a smaller size than the traditional toy-making. The old heart of the company, which has gone through its own crisis in the past, is still beating strongly. In the first half, it raised sales by 13 per cent and achieved record operating profits of \$42m. It looks as though Mattel will have to fall back on this to see it through the new crisis. Barbie to the rescue.

Solvay doubles interim profit

By Paul Cheeswright in Brussels

SOLVAY, the diversified chemicals group and Belgium's oldest multinational company, more than doubled its net profits to the first half of this year as conditions on the plastics market improved.

Net profits for the six months to June were BFr 2.33bn (\$43.34) compared with BFr 1.16bn in the same period of 1982. The increased profits came on the back of a rise in turnover to BFr 95.37bn from BFr 88.8bn.

Over most of the range of its products Solvay held its own in the markets without much change in the position from last year. But the crucial difference for the figures was an improvement in PVC prices from the depressed levels of 1982.

At the same time there was an improvement on the polypropylene market.

Despite that better performance, the Solvay board is remaining cautious about its dividend policy, choosing to maintain its 1983 dividend at the 1982 level of BFr 70 a share.

Litigation hits GPU earnings

GENERAL PUBLIC Utilities' operating profit rose by 28.8 per cent to \$41.5m, or 88 cents a share, for the year to August. Our Financial Staff writes. Net earnings of the energy holding company which owns the Three Mile Island nuclear plant, nevertheless emerged 17 per cent lower at \$22.99m, after litigation settlement of \$14.65m and \$3.86m write-offs.

The company says that since the accident at the plant in March 1979, the future earning power of its system is dependent on regulatory responses to a number of major uncertainties created by the incident.

Gildemeister to lift interest in Pittler

By JOHN DAVIES IN FRANKFURT

GILDEMEISTER, West Germany's biggest machine tool manufacturer, is pressing ahead with its recovery strategy by increasing its stake in Pittler, another machine-tool-maker.

Gildemeister, which is boosting its stake from 24 per cent to 75 per cent, plans to introduce wide-ranging co-operation between the two groups in research, production and sales.

Both companies have long been operating at a loss. Gildemeister last paid a dividend in 1973 and Pittler in 1975.

Dr Horst Gührer, the chief executive at Gildemeister, said yesterday that his company would buy the 51 per cent stake in Pittler held by Deutsche Bank and Dresdner Bank.

He said that Gildemeister would raise funds by increasing its nominal capital by DM 8m to DM 48m (\$16m). The main shareholders, Sauer Getriebe and Westdeutsche Landesbank, each with more than 25 per cent, would participate in the capital increase, but it was not yet clear to what extent.

He declined to disclose terms of

the capital increase or of the Pittler acquisition.

Problems at Gildemeister and Pittler have been aggravated by the deep recession in the machine tool industry in the last few years and by growing competition from technologically advanced rivals abroad, notably the Japanese.

Both companies have carried out extensive restructuring and have cut their workforce sharply.

Gildemeister's worldwide sales revenue fell 15 per cent last year to DM 420m, while Pittler - whose 1982 results are to be published later this week - is understood to have suffered a 20 per cent setback in sales to about DM 140m.

Gildemeister sees co-operation with Pittler as a key part of its strategy to build a strong and technologically modern force capable of taking on foreign competitors.

Dr Gührer said that both companies would report losses for this year, but results should improve next year. Although orders overall were still weak, Gildemeister's factory automation systems division was operating successfully, he said.

Rinascente sales up by 14%

By James Buxton in Rome

LA RINASCENTE, one of Italy's leading stores groups with interests in department stores, supermarkets, hypermarkets and other types of stores, saw its sales rise by 14 per cent in the first six months of 1983, compared with the first half of 1982. This is just under the inflation rate over the period.

Sales totalled L790bc (\$475m) including value added tax. The best result was delivered by the food sector, whose sales rose 21 per cent, reflecting the fact that the company is growing sales of fresh food in its supermarkets to attract customers away from smaller shops.

Non-food sales did much less well, growing by only 10.9 per cent, and affected by weak sales of clothing.

Assicurazioni Generali, Italy's leading insurance company, had a 14 per cent increase in premium income in the first half of 1983 compared with the first half of 1982. Premium income for the parent company rose to L1,077bn (\$673m), of which L307bn was from life insurance premiums and L770bn from damage insurance.

Rite Aid up in second quarter

By Our Financial Staff

RITE AID, the U.S. drug store and groceries group, increased second quarter net earnings from \$10.7m or 51 cents a share to \$12.6m or 60 cents.

This took earnings for the six months to August 27 to \$24m or \$1.14 a share, up from \$20.2m or 96 cents. Sales rose from \$594.6m to \$604.3m, with \$349.7m (\$302.1m) coming in the second quarter.

Creusot-Loire plan unresolved

By DAVID HOUSEGO IN PARIS

A BOARD meeting of Creusot-Loire, the French engineering group which is threatening to file for bankruptcy, broke up yesterday without resolving the future of the company.

A brief statement, which reflected the tense negotiations now taking place with the Government over the disposal of its steel and part of its nuclear interests, merely said that the board would meet again

soon. Two weeks ago the board also postponed final decisions on the restructuring of the group.

Creusot-Loire is hoping to raise some FF1.12bn (\$150m) by selling its steel subsidiaries

Erbamont earns \$13m

By RUPERT CORNWELL IN ROME

ERBAMONT, the company incorporated last May to handle the pharmaceuticals and health care operations of Montedison, the Italian chemical group, yesterday reported a first half net profit of \$12.8m, or 33 cents a share, on total net revenues of \$279.1m.

Erbamont, which is registered in the Netherlands Antilles and quoted on the New York Stock Exchange, announced in the prospectus accompanying the listing on Wall Street that its net income in 1982 had reached \$34m, on net sales of \$537.8m.

In May 1983, Erbamont signed an agreement to acquire Adria Labora-

tories, a subsidiary of Hercules, the U.S. chemical company. Following that transaction, Hercules will own some 15 per cent of Erbamont, while Montedison retains an interest of 77 per cent.

It was simultaneously announced in Milan that Farmitalia/Carlo Erba, the principal operating subsidiary of Erbamont, raised its own turnover by 17 per cent in the first six months of 1983 to L254bn (\$159m), while consolidated income rose 8 per cent to L372bn, of which 62 per cent was achieved abroad. Spending by the company on investment and research and development totalled L55bn.

President of Ayala to step down

By EMILIA TAGAZA IN MANILA

MR ENRIQUE ZOBEL, the controversial president of Ayala Corporation, the giant Filipino conglomerate, yesterday announced his early retirement from the company's top post. Mr Zobel, who has served Ayala for 37 years, 16 of them as president, has three more years before the compulsory retirement age of 60.

In announcing his retirement, Mr Zobel, who has been described as one of the richest bankers in the world, said he would devote more time to the chairmanship of the Bank of Philippine Islands and Ayala International.

On Monday, President Ferdinand Marcos accused businessmen, including those associated with Ayala companies, of instigating demon-

strations against him in Manila's business district.

Mr Zobel, however, says: "I am not responding to political pressure of any kind. The current political situation is not playing any part in my business decisions."

Mr Zobel's resignation from the Ayala master company is seen as significant by the banking and business community. Immediate reaction was that his decision would shift his attention and possibly his base of operations abroad.

Ayala International has numerous construction projects overseas, including the Sultan of Brunei's palace and other property development projects in South-East Asia. The Bank of Philippine Islands

(BPI) is the second largest private commercial bank in the country by assets, and has substantial interests in Asia International Bank in New York and the Island Development Bank in Brunei.

During the last three months, there has been widespread anxiety among bankers and in the Government over a flight of capital from the Philippines because of the prevailing economic and political uncertainties.

Some bankers say that many wealthy Filipinos have been skilfully and quietly transferring assets abroad while the economy was deteriorating further. The country has been getting deeper into debt, with outstanding foreign debts reaching U.S.\$18bn, the third largest figure in Asia.

The balance-of-payments deficit has also been worsening. Last year's shortfall hit a record U.S.\$1.1bn and this year's figure is expected to equal that.

The assassination last month of Mr Benigno Aquino, the popular Filipino opposition leader, has exacerbated the uncertainties and set off an overwhelming show of anti-Government sentiment including some violent confrontations between demonstrators and the police.

Businessmen commenting on Mr Zobel's resignation said it was in his interest to consolidate his capital. Ayala Corporation has been adversely affected by the depressed Philippine property and real estate business. Last year, net profit dropped to 105m pesos (U.S.\$8.5m) from 1981's 150m pesos.

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JULY 1983

INTERNATIONAL COMPANIES and FINANCE

Michael Thompson-Noel on the rise and rise of an Australian banker
Whitlam puts State Bank on the map

FOR AN Australian banker, Mr Nicholas Whitlam, the 37-year-old managing director of the State Bank of New South Wales, stands out from the crowd. Firstly, there's his height of 6ft 5ins, then his appearance—eerie, smiling, relaxed gaze, bold eyebrows, prematurely silver hair and plastic-rimmed glasses. Then there's his background: schoolboy breaststroke champion, Sydney University, Harvard, Morgan Guaranty (he was "Mother Morgan's youngest ever vice president"), American Express (in Australia), and Banque de Paris et des Pays-Bas (in Hong Kong).

And then there is the name: His father is Gough Whitlam, former Prime Minister of Australia. Mr Graham Freudenberg, Gough Whitlam's biographer and speechwriter to reigning Labor Premier Bob Hawke, says, however, that "Nicholas does not suffer from the competitive son-of-the-great-man syndrome... he's confident enough of himself not to have to measure himself against his father."

Given a distinguished merchant banking background, he was a natural choice to take over as managing director of the State Bank of NSW, formerly The Rural Bank of NSW, in November 1981.

Since then he has presided over a period of great change in which the sleepy old Rural Bank (a lumbering green giant) has been thrust into the limelight.

Under Mr Whitlam it has become marketing-orientated. It has introduced a regionalised retail banking structure, bolstered its corporate and

international activities; recruited senior personnel from outside; developed off-balance sheet lending; created a new funds management division; delegated decision-making so that managers manage, rather than administer; and started joint ventures with the trade-financier Eurys Australia (owned jointly with a subsidiary of Deutsche Bank) and the Merchant Bank BOT Australia (a subsidiary of Bank of Tokyo).

It has opened offices in New York and the Cayman Islands, and opened a branch office in London on October 4 that will concentrate on foreign exchange and treasury dealings, corporate finance, money transfer, and trade credits.

To help finance its international operations, it recently made a US\$100m note on the Eurocurrency market.

It is a trading bank only, with a total of 251 branches, and is an agency of the State Bank of NSW. Total assets at June 30, 1983 were A\$4.560 (US\$4.3bn), and net interest income in its last year about A\$90.5m. It is the best-capitalised bank in Australia.

Events have moved swiftly since Mr Whitlam took over, for he has introduced fair and aggressive. "Essentially," he says, "we are seeking to change the State Bank from a state-owned charity with no really identifiable goals into a business enterprise which happens to be publicly-owned."

Formerly, he says, the bank never really had a purpose. "I don't tolerate people who are lazy, and that was something I found here. The place was



Mr Nicholas Whitlam

structured for the benefit of the employees."

Decision-making was concentrated at the highest level of the bank's hierarchy. Departmental budgets and targets were not set, and thus could not be monitored. In some areas, new ideas and professionalism were discouraged. Marketing was archaic, and promotion largely determined by seniority.

Now, however: "Profit is the basis of our planning and the yardstick of our success."

Mr Whitlam outlines four key areas of change:

● Marketing: "Previously the bank waited for people to walk in and ask for money, then gave it to the best risks from amongst those applying. But times have changed."

● Planning: There is now a planning secretariat, which co-ordinates the planning process and provides the business units

with new ideas. They can take up an idea, or drop it.

● Improvement of management information.

● Overhaul of the bank's organisational structure.

Mr Whitlam says the State Bank has undergone "massive change in a short period, and it has worked. To a large extent the impact of the change was greater in the State Bank than in the newly-merged (Australian) private banks. This is because in a merger, people expect a shake-up and a shake-out. In the State Bank, however, there was no such realisation, people were told that change would occur but had no realisation of what it implied.

Visitors to Mr Whitlam's office sit on a sofa beneath a modern Australian painting of imperious Merino sheep, so that a sense of humour helps. He says that the qualities he brought to the bank include openness of style ("I try to run a democratic show"), and "being an achiever, which may relate to my family background."

"I want this to be the best-run bank in New South Wales. I want it to be an excellent corporate bank. And I want a highly professional money market business."

He listens to Verdi, Wagner, and rock 'n' roll, is something of a wine specialist and expects to be a banker or professional manager for the rest of his life (he took a drop in salary to go to the State Bank). Quantum might appeal, or a public sector oil company, but not mining or shipping. "A bit boring, frankly, people running mining companies always seem to have a clean desk."

Dunlop to be further strengthened says Pegi

By Wong Sulong in Kuala Lumpur

A STRONG hint that there will have to be further cost-cutting and slimming down at Dunlop Holdings has been given by Mr Ghafar Baha, the chairman of Pegi, the Malaysian investment group, which holds 26 per cent of Dunlop.

He said that he and fellow Malaysian, Mr Eng Chin Ah, who also represents Pegi in the Dunlop board, would be submitting proposals to the next Dunlop board meeting at the end of October with a view to rationalising and strengthening the group's activities. He added that there was "an immediate need to put the company on a right footing."

Mr Ghafar, who is also a prominent politician of the ruling Malay party, expressed support for Dunlop's recent decision to sell off its European tyre operations to Sumitomo Rubber Industries of Japan, pointing out the deal would help cut Dunlop's loss-making businesses and reducing its huge losses.

He said Dunlop was already discussing the sale of the Sumitomo before he and Mr Eng joined the board in June.

European tyre business to them subsequently participated in the discussions and concurred with the view that the operations should go.

He also pointed out that the Malaysian directors enjoyed a good working relationship with Sir Campbell Fraser, and Mr Alan Lord, Dunlop's chairman and managing director, and the question of Pegi joining other minority shareholders to oust Sir Campbell, as suggested by several newspaper reports, did not arise.

Mr Ghafar ruled out the prospect of Pegi making a bid for Dunlop, shortly after the Sumitomo deal had gone through, although the group is keeping an "open mind" on the issue.

● FIRST-HALF 1983 pre-tax profits at Genting, the Malaysian casino, hotel, and plantation group, rose by 32 per cent to 64.6m ringgit (US\$27.7m) on turnover ahead by 8 per cent to 146m ringgit.

The strong profit growth came mainly from casino operations. Earnings from the plantation subsidiary, Asiatic Developments, were down because of lower commodity prices, and the hotel and property division was also sluggish.

The property division, however, is expected to contribute substantially to group earnings in the second half following the recent offer for sale of two large blocks of luxurious condominiums in Genting Highlands.

Write-downs hit Far East Consortium

FAR EAST CONSORTIUM, the Chiu family's quoted real estate and investment vehicle, yesterday reported a group net loss after tax, minority interests, and extraordinary items of HK\$269.42m (US\$32m) for the year ended March 31, compared with a profit of HK\$66.5m previously.

No final dividend is to be paid leaving the interim 2.5 cents to compare with a 10 cents total last year.

● Hongkong and Kowloon Wharf and Godown has reported a group net profit, after tax and extraordinary items, of HK\$390.5m, against HK\$322.0m previously in six months ended June 30.

An extraordinary profit of HK\$123.6m helped boost earnings per share to 10.77 cents from 9.97 cents.

The interim dividend is 4.9 cents compared with 4.5 previously. Reuters

Carbon clubs help Daiwa Seiko

BY YOKO SHIBATA IN TOKYO

DAIWA SEIKO, the world's largest manufacturer of fishing equipment, with four overseas plants including one in Scotland, continued its upward trend in sales and profits in the year to July, following a boost in sales by its sports goods sector.

Parent company pre-tax profits were ¥2,541m (\$10.6m), up 7.4 per cent on sales of ¥36,141m, up 3.5 per cent. However, a higher corporate tax burden accruing on a withdrawal of funds from currency fluctuation reserves left net profits down by 2.3 per cent to ¥2,461m. Net profits per share were ¥21.26, compared with ¥24.59.

Sales of fishing reels and rods declined by 0.2 per cent in the year to account for 53.9 per cent of the total, with exports hit by bad weather in the U.S. and heavy pressure at home from cheap imported products from Korea. However, sales of golfing goods centring on

carbon clubs jumped by 40.8 per cent to account for 13.1 per cent. Until last year, imported golf equipment was one of few foreign products faring well in Japan.

However, the introduction of carbon golf clubs by Daiwa Seiko and Mizuno has hit the market for imported products. Imports of golf clubs declined by 14 per cent in the seven months to July and the Japanese makers expect exports for the current full year to increase by 30 per cent to 800,000 clubs.

Last autumn Daiwa Seiko purchased the largest U.S. skiing boots manufacturer Hunson and has started production in Japan to sell under the Hunson brand name. As a result, Daiwa's sales of skiing equipment rose by 15 per cent to account for 7 per cent of the total, despite the warm winter.

Sales in the tennis goods sector also jumped by 28.5 per cent to account for 4 per cent

of turnover.

The company expects a higher contribution in the current year from its newly developed products and sales are forecast to rise to ¥391m.

Pre-tax profits are projected at ¥2,731m, up by 7.6 per cent and net profits at ¥1,311m, up by 6.6 per cent.

● DAI NIPPON Printing, Japan's largest printing company, lifted full year profits by 1.5 per cent to ¥23.3bn (\$94m) for the year to May on sales of ¥623.9bn, up by 9.2 per cent.

Full year net profits per share were ¥38.66, compared with ¥40.

Printing sales rose by 8.9 per cent to account for 89.4 per cent of the total with the rest coming from sales of precision electronics.

● Meiji Seika's share price in March of this year fell by ¥18 to ¥542. This corrects an error in yesterday's article on the Japanese drug industry.

Big loss for slimmed-down Hanimex

By Lachlan Drummond in Sydney

DRASTIC CORPORATE surgery has left Hanimex Corporation with a total attributable loss of A\$13.8m (US\$12.4m) for the year to June 30 compared with a A\$2.4m deficit in 1981-1982. Sales were little changed at A\$174m.

The loss includes A\$2.4m of structural costs from writing off stock, bad debts, and dies and moulds, and a net A\$5.5m of extraordinary charges for the closure of businesses. The tax charge was A\$1.95m against A\$1.12m because of the company's inability to take up future tax benefits.

Included in the businesses shut down are bicycle manufacture, distribution of Seika diving gear, facsimile machines, typewriters, and minicomputers leaving the company with camera import and distribution, photo laboratories, consumer electronics, and leisure products. It is to close its U.S. projector plant.

The move to trim peripheral or unprofitable operations at Hanimex came after its controlling shareholders, Philip and Co., asserted its control a year ago by stripping the board of its founding directors and installing its own top management.

The group has maintained its close trading links with Japan's Fuji Film Company and will concentrate more on the photographic equipment area, where it also has distribution operations in Europe.

The company says stock reduction programmes have freed A\$11.5m over the year while property sales so far have realised A\$1.5m.

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Floating Rate Subordinated

Notes due 1984

In accordance with terms and conditions of the Floating Rate Subordinated Notes due 1984, the Rate of Interest for the interest period from 30th September, 1983 to 30th March, 1984 has been fixed at 10% per annum. The Coupon Amount of US\$50.56 will be payable on 30th March, 1984 against surrender of Coupon No. 14.

29th September, 1983

Manufacturers Hanover Limited

Agent Bank

All of these securities having been sold, this announcement appears as a matter of record only.

1,000,000 Shares

The Stop & Shop Companies, Inc.

Common Stock

Lehman Brothers Kuhn Loeb

Incorporated

Bear, Stearns & Co.

Alex. Brown & Sons

Goldman, Sachs & Co.

Kidder, Peabody & Co.

Prudential-Bache

Shearson/American Express Inc.

Wertheim & Co., Inc.

Rothschild Inc.

September 19, 1983

The First Boston Corporation

Dillon, Read & Co. Inc.

Hambrecht & Quist

Lazard Frères & Co.

L. F. Rothschild, Unterberg, Towbin

Shearson/American Express Inc.

Wertheim & Co., Inc.

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Merrill Lynch Capital Markets

Salomon Brothers Inc.

Smith Barney, Harris Upham & Co.

Dean Witter Reynolds Inc.

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VONTBEL EUROBOONDINDIZES

WEIGHTED AVERAGE YIELDS

PER SEPTEMBER 27, 1983

	Today	INDEX	Yield	Yield
		Last week	1983	1982
USS Eurobonds	11.65	11.98	10.5	11.25
DM (Foreign Bond issues)	7.58	7.64	7.78	7.25
HPL (Eurobonds)	8.18	8.22	8.27	7.43
Genl Eurobonds	13.32	13.23	13.56	12.82

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What large companies and banks should know about Morgan's international trade services

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At left, Morgan banker Richard Johnson in New York with two of the bank's international trade services officers, Alfred Koebel and Alexander Kennedy. Center, at one of the automated data units serving trade clients are Atwood Collins, who heads trade services, Maureen Barrett, Robert Springett, and Lowell Knauer. Right, two officers of Morgan's Hong Kong office. David Morris heads general banking; Kenneth Sit's responsibilities include trade services.

For more than 100 years major companies and banks have come to Morgan for superior trade services—documentary and standby letters of credit, bankers acceptances, collections, and reimbursements.

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Every time you bring Morgan a trade transaction you work with the same small team. Every phase of your transaction—from start to finish—is handled by members of the team. You know them by name, and they know you. This close, continuous communication helps us develop a deeper understanding of your needs, your way of doing international business.

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Today, computers help us give you this speed and reliability. But no machine can spot discrepancies in a bill of lading or inspection certificate, or route a transaction in a more timely way. No machine can replace the skills of Morgan people in examining complex trade documents. Some of our specialists have 30 years of experience. So you'll get fast, expert answers to questions like:

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- ☐ What are the restrictions on using bankers acceptances prior to shipment of goods?
- ☐ When is it to my advantage to have time draft credit terms in a letter of credit instead of deferred payment?
- ☐ Which protects me better as an exporter—a transferable credit or an assignment of proceeds?

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INTERNATL. FINANCIAL FUTURES

Providing conditions for innovation

BY ANDREW ARENDS

THE growth in financial futures is accelerating the "globalisation" of financial markets. Mr Thomas Strauss, managing director of Salomon, said yesterday.

He was speaking on the opening day of a conference on World Financial Futures organised by The Financial Times, Investors Chronicle and The Banker.

Mr Strauss went on to state that the growth of financial futures had provided a positive environment for financial innovation, enabling options markets to develop, as well as providing substantial benefits to the U.S. Treasury as an issuer of securities enhancing both the T-Bill and Treasury Bond markets.

Sharing Mr Strauss's assessment about the utility of financial futures was Mr Leo Melamed, special counsel to the board of the Chicago Mercantile Exchange. Mr Melamed also said that as the 1970s had witnessed the emergence of financial futures so the 1980s would be the decade for stock market index futures and options. He commented that when he started out as a "runner" on the Chicago Mercantile Exchange the traders would speak wistfully of the "ultimate contract" — index futures.

He stressed the problems of educating government bureaucrats into accepting stock market futures as a vital instrument for risk avoidance. Last year had seen three such stock index contracts — on the CME, on the NY Futures Exchange and in Kansas City.

A new era in futures markets had been born he claimed, and investment managers would now have to use index futures and options in conjunction with their stock market operations as a move that would catapult futures far beyond what had early been thought possible.

Commenting on the first year of the London International Financial Futures Exchange (Liffe), Mr Michael Jenkins, the chief executive, said that one of the front runners for new futures contracts on Liffe was a stock market index, and that there would be an announcement about this possibility next month.

Overall the first year of Liffe had been encouraging, said Mr Jenkins. The exchange had performed better than the pessimists had predicted and was demonstrating scope for steady growth. Liffe had shown a willingness to experiment to fit in with traders' needs, and the ex-



change was helping the process of educating the financial community in the use of financial futures. Mr Jenkins said that he hoped that contract volume by the end of the year would be in the order of 10,000 contracts a day.

Dr Ian Richards, the financial futures manager of the Commodity and Finance Company, agreed with Mr Jenkins's appraisal of Liffe's first year, though he raised doubts over the future of exchange rates contracts. Mr Richards made a plea for the Bank of England to help in this area by "pushing" the clearing banks on to the Liffe floor to make a continuous market in currencies — creating a pool of liquidity in order to sustain this flagging market. This move, he said, would benefit the banks in the long run, by increasing the market volume and by the development of peripheral interests associated with growth of the market.

He also felt the Bank of England could use the futures market as a source of funding. Some official participation in the futures market was, he argued, inevitable within the next few years.

Discussing the uses of Financial Futures world wide, Dr Desmond Fitzgerald, of the City University Business School, outlined broadly the availability of different contracts in the futures markets and their success in volume terms. He commented on the difficulties in creating medium-term bonds futures as compared with the long and short-term markets. Comparing Liffe with the Chicago markets, Dr Fitzgerald stated that the Liffe gilt-edged stock futures contract was the most likely to achieve the levels of volume associated with Chicago.

Continuing the transatlantic comparison, Mr Jonathan Weal, London Manager of Cargill In-

vestor Services, said that the main difference between the Chicago International Monetary Market and the London Euro-dollar contract is that the settlement prices differ. Beyond this difference, he stated that there was a "greater percentage of banking participants in London than Chicago." But that the main difference was that "we have two exchanges providing traders with different opportunities in the same market reaching different groups of people."

Mr Nicholas Giordano, President of the Philadelphia Stock Exchange spoke of the opportunities open to traders in Foreign Currency Options in the changing world of international finance.

While Dr Kurt Andreas, head of the credit department of the Deutsche Bundesbank, offered a central banker's view of financial innovation in the Capital Markets. The chairman, Mr Jack Bruce Gardyne, the former Economic Secretary to the Treasury, said that remarks and said he regretted that the government did not find time to legislate this summer to open Liffe to the UK Pension Funds.

He hoped the requisite amendment would be included in the next Finance Bill and called on the pension funds to lobby the government to bring forward the date for the opening of the exchange to pension funds.

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Over-the-Counter Market

1982-83	Company	Price	Change	Div. (p.)	%	Actual	Fully
High	Low						
142	120	Ass. Int. Ind. Ord.	122	—	5.4	4.8	7.7
158	117	Ass. Int. Ind. Ord.	140	—	10.0	—	—
74	57	Alfreys Group	72	+1	8.1	8.4	20.9
48	31	Armstrong & Rhodes	22	—	7.2	8.0	6.8
240	200	Barton Hill	200	—	15.7	11.2	—
191	100	CCL Type Conv. Pref.	140	—	6.0	11.1	—
270	185	Cindis Group	185	—	—	—	—
86	43	Colson Services	54	—	6.0	11.1	—
138	77	Frank Horsell	135	+2	6.7	6.8	9.5
132	92	Frank Horsell Pr Ord.	122	—	7.3	11.8	11.9
83	54	Frederick Parker	54	—	7.1	13.1	3.4
85	32	George Blair	32	—	—	—	—
100	82	Ind. Franchise	82	—	7.3	11.8	17.2
200	100	Isla Conv. Pref.	200	—	15.7	7.5	—
114	47	Jackson Group	105	—	4.5	4.2	5.5
227	111	Jessie Burrough	212	—	11.4	6.2	11.7
280	137	Robert Jenkins	138	—	20.0	14.5	18.0
83	54	Scruttons	88	—	5.7	6.4	11.3
167	108	Torday & Cartledge	108	—	5.7	6.4	11.3
29	21	Unilock Holdings	23	—	1.0	4.3	15.0
30	9	Walter Alexander	30	—	10.8	7.5	7.9
276	214	W. S. Yates	265	—	17.1	4.8	4.1

Licensed Dealer in Securities

Public Works Loan Board rates

Effective September 28

Years	by BPT	at maturity	Non-quota loans A* rapid	at maturity
Up to 3	10 1/2	10 1/2	11 1/2	11 1/2
Over 3, up to 5	10 1/2	10 1/2	11 1/2	11 1/2
Over 5, up to 7	10 1/2	10 1/2	11 1/2	11 1/2
Over 7, up to 9	10 1/2	10 1/2	11 1/2	11 1/2
Over 9, up to 10	11 1/2	11 1/2	11 1/2	11 1/2
Over 10, up to 15	11 1/2	11 1/2	11 1/2	11 1/2
Over 15, up to 25	10 1/2	10 1/2	11 1/2	11 1/2
Over 25	10 1/2	10 1/2	11 1/2	11 1/2

* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

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New Issue / September, 1983

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4,500,000 Shares

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Common Stock
(\$1.00 par value)

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A. G. Becker Paribas
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Oppenheimer & Co., Inc.

Goldman, Sachs & Co.

The First Boston Corporation

Bear, Stearns & Co.

Blyth Eastman Paine Webber
Incorporated

Alex. Brown & Sons

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette
Securities CorporationDrexel Burnham Lambert
IncorporatedHambrecht & Quist
Incorporated

E. F. Hutton & Company Inc.

Kidder, Peabody & Co.
Incorporated

Lazard Frères & Co.

Lehman Brothers Kuhn Loeb
Incorporated

Merrill Lynch Capital Markets

Prudential-Bache
Securities

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Shearson/American Express Inc.

Smith Barney, Harris Upham & Co.
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Wertheim & Co., Inc.

Dean Witter Reynolds Inc.

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Montgomery Securities

Robertson, Colman & Stephens

Thomson McKinnon Securities Inc.

ABD Securities Corporation

Atlantic Capital
Corporation

Basle Securities Corporation

Daiwa Securities America Inc.

EuroPartners Securities Corporation

Robert Fleming
IncorporatedKleinwort, Benson
IncorporatedThe Nikko Securities Co.
International, Inc.

Nomura Securities International, Inc.

Rothschild Inc.

Sogen Securities Corporation

Yamaichi International (America), Inc.

Rowe & Pitman, Inc.

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ALEX. BROWN & SONS

HAMBRECHT & QUIST
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BEAR, STEARNS & CO.

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September 7, 1983

UK COMPANY NEWS

Mills & Allen jumps 51% to record £19m

FOLLOWING AN 88m surge in profits from its money and securities broking side, Mills & Allen International, the financial services and media group, raised pre-tax profits by 51 per cent to a record £18.07m in the year ended June 30 1983, against £12.65m previously. At half-way, profits were ahead £2.36m at £8.58m.

As forecast at the interim stage—when a rights issue to raise £18.3m net of expenses, was also announced—a final dividend of 3p is recommended making a total of 13p net per 25p share. This compares with 11p in 1981-82 after adjusting for last year's subdivision of shares. Earnings per share increased by 16 per cent to 32.6p (28p).

Sir Ian Morrow, the chairman, says the current year has started well with activity in the money and securities broking companies picking up from the traditionally low, midsummer levels and encouraged by recent

currency and interest rate movements. Although there are no signs of an upturn in the Far Eastern media companies, the rise in demand for outdoor and screen advertising in the UK and Belgium seen in the final quarter has continued into the current year. Orders, however, remain short term.

Profits arising overseas were 45 per cent of the total in 1982-83, compared with 33 per cent before, while the contribution from the financial services division increased from 41 per cent to 50 per cent of group profits.

A breakdown by activity of the year's pre-tax profits shows financial services—money and securities broking £13.09m (85m), the insurance broking £541,000 (£50,000); media—advertising contracting £4.49m (£6.37m) and media services £1.32m (£285,000).

A geographical split of profits

was: UK £10.75m (£9.22m); North America £3.41m (£1.08m); Europe and the Middle East £2.33m (£1.6m); and the Far East and Australia £1.15m (£1.33m).

Turnover rose sharply from £67.18m to £112.06m. Profits included share of associates' profits of £580,000 (£1.13m), while net interest payments accounted for £562,000 (£438,000 received). After tax of £7.42m (£4.97m), minorities, attributable profits were up from £7.55m to £11.46m.

Poor drilling results and the low level of demand for gas necessitated a reduction in the carrying value of the investment in U.S. oil and gas exploration by an extraordinary write-off of £1.33m, after tax. Last year there was an extraordinary credit of £1.44m. Dividends absorbed £4.87m (£3.33m), leaving a retained balance of £5.36m (£5.65m).

The chairman says the financial services division has grown both as a result of acquisition and organic development, as increased market share and operating efficiencies in the London and North American money broking companies more than offset the lower volume caused by the problems in the international banking community. The results of the division include a full-year contribution from Guy Butler, Butler TMI and Gorvin Guy Butler and a two-month contribution from Garban.

Paul Bradford, formed by the amalgamation of three Lloyd's insurance brokers, performed well in its first year. It is now established as a profitable company with a sound base for growth.

The acquisition of Andrew & Booth, a chain of 88 (now in-licensed) shops, has increased to 90 shops retailing motor insurance was the first step in a plan to establish a

retail distribution network for personal financial services.

In advertising contracting, Mills & Allen suffered from steep site rental increases and lower than expected sales, as the confusion left in the wake of the closure of British Posters led to an overall decrease in the proportion of advertising expenditure devoted to outdoor advertising.

Elsewhere in the media division profits were slightly lower as falling cinema attendances hit screen advertising and as Belgium and Malaysia felt the severe impact of the recession on advertising spending. Pearl & Dean Australia achieved a notable turnaround in profits and Shepperton Studios and Mediamark Research both showed further useful advances.

Handy Investment Trust now holds 2.5m ordinary shares in the company. See Lex

UK upturn boosts DRG by 80% to £9.5m

PACKAGING and manufactured stationery businesses in the UK, plus lower interest charges, helped boost interim pre-tax profits at DRG by 80 per cent from previous depressed levels. For the period to July 2 the taxable surplus increased from £5.4m to £9.5m.

Turnover was down from £285.3m to £267.8m.

Mr John S. Camm, chairman, repeats his view, expressed at the annual meeting in May, that 1983 is a year for consolidation and progress towards an acceptable return on investment.

The interim dividend is held at 3p—in the last full year a final of 3p was also paid. Earnings per 25p share are shown to be up from 1.9p to 2.7p.

Group pre-tax profits for the whole of 1982 were £12.5m, having fallen from £27.7m in 1979.

Trading profits rose from £10.8m to £11.1m. Interest charges were reduced from £5.8m to £3.8m. At the annual meeting Mr Camm had pointed out that the company's profits were lower because of the sale of interests in South Africa.

Mr Camm now points out that positive cash flow was also achieved from current business—the increase in funds during the period was £31.5m (decrease £12.8m). The ratio of debt to shareholders' funds has improved from 96 per cent to 50 per cent.

During the period, UK packaging faced keen price competition although demand was better in some product groups. Manufacturing businesses have undergone radical reshaping in the last two years—benefits are now emerging although there was only marginal improvement in demand.

Despite the sale of South African packaging and stationery interests, the group still has significant business overseas. Given difficult economic conditions, Mr Camm describes the shortfall in overseas trading profits from £4m to £3.7m as "not disappointing."

On Tuesday DRG's shares gained 10p to 117p, their year high of 117p. But in the event, the interim figures were a bit too good for profit taking, and the price added another penny. Although the statement is cautious about market conditions, it should be noted, on a like for like basis, sales increased by 8 per cent, virtually all volume. DRG's four-year rationalisation—in which the work force has been reduced by 40 per cent—is finally impacting favourably at the bottom line. The interim dividend, which was uncovered in 1982, is now over two and a half times covered. Thanks largely to the S. African disposal, capital gear-around has come down from 27 per cent to a figure that should be repeated for the year as a whole, in which DRG could have at least £20m pre-tax. That puts the shares on an actual p/e of 8.8, though an attraction remains a prospective yield of around 7 1/2 per cent.

Ramar Textiles

As anticipated, reasonable levels of profitability were maintained by Ramar Textiles through the second six months which helped the group increase its pre-tax profits by £192,482 to £502,614 for the full year to May 27 1983—profits were £145,000 ahead at mid-year to £255,000.

Earnings per 5p share emerged at 5.52p (5.14p) basic and at 2.75p (1.68p) fully diluted, and the dividend for the year is being stepped up from 0.62p to 1p net.

IDC Group lower

Although pre-tax profits at IDC Group fell from £511,124 to £480,148 in the half-year to April 30 1983, the interim dividend has been raised from 1.46p to 1.61p—last year's final was 1.46p net from pre-tax profits of £1.1m.

Stated earnings per 20p share were lower at 6.8p compared with 7.5p.

The directors say the current year's results will be similar to last year's, with orders healthy and 1984 should show a material improvement in profits. They say liquidity remains strong.

NEI Earnings

Earnings per share of Northern Engineering Industries amounted to 5.53p for the first half of 1983. Due to an agency error these were given as 3.53p in yesterday's report.

MUNICIPAL TELEPHONE COMPANY OF RUEN

9% 1976/1984 UA 10,000,000

The company has announced the redemption of the bonds, which are hereby given that, during the twelve-month period ending September 14, 1983, nominal UA 10,000,000 have been purchased for the account of the Company.

Outstanding amount: UA 7,480,000.

THE TRUSTEE
FINMISTRIA S.A.
Luxembourg, September 29, 1983

LADBROKE INDEX

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Aurora makes £0.7m halfway

BY IAN RODGER

Aurora, the general and precast engineering group, has returned to profitability in the first half of 1983, following the closing of its loss-making special steel business and a £19m capital reconstruction.

Pre-tax profits were £723,000, compared with a pre-tax loss of £3.85m in the whole of 1982 and a total loss for the year of £17.7m.

Under the direction of Sir Robert Atkinson, the chairman, Aurora made a major diversification into special steels in the late 1970s, acquiring Osborn Steels for £11.8m and Edgar Allen Balfour for £13.8m. However, the steel division fell into loss in 1980 and suffered massive deficits in 1981 to 1982 as demand fell and foreign competition strengthened. After a number of rationalisation moves, the group decided to abandon special steel making last February.

Sir Robert was unrepentant about the venture. "Aurora tried very hard to do a very big thing. The Government, the Conservative Government came in with its tremendously strong monetary policy and decimated the British industry by a fifth."

"The Bank of England tried to get the special steels industry to work together, but it wasn't able to. In the end, it was a question of survival."

In the interim statement, Sir Robert said that nearly all the group's remaining subsidiaries are soundly based and profitable. The results were encouraging and justified confidence that Aurora was steadily restoring its

position.

The first half trading results of the remaining UK subsidiaries—in general engineering, fasteners and tools—were at much the same level as in the first half of 1982, on slightly lower sales.

The Australian subsidiaries improved in the second quarter after being down in the first. Turnover in the first half was £44.8m, trading profits were £2.48m and interest charges amounted to £1.77m. After shares of profits of associated companies of £9,000, pre-tax profits were £723,000. Following tax of £109,000, a net profit of £614,000 was achieved on the sale of the Osborn steelworks, and currency losses of £326,000, final profit was £2.2m or 22.03p per share, undiluted and 0.87p diluted.

Figures for the first half of last year are not comparable because of the sale of the steel business, but the capital reconstruction document suggests that pre-tax profits in the continuing businesses—the whole of the year, assuming the resulting lower interest charges, might have been £4.8m.

In accordance with the reconstruction provisions, no preference dividends will be payable until the results for the whole of 1983 are published.

Sir Robert said he would retire as chairman at the end of the year and would be succeeded by Sir John Hill, Mr W. D. Morton, formerly a director of the General Electric Company, is to become managing director on October 3. See Lex

Riley Leisure £0.91m ahead after six months

SHARPLY IMPROVED results by its snooker clubs and its entry into the keep-fit market enabled Riley Leisure to raise its interim pre-tax profits by £915,000 to £1.43m.

And with the inclusion of a full contribution from Leisure Industries, acquired earlier this year, the directors, headed by Mr Alan Deal, the chairman, say they look forward to a "most satisfactory" outcome of the year—for the 17 months to end-December 1982 group pre-tax profits totalled £1.42m.

Meanwhile, the interim dividend is being lifted from 1.5p to 2p net per 100 share. Dividends totalling 5.8p were paid for the preceding 17 months.

Turnover for the first six months, ended June 1983, amounted to £8.35m, compared with £5.28m which covered the half year to end-July 1982.

A divisional breakdown of the pre-tax results shows: snooker—manufacture and service £132,000 (£228,000) and clubs £790,000 (£394,000), keep-fit £54,000 (£14,000), furniture £3,000 (£39,000 loss) and games £54,000 (£25,000 loss).

The result was after deducting associates' losses of £50,000 (£24,000) and interest charges of £122,000 (£108,000). Figures of Leisure Industries were included from June 1 1983.

Earnings emerged at 6.4p (2.5p) and at 5.5p (2.5p) diluted after tax of £671,000 (£254,000) and minorities of £3,000 (nil).

Mr Deal says the companies are still very much in a transitional stage in group development and the full potential from the group's recent expansion is not expected until 1984.

Sales in the snooker manufacturing division improved but a substantial increase in the proportion of some price cutting and erosion of profit margins. However, order books are very high and prospects for the second half year are good.

The directors are continuing to examine possibilities for the further expansion of Riley Leisure through acquisition.

comment

Riley has been hard on the acquisition trail for the past year, so a more than doubling in pre-tax profits is not an entirely accurate gauge of underlying growth. However, a 90 per cent increase in the club's profit contribution—including the Lucania chain—indicates that Riley's most important market still has plenty of steam in it, at least for the time being. A setback to both margins and profits in the manufacturing division is not such good news. Orders have since improved, but this could easily have been the first flicker of a loss of impetus in the snooker market as a whole. So it is all the better to see fitness equipment contributing to 45 per cent of the total. Nevertheless, the group still has in mind to quadruple its present number of snooker clubs to around 200 within a few years. A seasonal upturn in demand for Leisure Industries' pool snooker tables and an expansion of Powersport's products should see a full year out-turn of around £3.5m. At yesterday's price of 181p, that implies a prospective p/e of 13, assuming a 35 per cent tax charge.

Tilbury

Towards a Century 1884-1984

Interim result shows further progress

	Half year to 30th June 1983	30th June 1982	31st Dec. 1982
Turnover	£23m	£22m	£44.5m
Total pre-tax surplus	£1.38m	£0.95m	£2.51m
Earnings per 25p share	5.3p	4.8p*	11.7p*
Dividend per 25p share	1.3p	1.2p*	4.0p*
Net assets per 25p share	96.5p	89.8p*	92.5p*

*Equivalent figures after adjusting for the capitalisation issue.

● Profit increased 42.3% on turnover up 4.4%

● Good start in second half

Tilbury Group PLC
Tilbury House, Ruspur Road, Hove, West Sussex RH12 4BB

Construction · Roadstone
Plant · Mechanical Services
Property Development

Central TV £1.8m in profit at midway

AFTER A £1.63m rise to £7.93m in Channel Four subscription, Central Independent Television made a profit, before tax and Exchequer levy, of £1.8m in the first half of 1983. This compares with a £1.31m loss for the same period last year which also included pre-operational expenses of £965,000.

There was a £16,000 debit this time for Exchequer levy, against a credit of £1.76m before, resulting in pre-tax profits up from £448,000 to £1.83m.

The directors caution however, that the incidence of advertising revenue is not uniform throughout the year and therefore the first half result is not an indication of the full-year outcome. In 1982, the company made a profit of £4.17m, before deducting £965,000 Exchequer levy.

Referring to the company's prospects before tax and levy of just over £2m for the year, Bob Phillips, the managing director, says the board is confident that this figure "will be achieved and bettered."

Net income for the first six months climbed from £48,92m to £57.85m, of which all but some £2m was advertising revenue. The company had around £1m of programme sales to regional ITV companies and another £1m in miscellaneous revenue, including a minimal amount of overseas sales.

No dividend is proposed for the first six months. Earlier this month, at the time of the introduction of the company's non-voting shares to the Unlisted Securities Market, the directors said they expected that a first

dividend would be proposed in May 1984.

Half-time earnings per 50p share advanced from 0.2p to 3.3p. The tax and Exchequer levy increased from £398,000 to £938,000 leaving the net balance at £835,000, compared with £33,000.

The company is the independent owner of Channel Four for the East and West Midlands.

comment

Central is giving nothing away but progress to date suggests that the prospectus forecast of £3.5m pre-tax will be topped by up to £2m. While this gross underestimate may be explained by managerial conservatism and a consequent soft-soled approach to the USM, it also reflects continuing strong demand for air-wave time. First-half advertising revenue was 13 per cent higher and industry analysts confirm the company's outlook for more of the same. An added bonus is the second half will be the income from the sale of the Kennedy TV series to the NBC network amounting to "several million dollars."

In line with the forecast of not less than £380,000, made in June at the time of the rights issue, pre-tax profits of Emess Lighting rose to £401,000 for the 12 months ended June 30 1983. Turnover increased by £1.2m to £4.37m.

The company—which sells its own and imported decorative lighting fittings—has changed its year end to December 31. Accordingly, the 1982-83 figures will cover the 12 months ending December 31 1982. Emess expects to continue its progress during the remainder of 1983.

As forecast, there is a second interim dividend of 1p making 8.25p (7.5p) net for the 12 months.

Yearly earnings per 25p share improved from 20.48p to 23.47p. Tax took £49,000 (£56,000) and last time there was also an extraordinary debit of £22,000.

During the period the company has commenced trading in the table lamp and impulse made sector, which comprises about 40 per cent of all domestic lighting sales. Emess anticipates a profitable contribution from this sector in the remainder of 1983.

First-half tax took £111,000 (£77,000) but after including an extraordinary credit of £508,000 (nil) the attributable surplus was £0.5m, against £54,000.

Cecil Gee sees 'satisfactory improvement'

Cecil Gee reports pre-tax profits up from £64,000 to £204,000 for the 26 weeks to July 9 1983 and the directors forecast a "satisfactory improvement" in full-year results. The 1982 profit was £267,000.

Some 55 per cent of group turnover arises in the aeronautics half while operating expenses are incurred evenly throughout the year, the directors point out. In 1982 almost all the whole year's profits were earned in the second half and they are confident of a similar performance in the current year.

Turnover expanded from £3.25m to £6.74m for the first half. Since the date of the prospectus issued when this men's clothing retailer came to the USM in June, further premises have been bought which will expand the selling area by 20 per cent. This may not yield extra profits in 1983, but future benefits will be "significant."

Pre-tax profits included exchange gains of £47,000 (£72,000). Tax amounted to £85,000 (£24,000) after which stated earnings per 10p share amounted to 1.4p against 0.5p.

Emess Lighting meets forecast with £401,000

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Associated Book up but growth slowing

THE RAPID growth in profits achieved by Associated Book Publishers in recent years has, as anticipated, begun to slacken. However progress at the interim stage, with taxable profits up from £1.46m to £1.58m for the six months to June 30 1983, is in accordance with expectations, and the directors are confident of a further advance in the year's outcome.

The company's business, publishing and book-selling, is essentially seasonal with most of the year's profit earned in the second half.

For 1982 profits totalled £5.62m with £1.6m attributable to the second six months.

The opening half of the current year saw turnover expand from £21.53m to £23.79m, and trading profits from £1.4m to £1.58m. When measured in the UK, turnover rose by 4 per cent, with real growth coming from expansion in UK publishing, and UK retailing activities.

Trading profits for the first half were struck after charging £331,000, arising from an accelerated programme to convert UK law publishing texts to machine readable form. The directors say that this is well on the way to completion and costs will be much reduced in the second half.

Earnings per share for the opening period amounted to 1.8p against 3.5p and the interim dividend is lifted from 2p to 2.75p net per 20p share.

Contributions from Canada increased from £1.04m to £1.25m, and the company thanks to favourable exchange rates, and the U.S. deficit was cut

climbed from 1.22p to 1.28p on a net basis, and from 1.7p to 1.13p on a nil basis.

Improved tea prices boost Eastern Produce by £2.2m

SUBSTANTIALLY HIGHER tea prices are largely attributable to Eastern Produce (Holdings) improving its pre-tax profits from £2.3m to £4.5m for the six months to June 30, 1983. The interim dividend is raised from 1.4p to 1.5p net—last year's interim dividend was 1.4p net from pre-tax profits of £4.43m.

Turnover of the group, which produces tea, rubber, copra and cocoa, and which has interest in investment and engineering, rose from £17.68m to £20.21m. Operating profits were higher at £2.79m compared with £1.43m, and share of profits of associated companies rose from £550,000 to £1.24m.

Interest charges, less investment income, were £876,000 (£890,000). Tax took £1.67m (£280,000) and of this amount the foreign content was £1.68m (£288,000). After minorities of £128,000 (£36,000) and extraordinary credit of £15,000 (£185,000), attributable profits were over £1m higher at £1.83m (£133,000).

Stated earnings per 50p share

climbed from 1.22p to 1.28p on a net basis, and from 1.7p to 1.13p on a nil basis.

comment

Eastern Produce's nearly tripled pre-tax profits are almost entirely due to a leap in London tea prices of around 80 per cent over the comparable period. This has left the company's own price comfortably floating within pence of a 10-year high of 143p, down 4p, where EP is capitalised issue of loan stock has taken a hefty chunk out of short-term borrowings which are now around £1m, or 50 per cent of shareholders' funds. The group's rubber plantations in Papua New Guinea are breaking even after having turned in huge losses, thanks to price improvements and a devaluation of the local currency. Unobscure engineering is well in the black, but the insurance broking activities have suffered from a decline in commission income. The shares stand on a historic yield of 6 per cent.

Tilbury Group advances

FOR THE opening half of 1983 the Tilbury Group's pre-tax profits rose to £1.35m, a 42.3 per cent improvement over the same period last year.

The group has also made a good start the second half of the year, particularly in the roadstone, construction, mechanical services and residential property divisions.

However, in his interim report Mr Patrick Edge-Partington, the chairman, points out that the improvement in work level available to the construction industry, as shown by a higher level of inquiries earlier in the year, is not

being sustained largely because of underspending and expenditure cuts in the public sector.

First-half earnings moved ahead from an adjusted 4.5p to 5.29p per 25p share and the net interim dividend is effectively lifted by 0.1p to 1.3p.

Turnover for the period edged up from £22.02m to £24.99m. At the available level, profits emerged at £778,000, compared with £710,000, after tax of £576,000 (£245,000) and extraordinary debits of £7,000 (nil).


The rise in tax resulted from lower stock duties and lower relief from past losses.

DIVIDENDS ANNOUNCED

	Current payment	Date	Corresponding year	Total	Total last year
Associated Book	Int. 3.75	Nov 1	2	6.5	6.5
Ben Bailey	Int. 0.8	Nov 1	0.56	1.2	0.81
DRG	Int. 3	Nov 7	3	—	—
Eastern Produce	Int. 1.5	Nov 23	1.4	—	—
Emess Lighting	Int. 8.25	Nov 23	4.5	—	—
Home Farm Prods.	Int. 2.1	Nov 8	1.75	3.25	2.9
Lawrie Plantation	Int. 25	Nov 14	22	—	—
Mills & Allen	Int. 6	Nov 14	5	13	11
Moss Bros.	Int. 1.54	Nov 14	1.05	—	—
Northern Industrial	Int. 8	Dec 15	8	—	—
Riley Leisure	Int. 2	Dec 17	1.5	—	—
Tilbury Group	Int. 1.3	Oct 27	1.2	—	—
Wingate Prop.	Int. 0.5	Nov 1	0.5	—	—

Dividends shown hence per share net except where otherwise stated.

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § For 17 months. † Making 8.25p to date in 18 months period. ‡ Adjusted for share split.



CENTRAL

Unaudited Results of Central Independent Television PLC for the six months ended 30th June 1983

	Six months ended 30th June 1983	Year ended 31st December 1982	Year ended 31st December 1981
	£'000	£'000	£'000
Net Income	57,851	49,918	109,314
Group Profit/(Loss) before Exchequer levy	1,844	(1,312)	4,174
Exchequer levy	(16)	1,760	(665)
Profit after Exchequer levy	1,828	448	3,509
Taxation	(993)	(395)	(2,338)
Profit after Taxation	835	53	1,171
Extraordinary Charges after taxation	—	—	(1,856)
Profit/(Loss) attributable to shareholders	835	53	(685)
Earnings per share before extraordinary charges	3.3p	0.2p	4.7p

Notes:

- The incidence of advertising revenue is not uniform throughout the year and therefore the result for the first six months is not an indication of the final outcome for the full year.
- No dividend is proposed. As stated earlier this month at the time of the introduction of the non-voting shares to the Unlisted Securities Market, the directors expect that a first dividend will be proposed in May, 1984.
- The Group profit before Exchequer Levy for the six months to 30 June 1982 includes pre-operational expenses amounting to £965,000 and the cost of Channel Four subscription of £6,300,000. The cost of Channel Four subscription for the six months to 30 June 1983 amounted to £7,932,000.
- The figure for the year ended 31 December 1982 have been extracted from the full accounts on which the auditors have issued an unqualified report and which have been filed with the Registrar of Companies.

J. Brown seeks new borrowing powers

John Brown, the troubled engineering group, is seeking a two-year increase in its borrowing powers mainly to finance stocks and work in progress at its John Brown Engineering subsidiary.

Earlier this year the group attempted to sell the subsidiary, a manufacturer of gas turbines, but negotiations with Hawker Siddeley were broken off last month.

The increase being sought is from one and a half to nearly two times the consolidated share capital and reserves. This would raise the group's borrowing limit from £130m to £170m, based on figures in the latest balance sheet at March 31 1983.

Actual borrowings amounted to £102m at March 31, and Sir John Cuckney, the chairman, said in a letter to shareholders proposing the increase that they were still within the prescribed limit.

Sir John, who replaced Sir John Mayhew-Sanders as chairman in July, said: "It is a characteristic of the JBE business that to offer competitive delivery dates it is essential to build turbines in advance of expected orders." Despite low production levels, working capital needs at JBE could exceed the presently permitted levels.

Sir John reaffirmed, however, that the increase was only a temporary precautionary measure to cover a period when the prime objective of your directors will be to reduce the indebtedness of the group.

The extraordinary general meeting of shareholders to consider the proposal will be held on October 14.

Manders lifted to £2.2m by UK printing ink side

SIGNIFICANT progress in printing ink activities at Manders (Holdings) helped bring about a rise of £268,000 in pre-tax profits to £2.2m for the half year to the end of June 1983. Turnover of this group, which also has interests in paint and property, expanded from £19m to £20.78m.

The net interim dividend is increased from 1.4p to 2p, partly to reduce disparity. Earnings per 25p share were given as rising from 8.5p to 8.9p. In the last full year a final of 4.8p was also paid from pre-tax profits of £3.5m.

A breakdown of pre-tax figures shows: UK paint and printing ink £241,000 (£466,000); overseas printing ink £242,000 (same); property £286,000 (£291,000); interest £174,000 (£241,000). Turnover was divided as to UK, £17.23m (£15.98m), and overseas £3.55m (£3.02m).

Benefits of rationalisation in the last second half, coupled with an 8 per cent improvement in sales enabled all UK divisions to make progress, say the directors.

The Australian subsidiary has performed indifferently for many years. While efforts to expand sales in Australia were successful, recession devaluation of the Australian dollar, and a change of position by a major supplier, led to agreement to sell operations. This will lead to an extraordinary loss of £493,000.

Advance by Moss Bros.

PRE-TAX profits of tailor and outfitter, Moss Bros advanced from £135,000 to £225,000 for the six months to July 30 1983, while turnover—reflecting the inclusion of Fairdale Textiles—grew to £7.89m, against £4.36m.

The directors report that trading generally has been a little more encouraging, and this, coupled with a determined effort throughout the business, has led to the increased profit.

Home Farm

As foreseen at the interim stage second half taxable profit of Home Farm Products did not equal those earned in the first although the year's outcome emerged £82,000 higher at £1.01m.

Second half profits, of this pork butcher, fell from £481,000 to £463,000, following a mid-way advance to £550,000 against £450,000.

Turnover for the year to May 28 1983 rose from £19.66m to £23.95m net of VAT, but the second half saw a fall to £11.21m, compared with £11.91m. Turnover at half-way was up from £7.75m to £12.74m.

The final distribution is lifted to 2.1p (1.79p), giving a higher total of 3.25p, against 2.9p, per 10p share.

Earnings for the year moved ahead to 11p (10.09p) after tax of £507,000 (£467,000).

Tate & Lyle

The rights issue by Tate and Lyle met with a warm response from shareholders. Of the 12.4m shares offered, 91 per cent were taken up, the balance being sold in the market at a net premium of 40.4p per share. These proceeds will be distributed pro rata among entitled shareholders.

Yearlings total £18m

Yearlings bonds totalling £18m at 91 per cent have been issued this week by the following local authorities:

Aylesbury Vale DC £1m; St. Helen's Metropolitan BC £0.5m; Inverness DC £0.5m; Tewkesbury BC £1m; Liverpool City of £2.5m; Cheshire (Borough of) £0.5m; Glasgow City of £1m; Lambeth (London Borough of) £1m; Allerdale DC £0.25m; Beverley BC £0.5m; Gateshead (Borough Council of) £0.5m; Hillingdon (London Borough of) £1m; Kingston upon Hull (City of) £1m; South Staffordshire DC £0.5m; Wirral (Metropolitan Borough of) £1m; Forest Heath DC £1m; Green-ford (London Borough of) £1m; Newbury DC £0.5m; Newcastle Upon-Tyne (City of) £1m; Northampton BC £0.5m; Oswestry BC £0.5m; Waltham Forest (London Borough of) £0.5m.

Lawrie Plantation

Pre-tax profits for 1982 of Lawrie Plantation Holdings jumped from £2.97m to £4.02m and the dividend is lifted from 22p to 25p net.

Turnover rose from £8.84m to £11.32m and profits included a surplus of £72,000 (£1,040) arising from the sale of investments.

BIDS AND DEALS

Sun Life offer for North British

BY MICHAEL CASSELL, PROPERTY CORRESPONDENT

North British Properties, the Gosforth-based development and investment group, has received a bid approach from Sun Life Assurance. Talks between the two sides are in progress.

News of the discussions sent North British shares up by 59p to 122p, placing a value of about £21m on the group. In July 1982, its investment portfolio was valued at £39m, providing a diluted net asset value of 202p a share.

Mr Peter Cadbury, of Morgan Grenfell, advisers to North British, said that the board was committed to explore the Sun Life proposals but was equally determined to ensure that any offer fully reflected the group's asset value. Shareholders are being advised to take no action until a further announcement.

Sun Life already owns just under 24 per cent of the issued equity in North British while the Bell family, which is well represented on the board, holds about 22 per cent.

North British was formed in 1979 when the Bellway group was split into separate residential and commercial property companies, with North British inheriting the commercial portfolio.

In the year ending July 1982, the group's turnover was £15.5m, against £13.0m, and its profits were £1.5m, against £1.0m.

The group's assets, which include a large portfolio of commercial property, are valued at £39m, providing a diluted net asset value of 202p a share.

Sun Life, which at the end of 1982 had property investments valued at £485m, last made a bid for a quoted property company in 1978 when it successfully fought for control of Artagen Properties in a deal worth nearly £50m. It is being advised by Lazard Brothers in the latest talks.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY

Interim—APV, Aberdeen Construction, Beaufort, Bentalls, Bridgewater Estates, Clyde Petroleum, James Finlay, Finlay Packaging, Gartnells, Restaurants, Grampian Holdings, Graxton, Harris, Queensway, House of Fraser, John Lang, Layland Paint and Wallpaper, Lillanell, MGD, Oilfield

Interim Services, Superdrug Stores, Suter, George Wimpey

Finals—S, Casker, HTV.

FUTURE DATES

Interim:

Allebone Oct 14
Ardson Oct 7
Globe Oct 10
Ruberoid Oct 6
Runciman (Walter) Oct 25
Sikilene Lubricants Oct 7

Finals:

BPM Oct 17
Goodwin Oct 3
Kusulu Sept 30
Renshaw Oct 6

† Corrected.

Pritchard gains 50.5% of Spring Grove

BY RAY MAUGHAN

Pritchard Services Group announced yesterday that it had received acceptances in respect of 50.5 per cent of Spring Grove, the troubled linen rental and workwear hire group. The £15m offer, Pritchard's advisers, Morgan Grenfell, announced, has now become unconditional as to acceptances.

The terms are now conditional only in respect of the decision by the Monopolies Commission. The complicated whirl of

laundry bids was expected to be untangled last night following clarification of the merger position.

Brennigreen's offer for Sunlight Services reaches its first closing date today, December 29, which will normally provide the signal for the OFT to make known its decision to all interested parties. However, all sides were still awaiting the verdict of the Monopolies Commission.

Its target, Sunlight, is itself

bidding the equivalent of £24m for Spring Grove but this offer appeared to have been comprehensively shut out by Pritchard, barring the intervention of the Takeover Panel.

Sunlight, advised by Kleinwort Benson, was attempting to show that "Pritchard made a serious error when it stated that it had received undertakings to accept its offer from holders of 50.2 per cent of the Spring Grove equity."

The correct figure, Sunlight claimed, should have been less

than 50 per cent because the bidder had not taken into account "options capable of being exercised into Spring Grove shares."

In these circumstances, Sunlight has requested the Panel to set aside all of Pritchard's acceptances, to debar Pritchard from acquiring further Spring Grove shares, to compel Pritchard to dispose of any Spring Grove shares acquired since the announcement of its increased offer and to require Pritchard to issue a corrective.

Willis Faber joint reinsurance venture

Johnson & Higgins and Willis Faber, two of the world's largest insurance brokers, have formed a joint venture to develop reinsurance business in North America.

Under the terms of an agreement, Willis Faber will take a 49 per cent interest in Johnson & Higgins subsidiary, Willis Faber & Willis, which will be incorporated in the United States. The joint venture will have a subsidiary in London, Willis Faber & Willis, which will be a Lloyd's broker and will handle North American business.

developed by Willcox. Apart from its U.S. insurance links, Johnson & Higgins, the oldest broker in America, has strong international ties.

Willis Faber, whose relationship with Johnson & Higgins dates back to 1982, is one of the most influential firms at Lloyd's. He added: "A firm of Willis' stature and reputation in reinsurance will help us create

an important force on the North American and London reinsurance scene."—The U.S. reinsurance market currently generates U.S.\$10bn annually.

Mr David Palmer, chairman of Willis Faber, said he was delighted with the new venture. He added that it would "further strengthen the ties between ourselves and Johnson & Higgins and would clearly enhance the capabilities of both firms in the North American market."

The decision to join forces in North American reinsurance brokerage is the latest in a series of co-operative efforts between Johnson & Higgins and Willis

Faber. The two brokers operate jointly in Canada, Australia and New Zealand.

In the U.S. they engage in surplus lines brokerage through Neal, Lloyd and Co, a Chicago-based excess and surplus lines brokerage firm, and jointly own Johnson & Higgins Willis Faber (U.S.), which manages underwriting syndicates on the New York Insurance Exchange.

Further joint ventures are foreseen but the two companies will continue to operate as separate and independent organisations.

Marconi buys Quest CAE

Marconi Instruments, a subsidiary of General Electric Company, has bought Quest CAE, the computer-aided design company which went into receivership in August.

Quest CAE was part of Quest Automation and had been in difficulty for some time because of the very high research and development costs. Quest Automation sold its controlling interest in Quest CAE in February to two private companies owned by Alan Hattersley. Quest Automation is a public company in which the National Enterprise Board, now part of the British Technology Group, has a strong interest.

Gabrophone Transducers and United Technologies Massachusetts UK paid £2m for a 51 per cent stake. The money was to be injected into the company to help it meet its R and D costs. The stake was subsequently increased to 61 per cent. The two investing companies make transducers and controlled by the Arab Research and Development Trust.

The deal fell through because of its complexity and both the duplication and diversity of the three companies' activities. Compeda was subsequently bought by Prime, the U.S. minicomputer manufacturer.

The directors of Quest CAE asked the company's bankers, Barclays, to call in the receivers in August. Quest CAE is based at Farnborough in Dorset.

Marconi Instruments which has bought Quest CAE makes electronic test equipment for telecommunications and radio equipment as well as automatic test equipment and simulators and trainers.

Position still precarious at Wit Nigel

BY GEORGE MILLING-STANLEY

THE South African Government's proposals to phase out its successful system of state assistance to qualify gold mines at times of low metal prices come under attack in the latest annual report from Witwatersrand Nigel.

Mr G. Abidinor, chairman of the small independent gold producer, believes that the scheme should be maintained in the absence of any alternative system of funding the capital expenditure necessary for the continued operation of threatened mines.

The authorities are currently collecting information before opening discussions with the mines concerned, and Mr Abidinor will have an opportunity to put his case during these talks.

The Government Mining Engineer, who is responsible for administering the scheme, rejected Wit Nigel's application for further assistance during the last quarter of the financial year to June 30.

This has speeded up the continuing reappraisal of mining policy, which has already seen the shelving of plans to sink a new No. 10 shaft at a cost originally estimated at R10m (£3.9m), and the curtailment of operations to areas which are easily accessible from the present shaft system.

The reduced scale of operations led to a fall of a quarter in gold production last year.

The meeting will be held immediately after Wit Nigel's annual meeting on October 14.

The company now believes that it has about 4m tonnes of ore of economic grade close to the existing area of operations. The extensions to the plant necessary to treat this additional ore would be relatively minor, and the whole programme would cost around R4m over the next two years.

This might prolong Wit Nigel's life for a while, but it would do nothing to remove the basic problem of the operation's vulnerability to either a fall in the gold price or a rise in working costs.

A group of shareholders who are apparently dissatisfied with this precarious existence have called a meeting to consider the election of five new directors. It is reported from Johannesburg that the group holds around 11.5 per cent of Wit Nigel's equity. It is understood that the group intends to propose borrowing to finance the resumption of the sinking of No. 10 shaft.

The meeting will be held immediately after Wit Nigel's annual meeting on October 14.

International round-up

CRISIS OF "internal protectionism" have been prompted in the U.S. by the defeat in the House of Representatives of another Bill to give federal rights of way to pipelines which would carry oil in slurry form from the mines to customers, mainly electric utilities. Opposition has come mainly from the railways which transport about two-thirds of all coal and which seek to protect their position by refusing to allow pipelines to cross their property.

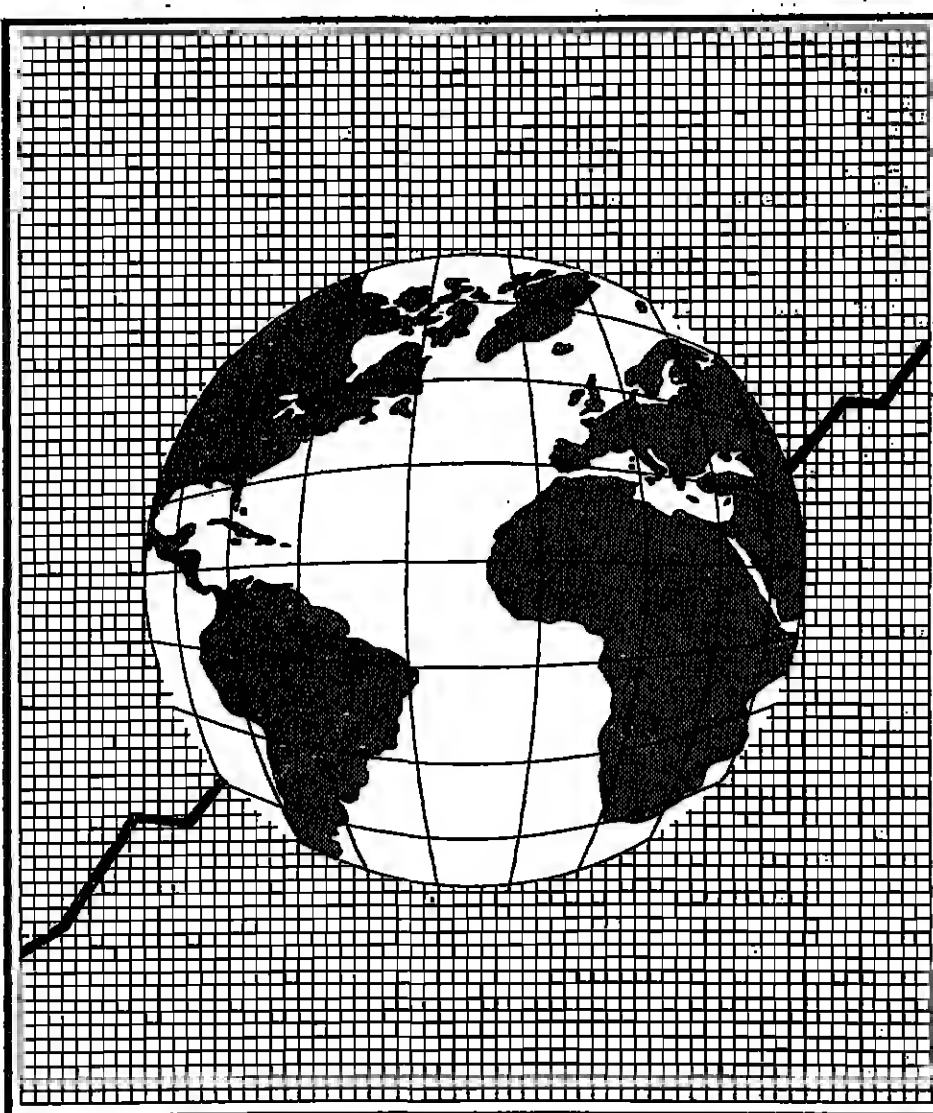
The Canadian Northgate group's 56 per cent-owned Orohio Resources reports that underground sampling at its old gold mining property in the Swayze district of Ontario has given significantly higher grades than those obtained in adjacent

drill holes. Initial results of the sampling range up to an average 0.407 oz (12.6 grammes) gold per ton in a 564 ft length of the No 1 South vein.

Australia's Mid-East Minerals is to seek approval at the annual meeting on October 14 to distribute to shareholders its 60.4 per cent holding in the junior oil and gas explorer, Petro Energy, whose interests include a 61 per cent stake in the South Pepper oil discovery permit WA 149P.

It is proposed to distribute 212 shares in Petro Energy and 69 options (exercisable at 35 cents prior to May 30, 1985) for every 100 fully paid shares held in Mid-East Minerals. Winthrop Investments holds 61.83 per cent of Mid-East Minerals.

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The issue price of the Debentures is 100 per cent. The Debentures have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary global Debenture.

Interest is payable annually in arrears on 15th October, the first payment being made on 15th October, 1984.

Full particulars of the Debentures are available in the Exel Statistical Service and may be obtained during usual business hours up to and including 12th October, 1983 from the brokers to the issue:

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Candidates interested in further information should contact Roger Tipler, M.A., Manager - Banking and Finance Division, Michael Page Partnership, PO Box 143, 31 Southampton Row, London WC1B 5HY, or telephone 01-242 0965. Strict confidentiality is guaranteed.



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JOBS COLUMN

What recruiters like and dislike in letters

BY MICHAEL DIXON

EMPLOYMENT legend tells of two personnel staff recruiting junior managers for different sections of the same big company. On receiving letters of application, both made a rule of looking first at the writer's address.

One thereupon scrapped any letter which did not include the postcode, on grounds that failure to do so unerringly revealed a slapdash character. The other immediately ditched any application which did not include the postcode, taking this as incontrovertible evidence of a pettifoggish mind.

The tale, whether true or not, is a salutary warning against following general advice on the "best" way to compose job applications.

That is not to say there is no general rule at all. For instance, given one of those nebulous offers of "an outstanding opportunity for an enterprising executive at a negotiable salary," poetic justice would be on the side of applicants who replied only that they were "enterprising executives with outstanding experience and of negotiable age." But I doubt that the advertiser would appreciate the point sufficiently to pursue the application.

So it would seem to be a general rule to supply at least a skeleton of personal and

career facts, which should be either true or surrounded with an impenetrable cover. Recruiters, especially the consultant variety, increasingly check chapter and verse of applications that attract them.

But beyond that, when deciding to write to any particular recruiter, the applicant does best to proceed under what is known in the academic racket as the principle of insufficient reason. It dictates that anything you do is as likely to get you rejected as the opposite.

On the other hand if the object is not so much to get one specific job as to improve the average response across a goodly number of applications, then general advice could be useful. And it just happens that I have to hand the findings of a recent survey of 80 employers' and 50 recruitment consultants' tastes in the matter of career-record presentation.

The study was done by John Pollock and Tony Lake of the Centre for Professional and Executive Career Development and Counselling (67 Jermyn Street, London SW1Y 6NZ; telephone 01-930 2005). Mr Lake who did the analysis is a market-researcher as well as a counsellor.

One point of interest to the centre itself since it is engaged in helping jobless executives, is that 38 of the 50 employing

organisations in addition to the entire lot of the consultants claimed that they could recognise or once a curriculum vitae produced by any redundancy counselling concern. White that apparently did not prejudice the employers either way, it tended to cause the consultants to be less interested.

Yet unsolicited applications sent to the consultants had led to getting a job in 10.8 per cent of cases, compared with only 8.8 per cent of those sent directly to employers.

The whole lot of both camps preferred applicants to start with their full name, address and telephone number, followed immediately by personal facts such as marital status and age. Three out of four liked details of education to be listed before the information on the writer's working career.

All wanted to know which universities or other higher educational institutions had been attended and what degrees and professional qualifications had been gained. Two-thirds wanted to know the applicant's secondary school. Views differed on the need for lists of past-grades gained in the various school-leaving examinations, but only 14 per cent actively disliked such lists even in the case of very senior appointments. More than three-quarters viewed foreign-language skills as important.

Career histories were usually

required to state names of employers, titles of jobs held and dates thereof. The addition in each case of duties and achievements was overwhelmingly preferred to the separate listing of responsibilities etc. in a different section of the letter.

Records starting with the most recent job and proceeding backwards through time were favoured by two-thirds but rejected by 14 per cent. A strong majority wanted both starting and finishing salary for the most recent job, but didn't think either essential in the matter of previous appointments.

The same applied to major perks such as company cars and bonuses.

Two thirds of the whole sample, and still more of the direct employers, wanted a statement of career aims. But three in every 10 were "unenthusiastic" about being instructed of the writer's expected salary or earnings.

A note of places where the applicant was prepared to work (which purpose would surely be served better by a list of those where he or she wouldn't set foot) was desired by four-fifths.

Just over half liked pension rights noted, preferably in a separate paragraph towards the end. Two-fifths favoured a further section listing significant but presumably respectable activities apart from main em-

ployment, and titles of any publications perpetrated by the applicant.

Direct employers and middlemen consultants disagreed about the desirability of additional very brief summaries of the full cv, employers tending to prefer and consultants not.

Almost two thirds of the whole lot did not welcome the applicant's photograph. And even more, especially the consultants, were put off by lists of personal characteristics such as "initiative" and "intelligence."

Two assorted

RECRUITER John Courtis seeks an assistant managing director for a Home Counties motor dealership to double as marketing director of its parent group which concentrates on the same lines of business. As is always the case in this column, since he may not name the employer he promises to keep confidential the name of any applicant who so requests.

Success in marketing and general management, not necessarily entirely in the motor trade, is the only essential. Rewards of £25,000.

His colleague Mark Lockett wants a qualified accountant, preferably Dutch-speaking but London-based, with experience to suit the job of "travelling financial controller pottering across to Europe as the link

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Address for inquiries in either case is John Courtis and Partners, 104 Marylebone Lane, London W1M 5FU; tel. 01-486 6649.

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CAP

Business Development

in a long-established engineering company in the North-West, part of a very large British group. Company turnover exceeds £50m; it is profitable and it is now poised for further expansion and diversification.

• THIS is therefore a key appointment and could well be at Board level. The role is to identify and evaluate high technology companies and products for acquisition or licensing and to negotiate agreements.

• DIRECTLY RELATED EXPERIENCE, coupled with demonstrable achievement is the essential requirement. This will almost certainly be backed by an honours degree or professional qualification.

• SALARY around £25,000. Car. Career prospects are good.

Write in complete confidence
to G.W. Elms as adviser to the company.

TYZACK & PARTNERS LTD

SEARCH & SELECTION
10 HALLAM STREET - LONDON WIN 6DJ

Supervise Back-Up in Foreign Exchange

£13,500 + bonus

The London branch of a major International Bank is growing rapidly and will soon be relocating to larger premises in the City. As a result, it is now essential to appoint a Supervisor for the F.X. Back-Up Section.

Controlling a team of four and reporting to the Deputy General Manager, your duties will include the checking and approval of slips, telexes, computer input and account reconciliations. Furthermore, you will be responsible for signing Bankers' payments and B/A and Refinance bills, dealing with all day-to-day problems and preparing reports for the Bank of England.

You will already have at least four years' experience in Back-up business affairs generally and ideally, two years will have been spent in a supervisory capacity. Probably aged in your mid-thirties, you are well-educated, self-motivated and alert with excellent planning and administrative skills.

Benefits include annual bonus, paid overtime, LVS, season ticket loan, etc. Future prospects are excellent, so if you are ready for a new challenge, ring or preferably write to me, Richard J. Sowerby, Senior Consultant, at Cripps, Sears and Associates Ltd. (Personnel Consultants), 88/89 High Holborn, London WC1V 6LH. Tel: 01-404 5701 (24 hours).

Cripps, Sears

TEAM LEADER AVP/VICE PRESIDENT Neg. ARE £25-£35,000 P.A.

A highly prestigious organisation, with an established division specialising in major asset finance, UK big ticket tax based leasing transactions, managed leasing portfolios and corporate advisory services, seeks the following: A graduate or ACA/MBA aged 30-35 years possessing a lively innovative approach, high technical skills encompassing pricing, structuring, evaluation, documentation, tax etc. plus a business development flair.

YOUNG ACA CORPORATE FINANCIAL SERVICES £20,000 P.A. + major benefits

This major bank seeks a highly determined entrepreneurial ACA with at least three years' experience covering: credit risk assessment, mergers, acquisitions, takeover codes — practices and management buy outs. High negotiating skills and the ability to act on own initiative is essential, as the position offers an unusually high degree of "licence".

TRAINEE INTERNATIONAL LEASING EXECUTIVE £20,000 P.A. + benefits

If you have big ticket leasing experience which includes risk analysis, pricing, structuring and marketing of leasing transactions in the £5m+ range, are a graduate (Legal Degree) or an ACA, show a flair for closing of UK tax based deals, our client offers (after further training) every opportunity to become International with even the possibility of an overseas relocation at a later date. Age range 28-32 years.

Please telephone or send detailed CV's to Brian Gooch/Jill Backhouse
Applications will be dealt with in strict confidence

Jonathan Wren BANK RECRUITMENT CONSULTANTS
170 Bishopsgate - London EC2M 4LX - 01 623 1266

LOANS EXECUTIVE

Age 27-33

Salary not less than £18,000
City merchant bank seeks ambitious recruit for its growing loans department. The candidate must be intelligent and articulate, possibly with a legal or accounting qualification, and certainly possess good judgment and a commercial approach. Reporting to the banking director, this challenging position in a successful group offers exceptional prospects for the right person.

Applications in confidence to:
Beresford Associates Limited,
118/119 Newgate Street,
London EC1A 7AE.

BANKING MANAGER

Salary circa £15,000 p.a. + benefits

Chancery Securities Limited, a highly expanding City-based financial services company, requires a Banking Manager to supplement its management team. The successful applicant will be responsible for the refinement of existing banking procedures, supervision of junior staff, and will also be required to assist in fund raising. Applicants should be professionally qualified bankers.

Applications, together with CVs must be submitted to:
O. O. Soper, PCA Director,
CHANCERY SECURITIES LIMITED
28 John Street, London WC1N 2DL

FOREX APPOINTMENTS

For Forex/LIFFE/Money Market appointments of all levels discuss your needs, at no cost, with a specialist
TERENCE STEPHENSON
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London EC1A 7BX
Tel: 01-608 1144
20 years market experience

SMALL MONEYBROKING COMPANY

require keen, ambitious experienced brokers. Equity and profit participation available.
Apply Box AB311, Financial Times
10 Cannon Street, London EC4P 4DY

INTERNATIONAL COMPUTER Company seeks single person 25-35, minimum 5 years banking, export & international business experience particularly in Middle East & Africa. Considerable travel involved. £7,500 o.n. Write to: C.V. to Wall, Lion House, Thames Ditton, Surrey.

GROFF FIELD Consultant, FX and IMF Personnel, 37-39 Eastcheap, EC3M 1DT. 01-636 2531. Licenza SE 7267.



CHIEF DEALER

The need for this key appointment has been identified following expansion of operations within a major financial institution. Controlling all FX dealings, the successful applicant will have scope to develop potential profit areas and demonstrate strong leadership qualities. The position will be of interest to No. 2's or young Chief Dealers seeking recognition directly related to performance.

SENIOR BOND SALES

Career move offering substantial personal development within this highly professional Accepting House. With sole responsibility for the bank's sales activities, opportunities exist to develop arbitrage/futures trading. Suitable candidates will probably be graduates with 3+ years' experience gained in London or a European financial centre.

Please contact Felicity Hether on 01-406 2813

ROBERT HALF

LEE HOUSE, LONDON WALL, EC2M 6YU

LOANS OFFICER £15,000

An important overseas bank require an experienced credit administrator who has good analytical skills, knowledge of loan documentation, and accustomed to dealing with customers and supervising staff.

CREDIT OFFICER £13,000+

An experienced dealer with 3/4 years on spot/forward in major ground in banking and credit administration is essential. Currency of working one book (S/L, S/D, S/W) is required by a leading international bank who have an active dealing operation in the City.

CORPORATE DEALER £15,000

A leading City-based bank are seeking a dealer experienced in speaking to large net worth customers on Foreign Exchange, money market or similar investments i.e. commodities/futures. Fluent Italian speaker essential.

SENIOR FOREX DEALER £18,000 plus

A recently opened City branch of an overseas bank are seeking a leading officer to assist in developing their UK market. A back-

OLD BROAD STREET BUREAU LIMITED

STAFF CONSULTANTS

01-588 3991

Chief Executive

MERCHANT NAVY PENSION FUNDS

The Merchant Navy Officers Pension Fund is amongst the largest in the country. Together with the Merchant Navy Ratings Pension Fund the assets under management are approaching £1000m. The Funds are jointly administered under the aegis of the Merchant Navy Pensions Administration. There is a staff of over 100 based at Epsom. The vacancy arises through the impending retirement of the present incumbent.

• THE ROLE is to assume responsibility as chief executive officer for the three organisations, to direct the staff, to advise the Committees of Management and to ensure their decisions are implemented.

• PREREQUISITES are demonstrable general management capability acquired in a pension fund or a related financial context, standing in the City and familiarity with modern investment strategy and control. Knowledge of the shipping industry would be an advantage.

• PREFERRED AGE 40s. Salary negotiable in excess of £35,000.

Write in complete confidence
to R.T. Addis as adviser to the Funds.

TYZACK & PARTNERS LTD

SEARCH & SELECTION
10 HALLAM STREET LONDON W1N 6DJ

BANQUE BELGE LIMITED



A Subsidiary of
Société Générale de Banque S.A.
Generale Banknietsschap N.V.

Expansion of our corporate business activity has created a vacancy for an ADDITIONAL

U.K. BUSINESS

DEVELOPMENT MANAGER

We wish to recruit an exceptional person to join our existing business development team who has had at least three years' experience in developing U.K. corporate business. Candidates should be able to demonstrate the ability to create new opportunities for the bank in this field and have had a wide-ranging banking experience in the U.K. Salary is negotiable and accompanied by the usual comprehensive package of fringe benefits.

Applications, together with c.v., should be made in strict confidence to:-

Mr. P. N. Harris, Staff Manager
BANQUE BELGE LIMITED
4 Bishopsgate, London EC2N 4AD

Financial PR

Our client is a leading firm of City public relations consultants with an excellent reputation and strong client list. Part of a large communications and advertising group, it now wishes to expand its financial and corporate business through the addition of one or two bright young executives. The successful candidates are likely to be in the age bracket 27 to 35, and will have a good working knowledge of the City and its institutions. Currently they may already be working in financial PR or journalism, but candidates interested in moving into the profession from, say, stock-broking or merchant banking will gladly be considered.

The consultancy offers the right individuals an attractive remuneration package and an exciting, challenging career for which essential qualities are a quick mind, good presence, friendly personality and an ability to write and work well under pressure. They would be joining a close-knit, professional team whose skill lies in servicing major clients at the highest level and attracting a steady flow of new business.

If you would like to grow with this successful company and think you have the necessary attributes, please write with full details, quoting Ref. 048/8. Applications will be forwarded directly to our client, so please indicate separately any company to which yours should not be sent. Charles Barker Management Selection International Ltd., 30 Farringdon Street, London EC4A 4EA. Telephone 01-236 0588.

Charles Barker

SELECTION • SEARCH • ADVERTISING

RETAIL BANKER

Adam & Company plc is proposing to appoint an experienced Retail Banker to join its management team.

Applicants for the appointment will probably have had ten years' relevant experience in all aspects of retail banking. A professional qualification will be an advantage and the ability to work with a small professional group in a new organisation is essential. Salary and benefits will be commensurate with age and experience.

PLEASE WRITE TO:
THE CHAIRMAN, ADAM & COMPANY plc,
22 CHARLOTTE SQUARE, EDINBURGH EH2 4DF.

Adam & Company
PUBLIC LIMITED COMPANY

HOARE GOVETT LIMITED

Blue Button

Hoare Govett Limited require a Blue Button. Applicants should have a minimum of five GCE "O" levels, be intelligent and of a smart appearance.

For further information please contact:
Annette Culverhouse, Personnel Officer
HOARE GOVETT LIMITED
Heron House, 319-325 High Holborn
London WC1V 7PB
Tel: 01-404 0344

FINANCIAL ACCOUNTING

We are an established International Consortium Bank and are seeking an Assistant Manager, reporting direct to Senior Management, to interpret and control the production of all aspects of our Management Reports.

The ideal applicant will be aged between 30 and 35, have had a sound banking background, be able to communicate effectively, as well as provide leadership to a team of nine staff.

For further information, please telephone 01-606 0631 or write to:

Box AS309, Financial Times
10 Cannon Street, London EC4P 4BY

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NEEDS

2 FINANCIAL WRITERS

With knowledge of the USM and its companies, able to produce at speed well analysed lucid interesting copy, must be totally committed and have original thinking abilities. Experience in stockbroker's research department of great help.

£10,000 to £15,000

PLUS OTHER BENEFITS

Phone 02556 4534 now for further details or write to:

Managing Director, USM 163 Limited,
40 Connaught Avenue, Frinton-on-Sea, Essex CO13 9PR.

U.S. GOVERNMENT SECURITIES TRADER

Major U.S. Investment House seeks Trader with experience in all areas associated with the Trading of U.S. Treasury Bills, Bonds and Federal Agencies. Market making experience essential. Salary negotiable. No Agencies.

Write Box AS310, Financial Times
10 Cannon Street, London EC4P 4BY

Accountancy Appointments

Management Accountant

EWBANK PREECE LIMITED is the parent company of one of the world's largest groups of consulting engineers and is the product of a recent merger of two old-established firms based in Brighton. The group has some 1500 staff in offices throughout the world. The financial function is currently based in Hove and the Group Chief Accountant is looking for a qualified accountant to report directly to him and be responsible for the parent company's management accounting. The management accounting department prepares overhead reports within a budgetary control system, maintains central group accounting records and generally co-ordinates the preparation of management accounts within the group. There is scope for system development arising out of the merger and further computerisation.

as well as an opportunity to show initiative.

Candidates, ideally in their late twenties or early thirties should have good management accounting experience, the personality to lead and motivate an established team of staff, imagination and an interest in overseas affairs.

Salary is negotiable and will reflect the level of this appointment. Benefits are those expected of a major organisation including pension and life assurance schemes.

Please telephone the Group Personnel Department for an application form: Brighton (0273) 724533, or write to The Group Personnel Manager, Ewbank Preece Limited, Prudential House, North Street, Brighton BN1 1RW, Sussex.



Ewbank Preece Limited

Systems Accountant

West End

from £13,500 with car

Our client is one of the leading international firms of public relations consultants and a member of a major US based advertising and communications group. The London office has grown very quickly to its present position as one of the largest in the U.K. and now requires a Systems Accountant to ensure that the necessary infrastructure for continuing growth is developed and implemented.

There will be a dual responsibility to the local Finance Director and to the Group Finance Controller (Europe). Initially, the person appointed will undertake the review of existing manual and computerised systems, developing new or enhanced systems in conjunction with specialist software suppliers and supervising the implementation of these systems and ensuring proper user training. There will then be a transfer to a line accounting and supervision role after 12 to 18 months.

This is an ideal career opportunity for a young accountant who has trained and qualified in the profession and is now looking for first or second commercial position with real prospects for advancement. Candidates must be presentable, articulate, flexible and able to work alone and as part of a team as appropriate.

Our client is offering an interesting and challenging job with a clear end product, namely an integrated and efficient range of financial and administrative systems. The attractive salary and benefits package is commensurate with the importance of the position and the status of our client.

Candidates, male or female, should write requesting a personal history form to Alan Gilmour, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 1SY. Please quote reference MCS/9024.

Price Waterhouse Associates

Financial Director/ Company Secretary

c.£20,000 + car + benefits

Following internal promotion, this expanding manufacturing subsidiary of a major electronics group requires an exceptional Financial Director/Company Secretary.

The successful candidate for this key position will lead a team of 40 staff involved in Contracts and Shipping as well as accounts. Considerable computerised systems development has taken place which will continue under the new Financial Director. In addition to this active line management role, the person selected will make a positive contribution at Board level in steering the company through a period of sustained growth.

Candidates will be fully qualified accountants with significant experience in light manufacturing industry. Those currently at Financial Director level, aged 30-45, will be preferred.

The location is central South Coast in a most attractive area.

Write with full career, personal, and salary details to the address below, quoting ref: AS981/FT on the envelope. Your application will be forwarded directly to the client unopened, unless marked for the attention of our Security Manager with a note of companies to which it should not be sent.

PA

PA Advertising

Hyde Park House, 60a Knightsbridge, London SW1X 7LE.
Tel: 01-235 6060 Telex: 27874

General Secretary The Clearing Bank Union

We have been retained to advise on the appointment of the General Secretary of The Clearing Bank Union which, with its federated unions, represents 93,000 staff in the English Clearing Banks.

An individual of exceptional ability and standing is required to plan and execute National negotiations on behalf of the CBU membership, to make representations to Government on major issues and to develop effective relationships with the media. As manager of the Union's Central Office the General Secretary will be responsible for policy research, administration and other support services.

Applicants, aged 40 to 50, should ideally have received formal business training and have extensive experience of industrial relations, preferably gained at National level in a commercial/financial environment. Previous experience as an officer of a trade union is desirable.

REWARDS: Salary is for discussion. A car and other benefits are provided including relocation assistance to the Winchester area. Applicants of either sex apply in confidence.

Ref: 922

Hales & Hindmarsh Associates Ltd.
Century House, Jewry Street,
Winchester, Hampshire
SO1 1JF (0962) 62253
Recruitment and Selection Consultants

Hoggett Bowers

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

Executive Selection Consultants

Senior Accountant

North East, to £15,000 + profit sharing + car

Further expansion by this substantial and highly successful manufacturing and marketing company, has led to the creation of this new and important financial management position. Prime responsibility is to assist the Financial Controller with the overall management and development of the accounting function, particularly with regard to planning and systems computerisation. Additional key tasks will be the integration of accounting for overseas and associate companies, corporate taxation and financial modelling. Candidates will be qualified accountants aged 28 to 35, with an established track record in manufacturing industry, including extensive computerised systems experience. Promotion prospects within this international group are excellent.

Male or female candidates should telephone in confidence for a Personal History Form or submit a comprehensive C.V. to A.D. Kelly, 4 Mosley Street, NEWCASTLE-UPON-TYNE NE1 1DE. 0632-327455, quoting reference 44178/FT.

Marketing Accountant

c. £14,000 + Car

Our client is a successful f.m.c.g. subsidiary of a U.S. International Company, located in the South East Home Counties.

As a result of an internal promotion, there is now a vacancy for a Marketing Accountant to work within the Sales and Marketing operation.

The successful candidate, male or female, is likely to be qualified (ACMA, CA), with 2 to 3 years post qualifying experience, ideally gained in a Sales/Marketing environment. A knowledge of D.P. systems and their application would be a distinct advantage.

The position offers career progression opportunities for an individual with a determined personality and well developed communication skills.

In addition to a comprehensive benefits package, relocation will be given where appropriate.

Please apply in writing to Mike John, quoting ref: MA/9/83 at the address below. List on a separate sheet those companies to which your application should not be sent.

Knightsbridge Advertising

199 Knightsbridge, London SW7.

Accountancy Appointments

International Careers Young Accountants

British-American Tobacco Company Limited is part of B.A.T Industries whose turnover is in excess of 11,500 million pounds. We operate worldwide with companies in over 40 countries and we are looking for ambitious accountants to develop a career in financial management.

You should be in your early 20s, a graduate either ACA or ACMA currently employed in industry. You should now feel ready for a significant career move and have a desire to live and work overseas.

Following a thorough induction period, you will take up your first appointment in one of our overseas companies. This will be for 2-3 years and will rapidly build up your financial management skills and knowledge of our business.

For your future our policy is to offer positive career progress—in this case through a series of appointments which could be overseas or at the Group Centre in the UK—to top management appointments in finance and general management. Posts command attractive starting salaries, supported by a complete range of benefits.

Please write for an application form and further information to:

Geraldine Cable, British-American Tobacco Company Limited, Westminster House, 7 Millbank, London, SW1P 3JE.



Group Financial Controller

A young, energetic, chartered accountant (age 35/40) is required to take on the position of Group Financial Controller to a small International Group of Companies in property, building and civil engineering. Based in Essex, the successful applicant should be prepared to travel and to install, monitor and assimilate management and budgetary controls in all the Group's trading centres and to report directly to and positively assist the Chairman and Managing Director.

Reply in first instance with cv to

S. Lipman F.C.A.
London WC1V 6RL
52/54 High Holborn
Messrs. Harris Lipman & Co.
High Holborn House

Company Accountant

required by Importer/Distributor of Audio products situated in London N7. The applicant must not be qualified but should be over 30 years old with experience in all aspects of company accounting including the use of computers (Bureaux 800) and the control of staff. A salary in excess of £12,000 is available according to experience and ability.

Please contact:
HW INTERNATIONAL
3-5 Eden Grove, London N7 8EQ
Tel: 01-807 2717

Entrepreneurial City Group

High profile, central role

Graduate ACA c.27

to £18,000



Arthur Young McClelland Moores & Co.

A MEMBER OF AMSA IN EUROPE AND ARTHUR YOUNG INTERNATIONAL

Reporting directly to the Chief Executive as a member of a small central team, this position takes a wide range of responsibilities. These will include assembly and interpretation of management and financial information from subsidiaries, preparation of the annual report and considerable involvement with confidential projects, often concerning acquisitions and investments.

This is an excellent opportunity for a 'Top 8' graduate accountant to capitalise on his or her professional experience, through wide ranging participation and exposure at the centre of a large, entrepreneurial group. The client is a major force in the field of securities and funds management, growing rapidly through a positive and aggressive approach to sales and through significant

acquisitions in the UK and US. Candidates will demonstrate their achievement to date by their academic and promotion record. It is likely they will have had broad experience, perhaps including some time in an investigation or technical department. Personal qualities must include an outgoing nature, developed communication skills and boardroom confidence.

Please reply in confidence giving concise career and personal details and quoting Ref. ER641/FT to I. D. Tomison, Executive Selection.

Arthur Young McClelland Moores & Co., Management Consultants, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3HT.

Accountants for Consultancy

A practical challenge

For accountants, consultancy offers many challenges and rewards. Varied assignments; interaction with other disciplines; meeting client needs; developing new and better ways of providing management information; all of these can stimulate, motivate and satisfy the professional accountant who enjoys solving problems.

The Price Waterhouse consulting practice is concerned not only with the development of practical and cost effective solutions, but also with their successful implementation. Our consultants need to work closely with their clients, to ensure that the recommendations that are made are achievable.

This environment presents a challenge which will test the full range of your technical and managerial skills.

It will also lead you into new areas of experience and expertise. Above all, it will enhance your professionalism.

If you are a qualified accountant with a successful track record which includes a management role, then we believe we can offer you the kind of professional challenge which you may be looking for as the next step in your career development.

Professional skills deserve realistic rewards and if the prospect of joining Price Waterhouse appeals, you will find that we can offer you a challenging career opportunity supported by an attractive package.

If you like the sound of our approach and wish to explore it further, write in confidence to David Prosser, Executive Selection Group, requesting an application form.

Please quote reference MCS/3958.



Southwark Towers,
32 London Bridge Street, London SE1 9SY

Financial Controller—Designate

Central London

£20,000+ car

Our client, a wholly-owned subsidiary of a leading US multinational, designs and manufactures computers as well as providing a wide range of support services. To improve financial support, a graduate-calibre qualified accountant is sought to be responsible for the operation's financial management.

Aged 30-35, candidates will have gained experience in a marketing or finance environment and should have the expertise and personal qualities to:-

- ★ Implement financial analysis, planning and undertake modelling.
- ★ Advise and support Divisional Management by preparing relevant financial information.
- ★ Supervise a multidivisional accounting function and to ensure that DP systems are effective.
- ★ Match the company's progression by possessing self-styled determination and an acute business awareness.

For an individual with proven ability, a Financial Controllership is envisaged within 6 months; this involves taking responsibility for five operations with a combined turnover in excess of £100m.

Candidates should write to Nigel Hopkins, F.C.A., enclosing a comprehensive curriculum vitae quoting ref. 944, P.O. Box 143, 31 Southampton Row, London WC1B 5HY.



Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow

Finance Manager

Liverpool

To £15,000+ Car

The Customer Services organisation of Plessey Telecommunications Limited is primarily a field force activity involved in the installation and commissioning of analogue and digital telephone exchanges at numerous sites within the UK and overseas. This vacancy reports to the Divisional Controller and provides a complete financial service to the General Manager.

The successful candidate will be required to manage and motivate a department of over 30 staff. Particular emphasis is currently on computerisation and effective integration of accounting information from different locations. Professionally qualified applicants, aged 28-35, will have gained management and financial accounting experience at a senior level, ideally in an engineering environment.

Salary is negotiable up to £15,000 and a Company car is provided. Other benefits include BUPA membership and a contributory pension fund. Generous relocation expenses will be payable in appropriate cases.

Males or females candidates should apply for our confidential form quoting Ref. 581 FT

Wickland Westcott & Partners
Eagle Star House,
16a Alderley Road,
Wilmslow,
Cheshire. SK9 1QX
Telephone: (0625) 532446.

Financial Controller

c. £16,000 & car Berkshire

Plessey Scientific-Atlanta is a joint venture company between Plessey and Scientific Atlanta (USA). The Company which is sales orientated and not involved in manufacture, is expanding rapidly. This has created an exceptional new career opportunity for a qualified Accountant whose financial expertise will play a vital role within the senior management of the company. Scope for fast career progression is outstanding.

The person appointed will work closely with the Managing Director and be actively involved with all important decision making affecting the success of the business. Specific areas of responsibility include accounts reporting geared to the demands of shareholders and tender preparation for multi-million pound projects. Assistance will be available from within the Plessey Company for such areas as systems and statutory accounting.

Candidates must be ACA, ACCA or ICMA qualified with at least 2 years' commercial experience. They should also be capable of demonstrating their contribution within a quickly expanding company operating in a highly competitive market.

In addition to salary we will offer a package of other excellent benefits including BUPA, contributory pension scheme and generous relocation costs in appropriate circumstances.

To apply, please send a comprehensive c.v. to: Miss P. Graystone, Plessey Telecommunications Limited, Taplow Court, Maidenhead, Berkshire, SL6 0ER. Telephone Maidenhead (0628) 23351. Please quote reference FT/P744.

Plessey Scientific-Atlanta

CHIEF ACCOUNTANT

SOUTH LONDON c.£16,000+Car+Benefits
Our client is the hugely successful and rapidly expanding subsidiary of a major retail group. Just three years old, the company presently comprises eleven major trading units which will double in the next 18 months with an ambitious programme of openings beyond.

An excellent career opportunity exists for a high calibre accountant with proven management skills. This key appointment controls all accounting operations which are centralised at Head Office. The successful candidate will report directly to the Financial Controller and will gain considerable exposure to top level management.

The Chief Accountant will manage a rapidly expanding department, presently numbering 35 staff. Responsibilities include both management and statutory accounts, budgets, fixed assets, stock analyses etc. The position also demands considerable involvement with the development of computerised in-store systems.

Suitable candidates, aged 28-35, will be qualified accountants possessing a strong financial accounting background gained within a retail or multi-unit operation.

Initial enquiries to Jeff Groat, 01-606 6771

ROBERT HALF

Financial Director Retail

East Midlands ca. £19,000+car

A very successful and growing multi-site retail shops division is seeking a Financial Director with retail experience who will act as the right hand to the Managing Director. Relevant qualified accountants please send full details to Sue Wallworth, Lonsdale Advertising Services.



Hesketh House, Portman Square, London W1H 9FG.

European Controller

Midlands based; around £23,000

This appointment is to a multi-national corporation with some 40 established operations/subsidiaries throughout Western Europe. The European Region has a turnover of over \$100m. from the sale of a well diversified range of products to manufacturing, commercial and public sectors.

Responsibility will be to a corporate headquarters based Director for management of the financial function of the European Region; through a small team of professional accountants at regional office, and line accountants at national level. Emphasis will be on further developing reporting standards, cash management, and contributing to business decision making in a fast moving marketing environment, as well as reacting to foreign exchange movements.

Candidates will be qualified accountants with extensive senior level financial management experience and some exposure to European accounting and taxation practices. Preferred age: 35 to 45. Fluency in French is essential, and a knowledge of Spanish would be an advantage.

Executive benefits include car and relocation assistance.

Please write—in confidence—stating how these requirements are met to E. I. Clark ref. B.75275.

This appointment is open to men and women.

HAY-MSL Selection and Advertising Limited,
Union Chambers, 63 Temple Row, Birmingham B2 5NS.
Offices in Europe, the Americas, Africa, Australasia and Asia Pacific.

HAY-MSL

MANAGEMENT SELECTION

CORPORATE FINANCE

EQUITY SYNDICATIONS AND MANAGEMENT BUYOUT FINANCINGS

MERGERS AND ACQUISITIONS

LEASE AND LOAN FINANCE INVESTMENT MANAGEMENT



Guidehouse Limited is now a well established Issuing House having advised on well over a hundred buy-outs, syndications and acquisitions in its first three years. Fee assignments are usually in the UK where Guidehouse has strong provincial links, although assignments have been carried out in the U.S.A., Europe and Africa.

Four top people are now sought in any of the specialities shown. Positions created by expansion are likely to appeal to Directors, Managers or Executives in Merchant Banks or in the Corporate Department of Stockbrokers with USM and syndication experience. We are also looking for a recently qualified accountant, perhaps with a tax qualification to work primarily internally.

Salary, equity and syndication package to encourage best people.

Apply in confidence (ring or write) to:

The Chairman (Ref ST)
Guidehouse Limited
Vestry House
Greyfriars Passage
Newgate Street
London EC1A 7BA
Telephone: 01-406 6321

Accountancy Appointments

Financial Consultancy

Thomson McLintock Associates is the management services company of Thomson McLintock & Co, a major firm of Chartered Accountants and the British member of the KMG international accounting group. We are expanding our financial consultancy team which specialises in performance reviews, capital construction projects and business investment and financial decisions.

Working with senior management, our assignments call for a high degree of self-sufficiency and creative flair coupled with substantial scope for personal development. Formal training is provided and consultants are encouraged to plan and carry out their own individual development programme.

Our requirement is for qualified accountants with a practical understanding of financial, management and operational problems. Evidence of technical excellence, drive and the ability to develop business strategies is also sought.

Age: around 30

The remuneration reflects the high standards we require.

Location: London.

Please write in confidence to DM Pennington (Ref: 45F).

TML KMG

Thomson McLintock Associates 70 Finsbury Pavement London EC2A 1SX

Controller Operational Audit

London c£25,000 to £30,000

The company is a major UK and international group with an annual turnover exceeding £1,000 million. Reporting to the board of directors, the successful candidate will continue the development of a profit-oriented department in Operational, Management and Financial Systems Audits. Audits and ad hoc consulting projects encompass the major trading centres in the UK and activities in Europe and America.

We seek a qualified accountant, preferably a graduate, aged around 35, with five years experience in the management of an audit team or financial control system. The ability to assume in due course a significant line management position in the group is desirable since there is a proven history of career development for members of the group.

The compensation will also include a car and very comprehensive benefits.

Please reply in confidence with full career details to:

St James's Corporate Consulting,
Box FT/823, St James's House
4/7 Red Lion Court, Fleet Street, London EC4A 3EB.

Financial Director

Marketing/Distribution
W. London
c.£20,000 + car

A profitable, established company, engaged in the marketing and distribution of fast moving consumer goods, seeks a Financial Director. This is a high-volume business, subject to fluctuations in product demand, and sophisticated systems are used throughout the organisation. Turnover, now approaching £50m., reflects a dominant position in the market.

As one of the only three executive directors, the Financial Director will control some 30 staff in the accounting and computer functions (System 38), as well as playing a key role in formulating strategy.

Candidates should offer evidence of achievement and commercial flair to

complement a sound educational background. The ideal profile is that of a graduate Chartered Accountant, aged 30-34 and trained by a major firm, with senior level experience outside the profession since qualifying.

Please write in confidence quoting reference 3875/L, to N. P. Halsey, Post Manville Mitchell & Co., Executive Selection Division, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

PEAT MARWICK

FINANCIAL CONTROL in the Oil Industry

As one of the most active and successful organisations operating in the UK Offshore Energy Industry, Britoil continues to invest both at home and abroad.

1983 forecasts anticipate sales in excess of £1,000m. and capital expenditure in the region of £500m. Effective financial control is therefore critical and, to this end, a small dedicated team has prime responsibility to monitor and report on the company's financial performance.

We now wish to appoint an additional member to this team.

You will:

- Be a qualified accountant aged between 29 and 33
- Have four to seven years' post-qualifying experience in financial analysis and management accounting obtained in large, preferably quoted, companies in the oil or manufacturing sectors
- Have a working knowledge of financial modelling
- Currently earn in excess of £14,000

We will offer:

• A varied and stimulating position which will develop your existing abilities

• Exposure to many of the complex control issues associated with our business

• The opportunity to participate in the development of the next generation of corporate financial modelling systems.

A highly competitive salary and benefits package is offered, which includes generous assistance with relocation arrangements, where appropriate, to our Glasgow Headquarters. Our outstanding pension scheme includes life assurance cover, and provision is made for private medical insurance.

If you are interested, please write or telephone for an application form to K. W. Mearns, Senior Personnel Officer, Britoil plc, 150 St. Vincent Street, Glasgow G2 5LJ, quoting the reference FC/KWM/FT or telephone 041-204 2525. This position is open to men and women.

Britoil

City c. £15,000 + Car Chief Accountant

Our client is a profitable, expanding group of freight forwarding companies. Based in the City, it has offices across the U.K., in Europe and the U.S. It operates worldwide, and its clients largely comprise U.K. and overseas 'blue-chip' companies. Growth calls for the appointment of a Chief Accountant who will report to and support the Managing Director in his dealings with financial institutions.

The successful candidate will be a qualified accountant, aged late 20's upwards and used to serving a keenly competitive market. Experience will include the control of an Accounts Department and the application of computerised systems to the rapid provision and consolidation of all statutory and management accounts. It will include budgetary control and currency management. Experience of freight forwarding is not essential, but high standards, good communication, creativity and flexibility of mind are.

The management team is small, young and professional, and this post provides an opportunity to grow with it. A contributory pension will apply, and other benefits include private medical insurance. Assistance will be given with necessary relocation expenses and some U.K. travel is possible.

Letters of application, together with CV, salary progression and any other relevant data, should be sent without delay to Mr. C.A. Cotton, Executive Recruitment Division, Stoy MLH, 126, Baker Street, London W1M 1FH, quoting reference M578.

STOY MLH

Management Consultants

FINANCIAL DIRECTOR

A West Midlands based public company wishes to appoint a new group financial director to assume full responsibility for the financial control of the group including reporting to the main board on all financial matters. In addition the applicant will be expected to play a major role in the group's intended expansion programme including researching possible acquisitions and reporting to the board on the viability of such acquisitions from a commercial as well as a financial point of view.

The successful applicant (who should, after a probationary period, be offered a seat on the main board) must be a qualified accountant under 45 years of age, with sound commercial experience and therefore the ideal candidate will have gained wide experience both in the profession and in industry. Salary (up to £20,000 together with benefits which include car, company pension scheme, life assurance, BUPA, etc.) will be by negotiation and based on experience.

Please reply in writing to Box A8312

Financial Times, 10 Cannon Street, London EC4A 4BY

Corporate Finance

West End

c£16,000+car

Impressive profits, continuing expansion, £250 million turnover and a reputation for quality goods, have led our client to seek a graduate accountant for its highly professional corporate finance team.

Candidates, aged 24-27, will be qualified accountants with a good academic record able to demonstrate a successful career either within the Profession or in a marketing-orientated organisation. Commercial awareness, perception, initiative and the ability to work effectively in a close-knit team are essential.

The role encompasses financial analysis and interpretation of results, necessitating liaison with senior executives on the justification of the figures. There is also acquisition study work and the development of management reporting systems.

For an exceptional candidate possessing the required qualities and background, this position is seen as a stepping stone to a group senior management appointment within two years.

The highly competitive remuneration package consists of a salary plus a performance-related bonus.

Candidates should write to Nigel Hopkins, FCA, enclosing a comprehensive C.V. and quoting ref: 945, P.O. Box 143, 31 Southampton Row, London WC1B 5HY.

MP

Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow

TAX PARTNER/PARTNER DESIGNATE £30,000-£50,000

ACA's 32-40

Central London

Our client is an expanding medium-sized firm of chartered accountants in central London. The firm is seeking to develop its tax practice by recruiting a Tax Partner/Partner Designate who will take a leading role in tax planning work for existing clients ranging from substantial earners, Underwriters etc. through to sizeable unquoted and listed companies. He/she will also take an active role in tax practice development and handle numerous one-off tax consultancy assignments.

The salary range is designed to attract experienced tax managers in medium-sized, large or international practices and existing salaried/equity tax partners. A strong corporate tax experience bias is preferred but personal tax knowledge and experience would be welcome.

Prospects to partnership for managers would be within 1-2 years. Existing partners would not lose status.

For more information please contact George Ormrod B.A. (Oxon.) or Barrie S. Grossman B.A. Econ., F.C.A. on 01-836 9501 or write with CV to Douglas Llambras Associates Limited at our London address quoting reference No. 4179.

410 Strand, London WC2R 0NS. Tel: 01-836 9501
26 West Nile Street, Glasgow G1 2PF. Tel: 041-226 3101
3 Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744

DOUGLAS LLAMBRAS
Douglas Llambras Associates Limited
Accountancy & Management
Recruitment Consultants

DIA

Financial Director

DENNIS RUABON • Ceramic Floor Tiles
up to £17,000 plus car • North Wales

With a turnover in excess of £4m and employing around 200 people, our client is the European market leader in high quality quarry tiles. Situated in an attractive part of Ceredigion, this very successful private company is now seeking a new financial executive.

Reporting to the MD, the person appointed will control a small Accounts Department, upgrade the information systems, develop new financial policies, and manage the company's ambitious current and future capital investment programmes.

Candidates must be qualified A.C.A.'s, ideally aged 30 to 40 with several years experience of accounting in a process industry. Detailed experience of plant accounting combined with the preparation and

interpretation of financial accounts, and a successful track record in the development of new computerised systems are essential. Also familiarity with the sourcing of funds and the financial control of major investment programmes, as well as cash control, are vital pre-requisites. The starting salary depends on age and experience, a car is provided and assistance will be given with relocation costs if necessary.

Write or telephone for an application form or send detailed cv to D.J. Dewhirst, as adviser to the company, at the address below, quoting ref: AAS5/8378/FT on both letter and envelope. Please advise us of any other applications you have made to PA Personnel Services within the last twelve months. No details are divulged to clients without prior permission.

PA

PA Personnel Services

6 Highfield Road, Edgbaston, Birmingham B15 3DJ.
Tel: 021-464 5791 Telex: 337239

ACCOUNTANCY

APPOINTMENTS

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Management Accountant Athens

Senior Accountant required for large international petrochemical construction group, to be responsible to the Financial Controller for general fiscal and cost accounting, preparation of budget and budgetary control and management reporting. The Accountant will be based in Athens (Greece) but some travelling will be necessary to the Middle East.

Previous involvement in major international projects would be an advantage. Age range is 30 to 50 maximum.

Candidates should be Chartered Accountants or possess equivalent qualifications with substantial experience in the oil or petrochemical industry and in the commercial field.

These are permanent positions and the salary offered will reflect their importance. Promotion prospects are good and the appointment will be initially for three years and renewable, with annual leave and air passages paid.

Applications are invited from men and women who should write in confidence to David Sears or telephone (24 hour answering service) for a personal history form, quoting reference S/3907.

The P-E Consulting Group Appointments Division
166 Piccadilly, London W1V 9DE Tel: 01-499 1348

PE

Accountancy Appointments

Group financial controller

City, c£20,000 + car



Reporting to the Managing Director of the London based administration headquarters of the developing international operations of a fast growing US financial information service. With activities in 25 countries, turnover should double next year and the medium term forecast is exceptional.

Your first task will be to establish a corporate accounting function, subsequently adapting the on line computer systems already running in the US. You will coordinate all statutory and management reporting, providing business planning and financial analysis services to the operations.

A Chartered Accountant aged around 30 you should combine initiative and energy with a record of achievement to date. Still in the profession or already in commerce, some experience of international reporting requirements and exposure to the financial institutions will enable you to make an early contribution.

Resumes including a daytime telephone number to Stephen Blaney, Executive Selection Division, Ref.B141.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited
management consultants

Fleetway House 25 Farringdon Street
London EC4A 4AQ

Financial Director (Designate)

London

c£14,000 + car

Our client is an established but rapidly expanding retail group with operations in the UK. Exciting international progress in Europe and the US has created the need for a high-calibre accountant to lead the group into its next stage of development.

This challenging role requires a qualified accountant, 27-32 who:

- ★ Possesses commercial experience preferably gained in a marketing environment.
- ★ Has the presence and skills to ensure tight financial control.
- ★ Can effectively implement computerised management reporting systems.
- ★ Possesses enthusiasm, drive and good interpersonal skills.

For an individual fulfilling the above, proven success will lead to a Board appointment after two years. The competitive remuneration package includes a bonus-related scheme.

Candidates should write to Nigel Hopkins, F.C.A., enclosing a comprehensive curriculum vitae, quoting ref. 943 at P.O. Box 143, 31 Southampton Row, London WC1B 5HY.



Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow

Receivership

£12,000 - £15,000

London, Leeds, Birmingham

Our client is one of the most prestigious international firms of accountants and has achieved rapid growth within its insolvency practice. As part of the national expansion programme it wishes to appoint a small number of commercially minded Chartered Accountants who have a minimum of one year's receivership experience.

Candidates will be ideally aged 26-30, possess strong communicative skills and have ambition to succeed in a competitive and challenging environment.

A full relocation package is available where necessary. Interested applicants should contact their local MPP Office quoting reference 428/3B as follows:-

Allan Marks PO Box 143, 31 Southampton Row, London, WC1B 5HY 01-405-0442
Graham Thompson 13-14 Park Place, Leeds, LS1 2SJ 0532-450212
Nicholas Stephens 24 Bennetts Hill, Birmingham, B2 5QP 021-643-6255



Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow

Controller of Internal Consultancy and Audit Services

OXFORD BASED

c.£20,000

Following the promotion of the current post holder to another senior financial position within the group, we now wish to recruit a Senior Executive to lead and continue the development of commercially based internal consulting and audit functions.

BPC is a rapidly expanding group comprising over 50 companies in the UK and throughout the world. The group is committed to high quality profit growth and the development of a profit orientated consultancy, and audit function is seen as a key part of this strategy, encompassing financial and operational reviews throughout the group companies to ensure that adequate controls are maintained and the resources are used efficiently and effectively.

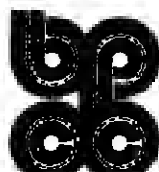
This senior position will be filled by a candidate who can satisfy all the following requirements:

- A leading accounting qualification.
- Demonstrable success in a similar role in an international group or at Audit Manager level in a leading firm of Chartered Accountants.
- Not less than three years' commercial experience.
- Extensive experience of computerised systems.
- An absence of domestic commitments which may affect the mobility demands which the post may entail.
- A good judge of people coupled with a tactful perseverance when dealing with a broad cross section of management levels.

It is anticipated that the successful candidate will be in his/her thirties. Subsequent career prospects are exceptional in this rapidly evolving organisation.

The remuneration package will reflect the level of seniority which is attached to this position.

Candidates who can satisfy all the above requirements should send full CV to: Peter Bouch, Personnel Controller,



The British Printing & Communication Corporation plc
Headington Hill Hall
Oxford OX3 0SW

Ambitious Accountants

International Operations

Openings have arisen through recent internal promotions for newly qualified CAs to join the City-based Head Office financial control team of a multinational with diverse business interests.

Accountants can join as project accountants undertaking a variety of interesting accounting projects or as internal auditors involved in quantitative and qualitative reviews. Internal auditors, although City-based, will travel extensively in non-European countries reviewing a varied range of operations.

Applicants, ideally graduates will be Chartered Accountants in their early to mid 20's who can show a high level of technical competence and who are now seeking a career move leading to a line management position after two or three years.

Detailed CVs showing present salary should be sent to the Personnel Manager, Amalgamated Metal Corporation PLC, Adelphi House, London Bridge, London EC4R 9DT.



AMALGAMATED METAL CORPORATION PLC

Member of the Preussag Group



FINANCIAL ACCOUNTANT
Financial Services

An interesting opportunity has arisen for an accountant to join a rapidly expanding investment management company.

The person appointed will be responsible to the Finance Director for all aspects of the accounting function and will be closely involved in the development of computerised systems.

Candidates should be qualified accountants, aged 26-32 with a minimum of two years post qualification experience. The position will carry an attractive salary.

Please apply in writing to:

David Harrison

FRASER HENDERSON LIMITED

28b Albemarle Street, London W1X 3FA
or telephone him on 01-499 7551

FINANCIAL PLANNING FOR EXPATRIATES

SENIOR CONSULTANT
CAMBRIDGE

£15,000-£20,000 p.a. Plus Bonus

This senior position with a new company requires not only a high level of professional expertise in personal finance for expatriates, but a sympathetic understanding of all aspects of expatriate life. The company deals with both individuals and employers over a wide range of financial and other topics.

Candidates should have at least five years' experience in the expatriate field and must be able to demonstrate the extent and depth of their technical knowledge in taxation, investment, pensions and insurance. Experience with foreign nationals in the U.K. would also be advantageous.

Apply with full c.v. to Box A8313

Financial Times, 10 Cannon Street, London EC4P 4BY

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ACCOUNTANCY APPOINTMENTS BUREAU

1-3 Mortimer St., London, W.1

Tel: 01-637 5277 (12 lines)

INTERNATIONAL APPOINTMENTS

APPEAR TODAY

ON PAGE 14

Financial Control

London Base

to £21,000 + car

For a leading and rapidly expanding firm of management consultants operating in the UK and internationally. Their clients include a wide range of businesses in manufacturing, retail, distribution, banking and financial services; and central and local government.

Your work as a consultant would be varied, including investigations, profit improvement and feasibility studies; and the development and implementation of management information systems. At a critical stage in your career it offers a unique chance to expand your technical and analytical skills, to work with colleagues in marketing, engineering and other disciplines and, if you wish, to travel abroad.

Your industrial or commercial experience could have been gained in either a line or a staff position; but you must be a qualified accountant and in the age range 26-34. Opportunities for advancement are excellent.

Write in confidence to E.H. Simpson at 10 Bolt Court, London EC4A 3DF quoting ref. S143 (telephone 01-583 3911).

Chetwynd Streets

Management Selection Limited

Northern Home Counties c. £25,000 + Car

Finance Director

Our client is a major importer and wholesaler of high quality hi-fi and other electronic products. The imminence of next-generation technology and its projected impact on already substantial growth creates the need for a Finance Director, who will assume all financial and company secretarial responsibility including the production of all statutory and management accounts, and provide close entrepreneurial support to the Managing Director.

The successful candidate, who will be a qualified accountant and aged mid-30's upwards, will demonstrate particular competence in import finance, possibly in respect of leisure goods. The market is highly competitive, and the development of computerised systems to provide rapid and sensitive decision support data is experience especially sought, as is evidence of a mature commercial judgement.

This is a post for the commercially aware. It offers stimulus and an opportunity to grow with the Group. Benefits include contributory pension and private medical insurance, and an eventual equity stake is possible. Assistance will be given with necessary relocation expenses.

Letters of application, together with CV, salary progression and any other relevant data, should be sent without delay to Mr C.A. Cotton, Executive Recruitment Division, Stoy MLH, 3rd Floor, Waterloo House, 20 Waterloo Street, Birmingham B2 5TS, quoting ref. M577.



Management Consultants

Financial Management

Two vacancies in Central London for ACA/ACCA/ACMA

Our client is a non-profit making body active in the field of further education. It is self-financing by enrolment fees and to ensure that this desirable state of affairs continues, our client has undertaken a review of the administrative and accounting functions. As a result of this, two new accounting vacancies have been created:

Financial Controller

Reporting direct to the Chief Executive, the Financial Controller will be responsible for the entire financial and data processing functions of the organisation. With his staff, he must provide a reliable and cost effective management information service to his colleagues in senior management. As a member of the Executive Committee and the senior financial officer, he will have a significant advisory role in providing the expertise necessary for the proper financial management of our client's affairs.

Candidates, male or female, must be qualified chartered accountants with substantial commercial experience at senior management level. It is unlikely that anyone under 35 years of age will have the necessary breadth of general business experience. A high level of tact and diplomacy will be a useful attribute.

To apply, please send a detailed C.V. quoting ref: MCS 9025

Financial & Management Information Manager c£16,000

Reporting direct to the Financial Controller, the F & MI Manager carries responsibility for the provision of regular management reports as well as the running of the finance section and two administrative units servicing our client's operational staff. Close liaison with the DP Manager will be necessary in relation to the development and up-grading of accounting and specialist administrative systems.

Candidates, male or female, should be qualified ACA, ACCA or ACMA with significant commercial experience. A knowledge of computerised accounting procedures is essential, as is experience of staff supervision. The likely age range is 28 to 35, but the primary qualities we will be seeking include an innovative and flexible approach and a high degree of commitment.

To apply, please write for a personal history form, quoting ref: MCS 9026

These two positions will comprise our client's financial management resources and the candidates appointed must be capable of working as a team. For the right individuals, our client will offer an attractive salary and benefits package. Either position offers good prospects of career development through growth within the job and promotion arising from future growth of the organisation.

Please indicate clearly the position for which you wish to be considered by marking one or other reference number on the envelope. (It would be inappropriate to apply for both positions). Applications should be addressed, in confidence, to:

Alan Gilmour,
Executive Selection Division,
Southwark Towers,
32 London Bridge Street, London SE1 8SY

Price Waterhouse Associates

هكذا صحت القول

NEW YORK STOCK EXCHANGE 32-33
AMERICAN STOCK EXCHANGE 33
WORLD STOCK MARKETS 34
LONDON STOCK EXCHANGE 35-37
UNIT TRUSTS 38-39
COMMODITIES 40
CURRENCIES 41
INTERNATIONAL CAPITAL MARKETS 42

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Thursday September 29 1983

UK banks plan for
stock market
reform, Page 34

WALL STREET

Firmness in interest rate hits equities

FEW OF Wall Street's stock investors were in a mood yesterday to expand their holdings on any but the most favourable terms, as signals came in from the credit markets that not much could be expected in the way of immediate and sizeable drops in market rates there, writes Gordon Cramb in New York.

The Dow Jones Industrial average, after drifting through much of the day just below its overnight figure, closed six points off at 1241.97.

Turnover dwindled to some 78m shares from Tuesday's already modest 81.1m, while 847 stocks showed declines against the 638 which managed a gain.

This came in tandem with a move by the Federal Reserve to drain surplus liquidity in the credit markets, its first such action in more than a fortnight. The overnight reverse repurchase it arranged, with Fed funds at 8 1/2 per cent, were seen as an attempt to close off a three-day spree which has brought the funds rate down from 9 per cent to nearer 6 per cent and with isolated quirky trades as low as 5 per cent.

One analyst at a major securities

house pointed out that the U.S. commercial banks were awash with reserves as the Treasury settled its receipts ahead to the end of the quarter tomorrow.

Interbank lending, which the funds rate reflects, could thus afford to be on more generous terms. Funds opened at 8 1/2 yesterday and, after the Fed's intervention, moved up to 9 1/4, then jumped as high as 11. The Banks' own weekly settlement operations also clouded the picture.

Treasury Bill rates gave a better account, the analyst said. If funds were meant in the Fed's view to be at 8 1/2, the bills would be discounted at 8 1/4.

The current level of 8.79 for the three-month paper and 6.94 for the six-month suggested a funds rate pitched at 9 per cent - still a good half-point below the first half of the month and a sign of a more relaxed Fed attitude as money supply stays within bounds.

The bill rates were six to nine basis points firmer than Tuesday's close, and the bond market was generally unruffled by the Fed action, according to dealers.

But a growing focus of concern was identified in U.S. inflation, which a Columbia Business School index is reflecting as having been on a rising trend all year. This would point to an annual rate of some 8 1/2 per cent for next year, at least a point higher than that expected by the markets.

One of the day's best gains came from International Harvester, with investors grabbing at the first good news there for some time: a good showing by its French unit took the stock 5 1/2% higher to \$11 1/4. Elsewhere, Southern Pacific and Sen-

ta Fe, the railways planning to merge, encountered further displeasure to take the former 5 1/4% down to 3 3/4% and the latter 5 1/4% lower to 3 3/4%. Earnings dilution is the point at issue.

Insurance issues showed busy dealings in Continental Corporation, down 5 1/2 at \$31 1/4, with activity accounted for largely by one big block of 2.58m shares crossed at \$31 1/4. Transamerica firmed 3/4 at \$27 1/4 with earlier blocks of 250,000 at \$27 1/4 and 220,000 at \$27 1/4.

Trans World jumped 3/4 to \$29 1/4 on a pending reshuffle, while on the American exchange Texas Air slid 3/4 to \$5 1/4 after suspending dividends. Eastern rallied 3/4 to \$5 1/4.

Broker Merrill Lynch was again active and 1 1/4% weaker at \$32 1/4 after a 2 1/2% slide on Tuesday on reports of a client's contractual default. Harris Bankcorp drew benefit from possible Bank of Montreal interest, gaining \$1 to \$69 1/4.

The Federal Reserve made a second, more muted entry to the credit markets to buy \$300m in bills for a customer account, by which time Fed funds had reached 9 per cent. The long bond, the 12 per cent of 2013, shed 1/4 to 10 1/4 1/2.

TOKYO

No pause in Nikkei Dow record run

BLUE CHIP and incentive-backed issues came to the fore as shares extended their advance in Tokyo yesterday despite an overnight decline on Wall Street. Bond prices plunged on heavy selling by financial institutions, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei Dow Jones index added 31.17 points to finish at another record of 8,445.32 on an active volume of 486.34m shares against Tuesday's 444.56m. The indicator thus rose for its seventh successive session for a total of 304.07 points.

Active trading continued yesterday with buying interest centring on incentive-backed issues in the morning and on blue-chip stocks in the afternoon.

Aoki Construction - a recently favoured speculative - again made progress, putting on Y56 to Y1,040. Revived buying interest in issues related to the projected information network system (INS), an advanced nationwide telecommunications grid using optical fibre cables, pushed Nippon Sheet Glass Y13 ahead to Y506 and Sumitomo Electric Y19 to Y659.

But big-capital shipbuilding and synthetic fibre issues, whose prices were relatively low remained mixed, though securities firms tried to interest investors in these issues.

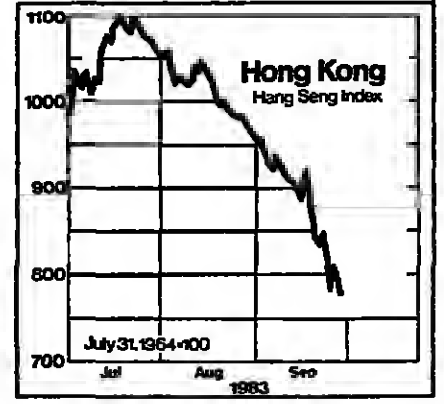
Among shipbuilders, Mitsubishi Heavy Industries added Y2 to Y269, but Ishikawajima-Harima Heavy Industries shed Y1 to Y170. In the synthetic fibre sector, Asahi Chemical rose Y2 to Y400, but Teijin was unchanged at Y377.

Blue chip issues were mixed - Sony put on Y50 to Y3,700, Matsushita Electric Industrial Y40 to Y1,760 and Honda Motor Y29 to Y947, while NEC retreated Y20 to Y1,420 and TDK Y110 to Y5,350.

Bond prices reacted favourably to lower U.S. interest rates and the yen's rise against the dollar on the Tokyo foreign

exchange market. They suffered heavy selling, however, by city and regional banks, and some other financial institutions, and as a result bond yields rose sharply.

Securities firms with large holdings were beset about bond purchases, adding to the selling pressure. The yield on the long-term 7.5 per cent issue maturing in January 1993 climbed to 7.77 per cent from Tuesday's 7.73 per cent. On the long-term 7.7 per cent issue maturing in November 1989 the yield rose to 7.45 per cent from 7.42 per cent.



EUROPE

Depressing downturn diffused

THE STRENGTHENING of the D-Mark, together with an absence of selling pressure, enabled Frankfurt to shrug off the depressing effect of the previous day's sharp downturn on Wall Street.

Volume was thin and purchasers selective but most major issues made modest gains. A bout of selling by domestic mutual funds approaching the end of the financial year was quickly absorbed, and the Commerzbank index showed a 0.6 point gain to 941.3.

Overcoming recent pressures stemming from weak export business, MAN

climbed DM 3 to DM 146 and Mannesmann DM 1.30 to DM 137.

Chemicals traded narrowly to finish barely ahead with Hoechst gaining 50 pf to DM 156.50.

Hoesch was a strong point in steels, adding DM 3.30 to DM 91.80. Thyssen gained 40 pf to DM 73.70 but Kloeckner was off 60 pf at DM 38.50.

The softer dollar and a late slide in the Federal Funds rate in New York boosted prices of domestic bonds by up to 30 basis points.

Continued profit-taking, the shrinking value of the franc and Wall Street's fall, all added to selling pressures in Paris and prices drifted lower in quiet trading.

Troubled engineering group Creusot-Loire shed Ffr 3.8 to Ffr 63.8 amid uncertainty over whether its board would approve a government rescue package.

Banks, foods and chemicals were sharply lower, with Schneider down Ffr 7.5 to Ffr 123.5.

Electricals were generally lower, with Cit-Alcatel down Ffr 13 to Ffr 1,325 and Radiotechnique off Ffr 7 to Ffr 416. Oils and chemicals also declined.

In Amsterdam, prices moved lower but losses were limited by investor optimism over interest rate prospects and the fact that Dutch shares had not risen as sharply as expected after Wall Street's record on Monday.

Hoogovens edged ahead 30 cents to Ffr 35.60 but most other internationals faded. Royal Dutch lost Ffr 1.10 to Ffr 1,137.40 and Akzo slipped 60 cents to Ffr 60.20.

Belgian and foreign share prices were lower in Brussels where investors followed the Wall Street trend in moderate trading.

Turnover slipped from recent levels in Zurich and prices closed mostly easier as brokers squared their positions before the month-end.

Banks were broadly lower with UBS down SwFr 10 at SwFr 3150 and Credit Suisse off SwFr 15 at SwFr 2120. Leading financials were little changed.

Rumours that the Government might introduce new taxes in the forthcoming budget triggered a selling wave in Milan, but losses were slight and the sales easily absorbed. Major industrials, including Fiat and Olivetti, were the biggest losers.

In Madrid, prices fell slightly in thin trading. Electricals continued to decline, as did chemicals.

KEY MARKET MONITORS



STOCK MARKET INDICES				
	Sept 28	Previous	Year ago	
NEW YORK				
DJ Industrials	1241.97	1247.97	819.33	
DJ Transport	566.32	565.91	367.13	
DJ Utilities	134.97	134.73	117.02	
S&P Composite	168.01	168.43	123.24	
LONDON				
FT Ind Ord	696.9	674.0	581.1	
FT-A All-share	448.11	445.21	363.30	
FT-A 500	483.02	481.75	404.53	
FT-A Ind	433.22	431.84	378.88	
FT Gold mines	622.6	623.7	365.4	
FT Govt secs	82.07	82.13	79.95	
TOKYO				
Nikkei-Dow	8445.32	8414.15	6940.51	
Tokyo Sec	694.37	692.62	523.14	
AUSTRALIA				
All Ord.	716.3	718.8	511.7	
Metals & Mins.	669.5	679.1	407.8	
AUSTRIA				
Credit Aktien	55.01	55.09	47.92	
BELGIUM				
Belgian SE	131.78	132.91	101.75	
CANADA				
Toronto Composite	2561.5	2579.8	1627.5	
Montreal Industrials	481.78	484.96	297.26	
Combined	435.34	438.32	280.68	
DENMARK				
Copenhagen SE	197.64	196.53	91.45	
FRANCE				
CAC Gen	138.2	139.2	100.0	
Ind. Tendance	148.3	149.1	116.1	
WEST GERMANY				
FAZ-Aktien	317.01	317.1	230.58	
Commerzbank	941.3	940.7	697.8	
HONG KONG				
Hang Seng	777.0	800.7	688.66	
ITALY				
Banca Comm.	194.58	195.18	160.06	
NETHERLANDS				
ANP-CBS Gen	143.0	144.0	88.8	
ANP-CBS Ind	116.3	116.5	68.9	
NORWAY				
Oto SE	207.3	208.8	103.26	
SINGAPORE				
Straits Times	980.75	981.93	658.62	
SOUTH AFRICA				
Gold	860.20	860.2	646.3	
Industrials	955.90	955.8	672.6	
SPAIN				
Madrid SE	115.82	116.03	98.07	
SWEDEN				
J & P	1481.42	1494.99	673.19	
SWITZERLAND				
Swiss Bank Ind	335.0	335.0	249.7	
WORLD				
Capital Int'l	182.1	183.6	135.5	
GOLD (per ounce)				
	Sept 28	Prev		
London	\$413.375	\$418.625		
Frankfurt	\$413.50	\$412.25		
Zurich	\$413.50	\$412.50		
Paris (Baring)	\$415.81	\$414.92		
Luxembourg (Baring)	\$414.00	\$413.50		
New York (Oct)	\$411.00	\$413.90		

LONDON

Blue chip rally ends dull start

QUIET AND nervous conditions prevailed in London at the start of trading yesterday when dealers continued to fear possible repercussions of the confirmed failure of C. and R. Pastor Securities (Panama).

The depression soon lifted, and leading blue chips rallied from lower opening levels on light buying in the belief that markets might perk up now that recent uncertainties have been pinpointed. The FT Industrial Ordinary index improved steadily as the day progressed and the close was 2.9 up at 696.9.

Gold met persistent selling which lowered Gold Mines of Kalgoolie 15p to 710p. The speculative golds remained on offer and falls of around 3p were common to Allstate, 48p, Carr Boyd, 83p, Otter, 52 p, Sons of Gwalia, 53p, and United Goldfields, 48p. Details, Page 35; Share Information, Pages 36-37.

AUSTRALIA

STRONG buying support from bargain hunters and overseas investors failed to lift Sydney stocks back from the lows reached during a morning of profit-taking.

The decline was again led by substantial losses in mining and oil and gas issues, depressed by Wall Street's overnight slide and the weakness of world gold and base metal markets.

The All Ordinaries index finished 2.3 points off at 716.4 after shedding almost 5 points early on.

Weeks Australia and Weeks Petroleum unloaded their entire holdings in Australian Oil and Development (AOD) in three off-market deals in Melbourne.

SINGAPORE

LACK of buying interest combined with the depressed tone of Wall Street to bring a broad-based retreat in Singapore prices yesterday. A marginal rally in the afternoon was insufficient to recover ground lost earlier and the Straits Times Industrial index closed 1.18 points off at 980.75.

Haw Par was the heaviest loser, dropping 44 cents to \$82.34, but Malayan Cement was also hard hit with a 35 cent decline to \$89.10.

HONG KONG

INSTITUTIONS and large investors stayed on the sidelines in Hong Kong yesterday as the market digested Tuesday's surprise Government takeover of the troubled Hang Lung Bank. But calm prevailed and most leading shares posted moderate losses, pulling the Hang Seng index back 23.7 points to 777.

SOUTH AFRICA

GAINS outnumbered losses in Johannesburg yesterday as gold shares reversed their trend over the past two days and closed mixed to firmer. The bullion price continued little changed. Trading was slow, however.

Heavyweight Western Deep gained 50 cents to R81.50 while most lightweights added five or 10 cents.

Mining financials were generally steady while among other minings, diamond share De Beers rose four cents to R9.97.

CANADA

OILS and transportation stocks showed sharp declines at midsession in Toronto yesterday, as most prices headed steadily lower.

The composite index, which lost 18.4 points on Tuesday, fell another 8.8 points to 2,571.2.

In Montreal, most sectors showed losses except for banking, where some issues made slight gains.

This announcement is neither an offer to sell nor a solicitation of an offer to buy these securities. The offer is made only by the Prospectus. Neither the Attorney General of the State of New York nor the Attorney General of the State of New Jersey nor the Bureau of Securities of the State of New Jersey has passed on or endorsed the merits of this offering. Any representation to the contrary is unlawful.

\$70,000,000

Vagabond Hotels, Inc.

15% Senior Subordinated Debentures due September 15, 1995
(Interest payable March 15 and September 15)

Price 100%
plus accrued interest from September 15, 1983

Copies of the Prospectus are obtainable in any State from the undersigned and such other dealers as may lawfully offer these securities in such State.

Drexel Burnham Lambert
INCORPORATED

September 21, 1983

This announcement is neither an offer to sell nor a solicitation of an offer to buy these securities. The offer is made only by the Prospectus. Neither the Attorney General of the State of New York nor the Attorney General of the State of New Jersey nor the Bureau of Securities of the State of New Jersey has passed on or endorsed the merits of this offering. Any representation to the contrary is unlawful.

30,000 Units

Vagabond Hotels, Inc.

\$30,000,000 8% Subordinated Debentures due September 15, 1995
(Interest payable March 15 and September 15)

210,000 Shares of Common Stock
300,000 Common Stock Purchase Warrants

Each Unit consists of \$1,000 principal amount of Subordinated Debentures, seven shares of Common Stock and ten Common Stock Purchase Warrants expiring September 15, 1988. The securities included in the Units are not separately transferable until after December 30, 1983, or such earlier date as may be determined by the Company with the consent of Drexel Burnham Lambert Incorporated.

Price \$1,000 per Unit
plus accrued interest on the Subordinated Debentures from September 15, 1983

Copies of the Prospectus are obtainable in any State from the undersigned and such other dealers as may lawfully offer these securities in such State.

Drexel Burnham Lambert
INCORPORATED

September 21, 1983

[illegible]

CUMBRIA

DECEMBER 9, 1983

INTRODUCTION: Cumbria is the second largest county in England and Wales. Though it is a mainly rural area, good communications provided by the M6 motorway, the main West Coast London to Edinburgh rail line and services from Carlisle Airport provide a solid foundation for industry. An unemployment rate lower than the national average masks the economic problems of West Cumbria which has suffered industrial shrinkage. The Survey will examine new initiatives designed to bolster the country's economy.

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

The size, contents and publication dates of all Surveys are subject to change at the discretion of the Editor

Continued on Page 33

a=dividend so extrat; b=annual rate of dividend plus stock dividend; c=liquidating dividend old=cage 3 d=new year low e=dividend declared or paid in preceding 12 months g=stock dividend declared after split-up h=stock dividend j=dividend paid this year omitted deferred or no action taken at latest date k=dividend in arrears l=dividend in arrears m=new issue in the past 56 weeks The high-low range begins with the start of trading n=dividend declared or paid in preceding 12 months plus stock dividend o=stock split x=dividends begins with date of split y=sales in preceding 12 months z=dividend as % of sales aa=new high value on ex-dividend or ex-distribution date ub=new yearly high-trading limit ubd=buy-sell banquetry or receive/share or being right uc=dividend as % of sales ucd=dividend as % of sales ud=when such companies wd=when distributed wu=when issued, wv=with warrants x=a dividend or ex-rights xdr=x-dividends on ex-rights y=a dividend and sale full ydr=y-dividends and sale full ydr-y-sales in full

UK BANKS MOVE CLOSER TO THE LONDON STOCK EXCHANGE

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

-0.85	M&J	700	+50
	MEI	260	+40
	M's Elec Works	888	+12
+0.05	M'bishi Bank	495	
-0.13	M'bishi Corp.	538	-7
-0.11	M'bishi Elec	440	+5
-0.06	M'bishi Estate	475	+1
	MHI	368	+8
+0.68	Mitsui Co.	590	-7
	Mitsui Estate	704	-14
-0.82	Mitsukoshi	370	+2
-0.98	NOK Insulators	510	-9
	Nihon Cement	198	+7
+0.18	Nippon Denso	1,520	+30
+0.85	Nippon Elect	1,420	-90
	Nippon Express	286	

[illegible]

+0.1	Sumitomo Marine	230	+1
-0.02	S Soma Metal	165	+4
	Tanaka Denryo	523	+7
-0.05	Taisei Corp	232	+1
	Taisei Pharm	206	+1
	Takachi	806	+3
	TDK	5,590	-11
	Telink	577	+7
	Telukoku Oil	843	+2
	Tokai Marine	750	+7
	TBS	750	-7
	Tokyo Elect Pow	1,090	-10
	Tokyo Gas	124	+2
+ or	Tokyo Sanyo	580	-13
	Tokyo Style	800	
-0.5	Tokyu Corp	313	+8
	Tokyo Prime	313	+9
-0.2	Tokyo	451	+1
	Tooshin	582	+6

-0.4	TOTO	468	-1
	Toyco Seikan	015	-4
-0.06	Toyota Motor	1,280	+10
-0.15	Victor	5,090	+60
-0.16	Wagool	666	-8
-0.2	Yamata	460	+10
+0.1	Yamaguchi	1,705	-10
-0.5	Yamaseki	940	+59
-0.4	Yasuda Fire	228	
-0.1	Yokogawa	450	+1
-0.8			
-0.17			
	SINGAPORE		
-0.07	Sept. 28	Price	+ or

1

100

هكذا علم

100

1. *Journal of Management Studies*, 1990, 27, 1, 1-14.

1

...and the fact that the *Journal of Management Studies* is a leading journal in the field of management studies, it is a great honor to be asked to contribute to this special issue. I am grateful to the editor, Professor David Foray, for his invitation and to the reviewers for their constructive comments. I hope that this paper will provide some useful insights into the role of the state in the development of the French economy.

RECENT ISSUES

EQUITIES

[illegible]

Oil AND GAS Continued

[illegible][illegible]

		Tins			
833	275	Golden SAMI	230	6095E	1.0
834	150	81	230	6095E	1.0
835	10	King & Rose 12sp.	410.15	200	1.4
836	10	10	410.15	200	1.4
837	525	Homberg	575	210	0.8
838	525	10	575	210	0.8
839	170	Japan 12sp.	230	6095E	1.0
840	170	10	230	6095E	1.0
841	96	Malaysia 1400 50	700	6213E	0.9
842	96	Perak 500 12E	700	6213E	0.9
843	300	Malaysia 120	50	6095E	1.0
844	300	225	50	6095E	1.0
845	225	Golden SAMI	215	6018E	1.1
846	55	10	215	6018E	1.1
847	55	Waprasen Park H2S	150	6095E	1.0
848	145	10	150	6095E	1.0
849	145	Trench H. Tan Sd	150	6095E	1.0
850	390	French SAMI	230	6095E	1.0
Miscellaneous					
851	70	General Mines	95	3	1.0
852	55	Malaya 2000 50	50	6095E	1.0
853	55	Wally Lee, Den.	52	+2	1.0
854	55	Colony Res. Com.	52	3	1.0
855	313	10	515	3060E	1.0
856	148	Hampton Area 10p	52	3	1.0
857	148	10	52	3	1.0
858	118	Northgate 500 51	1231	620	1.0
859	118	Northgate 500 51	1231	620	1.0
860	372	Northgate 500 51	1231	620	1.0
861	372	Northgate 500 51	1231	620	1.0
862	1108	10	1366	3	1.0
863	1108	10	1366	3	1.0
864	720	For Southeast Res. Co. & Gas	690	1-5	1.0
865	720	W. P. A. 1000 50	690	1-5	1.0

based on latest annual reports and accounts and, where possible, updated on half-yearly figures. P/E's are calculated on the

Interim shoe increased to required.

USIN; not listed on Stock Exchange and company not subject to same degree of regulation as listed securities.

Cover does not allow for shares which may also rank for dividends at a future date. No P/E ratio usually provided.

a Cents. d Dividend rate paid by payable on part of capital, computed on dividend on full capital. e Redemption yield. f First yield. g Assumed dividend and yield. h Assumed dividend and yield after sale.

1983-84, **G** Assumed dividend and yield after pending scrip and rights issue, **H** Dividend and yield based on prospectus or other official estimates

prospectus or other official estimates for 1982-83. P Figures based on prospectus or other official estimates for 1982. Q Gross. T Figures assumed. 2 Dividend total to date.

STOCKS

Money Inv. 20p.....	648	+2	Altman	1987
Adm'tr. Est. 50p.....	285	Arrest	203

OPTIONS

Med-Lyons	13	I.C.I.	45	Vickers
ROC Grp	20	"Imps"	13	Woolworth Hldg.
S.S.R.	20	I.C.I.	7	

Portlands	19	Nat. West. Bank	30	Bk. Petroleum ..	9
Rebaysmans	14	P & D Dfd.	21	Burnah Oil	1
Shillers	28	Plessey	19	Charterhall	6
Shillers	28	Shenli	20	KFA	1

Gen. Electric	18	Sears	8	Ultramar	6
Glaxo	75	T.J.	13	Winn-Dixie	1
Grand Met.	30	Texaco	17	Winn-Dixie	1
U.S. 4	50	Thorn EMI	55	Winn-Dixie	1

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LONDON MARKETS

LONDON FINANCIAL COMMUNITY EXPECTS TRANSFORMATION

BY OUR FINANCIAL STAFF IN NEW YORK AND LONDON

changes, making place in the London stock market could "totally transform the way business is done not only on the stock exchange in London but also throughout the London financial community. At this minute, we are undertaking our own survey of the 20 leading firms on the London Stock Exchange."

He said: "We are analysing the business that they do, their research capabilities, their international business, their institutional against retail business and we are looking at each one so that if there are rules change, there is no necessity to be too quickly to know which of those firms would be most suitable to fit in with ours."

dined to look at the accepting houses, merchant banks and investment banks in London." He continued: "We have little doubt that we will link with one of those. We will acquire one or more will become part of our group, and it may well be that one of the discount house will also become part of our group. This is the way I see London restructuring over the next 12 months."

Mercantile House's moves will almost certainly stimulate other interest in the London stockbroking community, which faces an extensive period of change.

The British Government's insistence that the stock exchange abandon rules that have established minimum commission scales on transactions in the stock market is

expected to lead to regroupings and rationalization within the stockbroking community.

Broking and jobbing firms that may be short of capital once minimum commissions are abandoned are expected to seek links with outsiders. The rules governing equity links with broking and jobbing firms may be relaxed.

The U.S. in London, Merrill Lynch's New York securities group is seeking research analysts to join its organisation.

Some 39 analysts out of 40 interviewed at London's Churchill Hotel last week have told "bead hunters" that they are willing to attend four interviews with Merrill Lynch's New York office. The group of analysts has been made to star analysts in London stockbroking firms.

'Banking system must adapt'

BY OUR FINANCIAL STAFF IN LONDON

AS THE banking system evolves into high-technology financial supermarkets, regulators of the banking system must adapt to change, and the longer they delay, the worse the problems become.

In the UK, that would apply to the blurring of distinctions between banks and building societies, both of which now offer mortgages and cheque books. But similar convergence is occurring in other countries, notably the U.S.

"No one definition of a bank or of banking would avoid all the borderline problems, but a general set of criteria in terms of deposit-taking and lending would probably be sufficient to encompass institutions which should fall within the supervisory framework."

**World
value of
the
pound**
every Tuesday
in the Financial
Times

Editorial comment, Page 16

That was the conclusion of a meeting of banking officials from 11 industrial countries held in May by the Bank of England to discuss the innovations that are sweeping through the financial services industry.

Increased competition between banks and other institutions, computerisation, and the declining role of cash all play a role in the process.

The findings are summarised in the latest Bank of England Quarterly Bulletin, which is to be published tomorrow. Advance copies were made available to the press yesterday.

But the meeting agreed on the need to retain a formal structure of regulation because financial innovation also carries risks, notably:

- Excessive competition;
- More volatile interest rates, and;
- The operating risks linked to the financial system's high dependence on computers.

However, supervisors should shift from regulating institutions by

Financial innovation can also complicate monetary policy because it upsets money-supply definitions and makes the aggregates less sensitive to small changes in interest rates. But those problems might be transitional; the meeting found.

One of the most important tasks facing supervisors is to ensure that banks' capital resources are strong enough to cope with change, especially since the capital ratios of banks in most countries have declined steadily for some years.

FT UNIT TRUST INFORMATION SERVICE[illegible][illegible]

[illegible]

General decline in metal prices

By John Edwards, Commodities Editor

METAL prices came under renewed pressure on the London markets yesterday. Copper slid to eight-month lows triggering nervous selling in other markets too.

Higher grade cash copper dropped to a low of £1,003 before closing at £1,007 a tonne, \$8 down on the previous day. Cash aluminium fell £13 to £1,064.5, cash zinc £10.8 to £10.4, cash lead £7 to £6.8, cash nickel £70 to £68.5 and cash tin £87.5 to £85.5 a tonne.

No-one is quite certain why the markets have suddenly come under pressure. Sentiment in copper has been undermined in recent weeks by rising stocks and apparently poor con-

sumer demand. But the copper mine strikes in Peru and Mexico, and indications of a downward trend in U.S. interest rates this week, should have been bullish. Instead, the market has been hit by a sudden burst of speculative selling. Some traders suggest this was nervous reaction to reports of financial problems troubling some commission houses. This nervousness has been transferred to the other metals, encouraging speculative selling and profit-taking. In the tin market, the selling pressure was such that the buffer stock of the International Tin Council temporarily withdrew from the market yesterday before resuming support buying at a lower level.

New LME silver futures contract to be launched

By our Commodities Editor

A NEW SILVER futures contract with a minimum lot size of 2,000 ounces is to be launched on the London Metal Exchange. Trading in the new contract will start on November 1, with February 1 as the first delivery month. The exchange announced in March that it was considering changing the lot size on the existing silver futures contract from 10,000 to 2,000 ounces. But there have been problems in deciding how to phase out existing open contracts. So the 10,000 ounces contract will presumably continue until it is superseded by the new contract. It is claimed that the smaller minimum lot size will help trade hedging, encourage cash and carry transactions, and bring the value of the contract

closer in line with the other LME metals.

Meanwhile, the Board of the London Gold Futures market announced yesterday that the change in trading hours, proposed earlier this month, would take effect from Monday. Official trading will take place in one continuous session from 8.30 am to 3.30 pm.

At the same time, the exchange permitted on LGMF contracts, effectively introducing 24-hour trading. The months quoted on the market will also be changed to coincide more closely with the New York (Comex) contract. Delivery months quoted will be February, April, June, August, October and December, including a spot month.

Block set to announce feed grain programme

U.S. AGRICULTURE Secretary John Block is to announce today or tomorrow next year's feed grain programme following a compromise with Congress by which he agreed to make the announcement by September 30.

He declined to comment on specific provisions, but trade and Administration sources said recent talks centred on a 10 or 15 per cent voluntary acreage reduction programme. U.S. net farm income for this year would be "at the top end" of the \$25-\$30bn (official) range, Mr Block said.

● LONDON potato futures April position jumped nearly £20 to £216 per tonne following news that the West German crop estimate is down to 5.5m tonnes from the 6m expected.

● Tanzanian forest fire, is believed to have destroyed more than 1,000 hectares of plantations meant to feed a major new paper mill, the Country-owned Daily News said. The fire, which is still raging, threatens a further 30,000 hectares.

● CHINA expects a record grain harvest this year in spite of widespread flood, drought and natural disasters, Radio Peking said. Last year's crop was a record 353.4m tonnes.

● INTERNATIONAL Finance Corporation said it would provide equity investment of \$11m to help finance a \$40m Philippine palm oil project, which includes construction of roads, port facilities and a mill to process 95,000 tonnes of kernels a year.

● U.S. MEAT imports this year should total 1.23m lb, 1m lb below the 1983 trigger level that would result in import quotas, the U.S. Agriculture Department said.

Consensus unlikely on sugar pact

By Anthony McDermott in Geneva

THE SUGAR conference here is almost certainly not going to find sufficient common ground for a new international agreement to emerge when the three-week negotiations end on Friday.

Miracles could happen but an official of the UN Conference on Trade and Development (UNCTAD) admitted that several major problems had still to be resolved.

The main dispute centres on how surplus stocks should be handled. The EEC wants 5m-6m tonnes of surplus stocks held off the market by major exporters for release only when prices rise to agreed levels. The other nine major exporting countries want surplus stocks to be taken off the market only when prices fall too low.

The EEC, which is seeking to impose tough conditions as the price for joining any agreement, is also at loggerheads with Australia over the question of export allocations. It wants them to be calculated on the basis of quantities available, while Australia favours allocations based on market demand.

A further problem to be resolved is the special trade arrangements between governments—in particular the Cuban sugar deal with the Soviet Union.

Finally, many importers are extremely reluctant to contribute to financing surplus

stocks. This applies particularly to the U.S. even though it is broadly in favour of negotiating a new agreement to replace the present pact, which expires at the end of next year.

The most likely conclusion of the Geneva meeting is an agreement that negotiations will have to be resumed, probably in February. There may be preliminary talks in December to try to clear the way for later talks.

Our Commodities Editor writes: World sugar prices advanced further on the London terminal market yesterday. The London daily price for raw sugar rose a further £7 to £157 a tonne making a gain in the past two days of £16.50. On

the futures market, there were gains of some \$6 with prices closing near their highs of the day.

There was little reaction to news from Brussels that at this week's meeting the EEC Commission authorised exports of 60,000 tonnes of white (refined) sugar with a maximum export rebate of 29.07 European currency units per 100 kilos. The rebate granted was below the 30.512 units given last week when exports of 40,000 tonnes were authorised. The recent rally in prices is attributed to reports of Russian buying and the expiration of the October delivery position on the New York market without the expected flow of supplies.

Our Commodities Editor writes: World sugar prices advanced further on the London terminal market yesterday. The London daily price for raw sugar rose a further £7 to £157 a tonne making a gain in the past two days of £16.50. On

U.S. challenges Taiwan over rice exports

By Nancy Dunne in Washington

ATTEMPTS to settle a dispute between the U.S. and Taiwan over rice exports have failed, and the conflict could engulf other products, creating a wider trade battle.

U.S. rice producers, faced with a drastic decline in their market share this year, are preparing to re-submit a complaint today to the U.S. Trade Representative's office. They claim they are being forced out of their traditional markets by subsidised, cheap, Taiwanese rice exports.

A complaint, filed originally on July 13, was withdrawn at the end of August when the Taiwanese Government agreed to limit rice exports to 550,000 tonnes this year and to enter negotiations for a multi-year bilateral agreement to lower Taiwanese exports still further.

However, talks held on July 20 and 22 failed to produce agreement. Taiwan, according to U.S. negotiators, informed the Americans that their 550,000 tonnes exports limit this year

would not include contracts carried over from last year with the sale of an additional 300,000 tonnes. The two sides were also far apart on the proposed Taiwanese market share, which the U.S. wanted set at 50,000 tonnes annually. The Taiwanese wanted to reduce their exports gradually from 550,000 tonnes in 1984 to 400,000 in 1988.

The dispute could have serious consequences. The Trade Representative's office, which follows the sales negotiations closely, is likely to accept the complaint and begin an investigation almost immediately. If a finding of injury is returned, the U.S. may retaliate with duties, quotas or tariffs on Taiwanese manufactured goods.

The Taiwanese have hinted that they may respond with action against U.S. exports of maize and soybeans to Taiwan. The current Taiwanese rice programme, instituted in 1980, guarantees farmers a 20 per cent profit on their investments.

The Government buys a portion of their crop and sells it on the world market at lower prices.

The U.S. exports two-thirds of all rice produced domestically, and Thailand has traditionally been the leading rice exporter in the 12.5m tonne world market. Taiwan was insignificant as a rice exporter until 1980. It began making large sales to Indonesia in 1977, but its exports to other major rice-consuming countries have been limited to 7,000 tonnes between 1974-1980.

By 1982 and 1983, its customers included Indonesia, Cameroon, Ivory Coast, Syria, Libya and Hong Kong. Taiwan was edged by the U.S. out of these markets by undercutting their prices, according to the American Rice Millers Association which filed the trade complaint. The group alleges that Taiwan began dumping its surplus in 1977 and from then until 1982 dumped 1.45m tonnes, U.S. rice exports to Indonesia rapidly

declined in the same period from nearly 400,000 tonnes to 2,500 tonnes.

The millers lodged the complaint fearing that 550,000 tonnes Taiwanese surplus, over-banking the market would lower world prices and cost the U.S. Government millions in deficiency payments given to American farmers. The present-kind programme this year has cut U.S. rice production to its lowest in three years. However, stocks were at record levels, so even with a 53 per cent cut in production, the Department of Agriculture expects to have surpluses amounting to 30m cwt by July 31 next year.

Politics reportedly hindered the negotiations. The Taiwanese elections are scheduled for December, and the negotiating team led by Vincent Slier, Director-General of the Board of Foreign Trade, implied that it wanted the issue decided until after the elections.

PRICE CHANGES

In tonnes unless stated otherwise	Sept. 28 1983	+ or -	Month ago	Sept. 28 1983	+ or -	Month ago
Metals						
Aluminium	£1050		£1050			
Free Mkt.	£1000/160		£1010/70			
Copper	£1007	-8	£1061.5			
3 mths.	£1033.75	-8	£1088.25			
6 mths.	£1038		£1092			
4 months.	£1007.5	-10.5	£1064.9			
Gold	\$2419.875	-6	\$2414.85			
3 months.	£381.5	-7	£384.25			
6 months.	£381.5	-7.25	£375.875			
Free mkt.	£302.50		£272.5			
Platinum	£11.78		£11.85			
Palladium	£11.78	+0.8	£14.55			
Pt/Pd ratio	£286.30		+0.8	£281.70		
Lead	£10.8		£10.8			
Silver	\$794.20	+1.2	\$804.35			
4 mths.	£118.60		£118.22			
Tin	£847.14	-67	£857.77			
3 months.	£860.5	-75	£932.0			
Tungsten	£321.17		£84.35			
Wolfram 25.4 lb	£78/83		£78/77			
3 mths.	£78/83		£78/83			
Producers	£800	-11.25	£295.6			
			£950			
Oil						
Coconut (Phil)	945/5	+7.5	944.5			
Crounmu						
Guided						
Phil Malaysia	£700	+22.5	£680			
Seeds						
Cocoa	£630/3		£632.50			
Cocoa	£630/3		£632.50			
Orains						
Wharf Fut. Jan	£21.65	-0.85	£11.80			
Wharf Fut. Feb	£21.65	-0.85	£11.80			
Wharf Fut. Jan	£134.95	+0.26	£124.65			
Hot Hard Wind						
Commodity						
Oct. 1983	£1507.5	-2.8	£1069.5			
Fut. Oct.	£1374.5		£1124.0			
Oct. Fut. Nov	£1479.0	+4.9	£1216.4			
Rubber	£1.25		£2.15			
Oil C/Oct.	£852.00	-1.1	£256.50			
Super	£7.95		£7.95			
Super	£167.90		£164.00			
Wool 64 x 4	£400		£402			
Unquoted						
Y Aug-Sept.			Nov.			
Y Sep-Oct.			Oct-Nov.			
Y Feb 19 1b			Seak.			
Y Minimal.			Chama coon.			

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and sterling weak

The dollar and sterling continued to weaken against other major currencies on expectations of lower interest rates in New York and London. The dollar opened on a note of caution, but showed little change for most of the day, before closing around its best levels following the Federal Reserve's move to drain reserves from the New York money market by reverse repurchase agreements. European trading faltered before the announcement of the U.S. August trade figures, but another very large deficit was expected.

Sterling tended to move in line with the dollar, losing ground on continued speculation about a fall in clearing bank base rates.

DOLLAR — Trade-weighted index (Bank of England) 127.2 against 127.4 a month ago. The dollar has retreated from the peaks touched in August, amid growing hopes that a sustained fall may be imminent following several weeks of good U.S. money supply figures. A easing of the Federal Reserve monetary policy, leading to lower U.S. interest rates, has been anticipated for some time, but previous disappointments will encourage some market caution.

The dollar fell to DM 2.6440 from DM 2.6505 against the

D-MARK — FFR 8.0175 from FFR 8.0425 against the French franc; SFR 2.1310 from SFR 2.1405 in terms of the Swiss franc; and to Y236.50 from Y238.05 against the Japanese yen.

STERLING — Trading range against the dollar in 1983 is 1.8245 to 1.8450. August average 1.8297. Trade-weighted index 127.2 against 127.4 at noon, 84.2 at the opening, 84.2 at the previous close, and 78.1 six months ago. The pound has been very steady recently, and the weakening against Continental currencies in sympathy with the dollar may now be welcomed. Sterling's recent performance, coupled with hopes of lower U.S. interest rates, has encouraged speculation about lower London interest rates.

The pound opened at \$1.4985, \$1.4995, and traded within a

range of \$1.4980 to \$1.5035, before closing at \$1.4985-1.4990, a rise of 15 points on the day. Sterling fell to DM 2.6380 from DM 2.6520 at yesterday's closing in Frankfurt without any intervention by the Bundesbank, reflecting increased hopes of lower U.S. interest rates. Sterling was also lower at DM 2.6380 from DM 2.6520 at yesterday's closing in Frankfurt without any intervention by the Bundesbank, reflecting increased hopes of lower U.S. interest rates.

BEELIAN FRANC — Trading range against the dollar in 1983 is 54.49 to 55.90. August average 54.63. Trade-weighted index 90.8 against 91.1 six months ago. The Belgian franc is showing signs of strain within the EMS as the D-mark starts to improve. This is mainly the result of a weaker dollar, with currencies like the D-mark proving to be more attractive than some of the weaker members such as the Belgian franc and Italian lira.

The Belgian central bank spent the equivalent of BFR 9.2bn in the week ending last Monday in support of the Belgian franc. This was more than double the previous week's total of BFR 4.5bn and serves to underline the growing weakness of the franc. At yesterday's closing in Brussels the dollar was fixed at BFR 53.495, down from BFR 53.74, while the French franc rose to BFR 6.6790 from BFR 6.6790.

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FINANCIAL FUTURES

Confused trading

Euro-dollar prices were a little firmer in the London International Financial Futures Exchange yesterday. Trading was a little confused as the market had to deal with Tuesday's fluctuations in the Fed Funds rate. A closing rate of around 8 per cent tended to reflect technical problems within the system and the market was left wondering exactly where rates should be. This would obviously give some indication as to the Fed's policy on interest rates.

The December Euro-dollar price opened at 90.31 up from 90.29 and touched a high of 90.38 before easing to close at 90.32. The equivalent contract in Chicago was quoted at 90.02 in early trading down from 90.03, tending to underline market uncertainty.

Gift prices failed to build early gains, reflecting a softer tone in cash markets and concern about sterling's steady decline. The December price opened at 107.35 from 107.34 at Tuesday's close and dipped to a low of 107.12 before closing at 107.13.

Short sterling contracts traded very quietly reflecting very little movement in the cash market. Trading was inhibited to some extent because the market's persistent hopes of an early cut in clearing bank base rates have been countered by the Bank of England's reluctance to signal such a move by cutting dealing rates. The December short sterling price opened at 90.75, unchanged from Tuesday's close and traded within a six point spread before finishing at 90.74.

LONDON

THREE-MONTH EURO-DOLLAR

Sim points at 100%

	Close	High	Low	Prev
Dec	90.32	90.38	90.31	90.29
March	90.28	90.30	90.26	90.26
June	90.26	90.28	90.24	90.24
Sept	90.24	90.26	90.22	90.22
Dec	90.22	90.24	90.20	90.20

Volume 1,863 (2,085)

Previous day's open int. 6,047 (6,100)

THREE-MONTH STERLING DEPOSIT

250,000 points of 100%

	Close	High	Low	Prev
Dec	90.74	90.78	90.72	90.75
March	90.68	90.72	90.64	90.68
June	90.62	90.66	90.58	90.62
Sept	90.56	90.60	90.52	90.56
Dec	90.50	90.54	90.46	90.50

Volume 642 (647)

Previous day's open int. 4,385 (4,420)

20-YEAR 12% NOTIONAL GILT

250,000 points of 100%

	Close	High	Low	Prev
Dec	105.10	105.15	105.05	105.10
March	105.05	105.10	105.00	105.05
June	105.00	105.05	104.95	105.00
Sept	104.95	105.00	104.90	104.95
Dec	104.90	104.95	104.85	104.90

Volume 2,040 (2,476)

Previous day's open int. 3,578 (3,534)

Basic quote (clean cash price of 15%)

Treasury 1998 less equivalent price of new futures contract -2 to 04 (32nd)

STERLING 250,000 \$ per £

THREE-MONTH EURO-DOLLAR (IMM)

Sim points of 100%

	Close	High	Low	Prev
Dec	90.32	90.38	90.31	90.29
March	90.28	90.30	90.26	90.26
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March	90.28	90.30	90.26	90.26
June	9			

INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL CREDITS

Syndication success for Swedish loan

BY MARGARET HUGHES IN LONDON

THE JUMBO sterling loan for Sweden has been as successful in syndication as it has at lead manager level, Samuel Moutagu said yesterday. Last night some £160m had been raised in general syndication from 32 banks, with one or two replies still outstanding. This brings the total number of banks participating in this £500m loan to 84. All locations will be determined before the end of the week.

Meanwhile the Korea Development Bank has awarded the mandate for its \$500m loan to a group of 11 banks. These are BA Asia, Bank of Tokyo, BT Asia, Chase Manhattan Asia, Chemical Asia, Deutsche Bank (Asia Credit), Gulf Interna-

tional Bank, Industrial Bank of Japan, Midland Bank, Morgan Guaranty Trust and Orion Royal Pacific.

The eight year loan will be split into a \$300m Libor (London interbank offered rate) tranche and a \$200m prime tranche. The Libor tranche will have a margin of 1/2 per cent over Libor for the first six years rising to 3/4 per cent for the last two. The margin on the prime tranche will be 20 basis points with a cap of 135 basis points.

These terms give the state-owned bank more favourable terms than the preceding Korean borrower, the Ex-Im-Bank, where the Libor margin was 1/2 per cent for the first four years rising to 3/4 per cent over the

remaining four, with the prime tranche carrying a margin of 25 basis points with a cap of 140.

Banks are reacting cautiously to Portugal's soundings for a \$300m loan. In talks held last Friday in New York with seven banks Portuguese officials are understood to have said they were looking for a seven year loan with a margin of 1/2 over Libor.

The margins on the \$300m raised earlier this year by the Republic were a spread of 1/2 per cent over Libor and 45 basis points on the prime tranche. This loan proved difficult to syndicate, however, with a sell-down of only \$20m even after an extension of the syndication period.

The seven banks which have already had discussions with Portugal are Barclays, Lloyds, Citibank, Chase Manhattan, Manufacturers Hanover, Bank of Tokyo and Industrial Bank of Japan. Portuguese officials are understood to be approaching other banks in Washington this week.

At this stage Portugal is not seeking a starting tranche although this may be proposed by some of the banks. Not so Greece, which is seeking a complicated four tranche deal for the \$200m to \$250m credit for its Public Power Corporation. It wants the bulk of the financing in dollars.

EUROBONDS

Britoil increases issue to \$125m

By Mary Ann Sieghart in London

BRITOL's \$100m, 11 1/2 per cent Eurodollar bond launched on Monday has been increased to \$125m, lead manager Goldman Sachs announced yesterday. The bond was initially very well received and was still trading at a discount of only 1/4 point after the increase.

Also increased yesterday was last Friday's \$100m deal for Comsat, the U.S. satellite company. Credit Suisse First Boston said that the amount would now be \$110, making it one of the largest convertibles in the Eurobond market's history. The bonds will carry a coupon of 7 1/2 per cent and a conversion price of \$48 1/2 per share. When the price was fixed, Comsat's shares were trading at \$42 1/2.

Mitsui Engineering is due to launch a \$50m, five-year bond with equity warrants today. The lead manager will be Nomura International.

Turnover in the dollar secondary market was low yesterday and prices closed unchanged.

The Mortgage Bank of Denmark's \$100m public issue was given a coupon of 8 1/4 per cent at par by Credit Suisse yesterday, as indicated.

Secondary market prices in Switzerland closed unchanged on the day, while in the D-Mark sector, they rose by 1/4 point.

Natwest in £2m loan to Colombia

By Our Euromarkets Staff

NATIONAL Westminster is the latest British bank to extend a loan to Colombia, which, with Paraguay, are the only two Latin American countries that have not had to reschedule.

NatWest Export Finance is opening a general line of credit for £2m supported by the Export Credit's Guarantee Department. It will be the first such credit to be offered by a UK bank to Colombia. The facility is being made available through Banco de Bogota.

Earlier this month, Midland Bank announced that it was participating in a \$22m loan to provide finance and equity for a \$102m cement project in Colombia. Midland's participation amounted to \$6m, while the International Finance Corporation (IFC) provided \$11m. Credit Commercial de France \$3m and the Danish Industrialisation Fund for Developing Countries \$2m. The IFC is also contributing \$3m in equity.

Meanwhile, Midland Bank's subsidiary, Samuel Moutagu, is putting together a financial package to support a bid by a British consortium led by GEC for the £400m mass transit project at Medellin, the republic's second largest city.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which is published monthly. The following are closing prices for September 28.

U.S. DOLLAR	Issued	End	Offer	Change	Yield
Amstar 7 1/2% 10/1/90	100	94 1/2	94 1/2	0	11.46
Bank of America 8 3/4% 10/1/90	100	94 1/2	94 1/2	0	11.46
Bank of Tokyo 11 1/2% 10/1/90	100	94 1/2	94 1/2	0	11.46
Bank of Tokyo 11 1/2% 10/1/90	100	94 1/2	94 1/2	0	11.46
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Bank of Tokyo 11 1/2% 10/1/90	100	94 1/2	94 1/2	0	11.46
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Bank of Tokyo 11 1/2% 10/1/90	100	94 1/2	94 1/2	0	11.46
Bank of Tokyo 11 1/2% 10/1/90	100	94 1/2	94 1/2	0	11.46

All of these Securities have been sold. This announcement appears as a matter of record only.

1,250,000 Shares

Comp-U-Card International Incorporated
Common StockMORGAN STANLEY & CO.
Incorporated

ALEX. BROWN & SONS

BEAR, STEARNS & CO.

A. G. BECKER PARIBAS

DILLON, READ & CO. INC.

DONALDSON, LUFKIN & JENRETTE

DREXEL BURNHAM LAMBERT

HAMBRECHT & QUIST

KIDDER, PEABODY & CO.

LAZARD FRERES & CO.

LEHMAN BROTHERS Kuhn LOEB

PRUDENTIAL-BACHE

ROBERTSON, COLMAN & STEPHENS

L. F. ROTHSCHILD, UENTERBERG, TOWBIN

SALOMON BROTHERS INC

SHEARSON/AMERICAN EXPRESS INC. WERTHEIM & CO., INC. DEAN WITTER REYNOLDS INC.

ATLANTIC CAPITAL

BASLE SECURITIES CORPORATION

ROBERT FLEMING

KLEINWORT, BENSON

ROTHSCHILD INC.

COMPAGNIE DE BANQUE ET D'INVESTISSEMENTS, CBI

CREDIT COMMERCIAL DE FRANCE

HILL SAMUEL & CO.

MORGAN GRENELL & CO.

SAL. OPPENHEIM JR. & CIE.

PICTET INTERNATIONAL LTD.

J. HENRY SCHRODER WAGG & CO.

September 22, 1983

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U.S.\$100,000,000

GMAC Overseas Finance Corporation N.V.
(Incorporated in the Netherlands Antilles)

11 1/4% NOTES DUE OCTOBER 1, 1990

Payment of principal and interest unconditionally guaranteed by

GENERAL MOTORS ACCEPTANCE CORPORATION
(Incorporated in the State of New York, U.S.A.)

The following have agreed to subscribe for the Notes:

MORGAN STANLEY INTERNATIONAL

ALGEMENE BANK NEDERLAND N.V.

BANK BRUSSEL LAMBERT N.V.

BANQUE GENERALE DU LUXEMBOURG S.A.

BANQUE NATIONALE DE PARIS

BERLINER HANDELS-UND FRANKFURTER BANK

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MANUFACTURERS HANOVER

MERRILL LYNCH CAPITAL MARKETS

SAMUEL MONTAGU & CO.

NOMURA INTERNATIONAL

SALOMON BROTHERS INTERNATIONAL

SANWA BANK (UNDERWRITERS)

SOCIÉTÉ GÉNÉRALE

SOCIÉTÉ GÉNÉRALE DE BANQUE S.A.

SWISS BANK CORPORATION INTERNATIONAL

UNION BANK OF SWITZERLAND (SECURITIES)

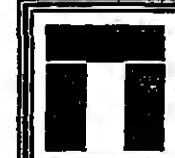
S.G. WARBURG & CO. LTD.

The Notes, in the denomination of U.S.\$5,000 issued at 99 1/4 per cent., have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Note. Interest is payable annually in arrears on October 1, commencing on October 1, 1984.

Particulars relating to the Notes are available in the Extel Statistical Services Limited and may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including October 13, 1983 from the brokers to the issue:

Cazenove & Co.,
12, Tokenhouse Yard,
London
EC2R 7AN.

September 29, 1983



All of these securities have been sold. This announcement appears as a matter of record only.

NEW ISSUE

September 16, 1983

\$120,000,000

Inter-American Development Bank
12 1/4% Ten Year Notes of 1983, due October 1, 1993Kidder, Peabody & Co.
Incorporated

Salomon Brothers Inc

Merrill Lynch Capital Markets

Lehman Brothers Kuhn Loeb
Incorporated

Goldman, Sachs & Co.